## CITY OF WINTER PARK STRATEGIC PLANNING SESSION OF THE CITY COMMISSION June 30, 2010

The meeting of the Winter Park City Commission was called to order by Vice Mayor Dillaha at 1:15 p.m. in the Welcome Center, 151 West Lyman Avenue, 1<sup>st</sup> Floor Conference Room, Winter Park, Florida.

## Present:

Mayor Kenneth Bradley (arrived 1:25 p.m.) Commissioner Beth Dillaha Commissioner Carolyn Cooper Commissioner Tom McMacken City Manager Randy Knight Assistant City Manager Michelle del Valle City Department Heads

Not Present: Commissioner Phil Anderson

An overall discussion was held to review the strategic objectives and the top initiatives that were previously addressed and agreed upon in the Strategic Planning meeting of May 5, 2010. Discussion included the meaning of each item, what it entails, who is responsible for the initiative, if it is a long or short term initiative, if the item should be considered in the upcoming budget, and to list the goals and objectives of each item with a possible timeline (see attached draft Strategy Map 2010).

In addition to the discussion about the Strategy Map, the Commission had a general discussion about City governance. Topics discussed included the City Manager's role, process for information gathering, the use of Volunteer Boards, and management tools.

As a result of the discussion, the Commission agreed to work through the City Manager to provide direction to staff members on operating issues. The Commission expressed their desire for additional details on projects and initiatives and requested a monthly report of key indicators (performance measures).

The meeting adjourned at 5:05 p.m.

City Clerk Cynthia Bonham



## City of Winter Park Strategy Map 2010 - draft Revised on July 15, 2010

| SITIMARS                | <ul> <li>Vision</li> <li>We aspire to continue to be the best place to live, work and play in Central Florida by preserving a superior quality of life for today's residents and for future generations.</li> <li>Residents and businesses will thrive and visitors will enjoy our history and community spirit.</li> <li>We will maintain a safe and healthy environment while preserving our city's friendly, hometown atmosphere and celebrating the diversity of its people.</li> <li>We will provide extensive recreational and cultural opportunities.</li> <li>We will provide municipal services of the highest quality in a fiscally prudent and customer friendly manner.</li> <li>We will achieve our vision through a commitment to a healthy economy, a vibrant downtown, and preservation of our environment, charm, culture and vital neighborhoods.</li> </ul> |  |   | Values         • Spirit of volunteerism and ownership throughout our community         • Respect for heritage and culture         • Preserving character and charm         • Commitment to our environmental assets         • Economic viability and sustainability for future generations         • Diversity, both economically and culturally across generations         • Recognition of value in cultivating regional relationships while preserving our identity         • Integrity, honesty and respect in all interactions         • Decision-making based on facts and citizen participation         • Governance that is accessible, accountable and efficient         • Quality neighborhoods |   |   |  |  |
|-------------------------|--|--|---|---|---|---|--|--|
| DIFFERENTIATORS         | Unique Sense of Place<br>Charming village character & scale<br>Attractive place to visit<br>Heritage & culture<br>Central Park<br>High quality of life<br>Pedestrian friendly<br>Vibrant Central Business District<br>(CBD)  | Diverse Character<br>& Quality of Neighborhoods<br>• Lakefront estate lots<br>• Historic neighborhoods<br>• Variety of housing options<br>• Strong sense of community<br>• Neighborhood Council<br>• Community involvement | High Quality of Services<br>Fiscally responsible<br>Exceptional<br>-Customer service<br>-Public safety<br>-Responsiveness<br>-Infrastructure & services<br>Professional & responsive<br>staff | <ul> <li>Environmental Assets</li> <li>Extensive Tree Canopy</li> <li>Recreational<br/>opportunities for all<br/>ages</li> <li>10 acres of parks per<br/>1000 residents</li> <li>Healthy city lakes</li> </ul>  | Life-long Learning<br>• Excellent public & private<br>education for K-12 & adults<br>• Rollins College and Valencia<br>Community College as an<br>integrated community<br>partner<br>• World class library, museums<br>& cultural experiences<br>• Eull-Service City<br>• Own Electric Utility<br>• Own police & fire<br>• Hospitals & schools<br>• Diverse shopping<br>options |   | <ul> <li>Own Electric Utility</li> <li>Own police &amp; fire</li> <li>Hospitals &amp; schools</li> <li>Diverse shopping</li> </ul> |  |
| STRATEGIC<br>Objectives | Quality environment  | Quality development &<br>redevelopment   | Quality governmen<br>services & financia<br>security  | al Quality f  | Quality facilities & infrastructure   |   | Quality economic<br>development  |  |
|                         | <ul> <li>Improve lake quality by<br/>monitoring and maintain<br/>clarity, vegetation, shorelines &amp;<br/>overall health of the lakes</li> <li>Further green initiatives as it<br/>relates to building codes,<br/>reclaimed water, water<br/>conservation, air quality &amp;<br/>recycling/solid waste options</li> </ul>   | Continue to develop &<br>redevelop underdeveloped,<br>non-residential corridors  | <ul> <li>Hold regular information<br/>citywide meetings to disc<br/>key city issues</li> <li>Review city boards</li> </ul>  |   |   | <ul> <li>Develop economic<br/>development master plan</li> <li>Maximize the value that Winter<br/>Park plays regionally &amp; locally</li> <li>Strengthen retention of<br/>commercial businesses</li> <li>Focus on the aspects of<br/>branding, tourism, retail,<br/>hospitality, culture, historic<br/>designation, targeted<br/>industries, &amp; business<br/>improvement districts</li> </ul> |  |  |