

**Regular Meeting** 

March 14, 2016 3:30 p.m. Commission Chambers

commissio	mayor	commissioners			ioners	
	Sarah Sprinkel	Steven Leary	seat 3	Carolyn Cooper	seat 4	Tom McMacken

### welcome

Welcome to the City of Winter Park City Commission meeting. The agenda for regularly scheduled Commission meetings is posted in City Hall the Tuesday before the meeting. Agendas and all backup material supporting each agenda item are available in the City Clerk's office or on the city's website at cityofwinterpark.org.

### meeting procedures

**Persons desiring to address the Commission MUST fill out and provide to the City Clerk a yellow** "**Request to Speak**" form located by the door. After being recognized by the Mayor, persons are asked to come forward and speak from the podium, state their name and address, and direct all remarks to the Commission as a body and not to individual members of the Commission, staff or audience.

**Citizen comments at 5 p.m. and each section of the agenda where public comment is allowed are limited to three (3) minutes. The yellow light indicator will remind you that you have one (1) minute left.** Large groups are asked to name a spokesperson. This period of time is for comments and not for questions directed to the Commission or staff for immediate answer. Questions directed to the City Commission will be referred to staff and should be answered by staff within a reasonable period of time following the date of the meeting. Order and decorum will be preserved at all meetings. Personal, impertinent or slanderous remarks are not permitted. Thank you for participating in your city government.

### agenda

1	Meeting Called to Order					
2	Invocation Pledge of Allegiance	Reverend Shawn Garvey, First Congregational C Samira, Michael, Ghazi & Zara Blommel	Church			
3	Approval of Agenda					
4	Mayor's Report		*Projected Time *Subject to change			
	Peterbrooke Chocola	on – 5 to 35 Years of Service	15 minutes			
5	City Manager's Repor	t	*Projected Time *Subject to change			

Regular Meeting March 14, 2016 Commission Chambers Page 2

\*Projected Time \*Subject to change

6	City	Attorney	y's Report
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7	Non-Action Items	* <b>Projected Time</b> *Subject to change

8 Citizen Comments | 5 p.m. or soon thereafter (if the meeting ends earlier than 5:00 p.m., the citizen comments will be at the end of the meeting) (Three (3) minutes are allowed for each speaker; not to exceed a total of 30 minutes for this portion of the meeting)

9	Consent Agenda	*Projected Time *Subject to change
	<ul> <li>a. Approve the minutes of February 22, 2016.</li> <li>b. Approve the following purchase and contracts: <ol> <li>PR159497 to Perma Liner Industries Inc. for the purchase of F10 Trailered Lining System Package; \$125,147.13.</li> <li>Amendment 4 to Miller Legg, RFQ-2-2012, Continuing Contracts for Professional, Architectural &amp; Engineering Services (Landscape Architectural Services); and authorize the Mayor to execute the renewal.</li> </ol> </li> <li>Amendment 4 to Matern Professional Engineering, RFQ-2-2012, Continuing Contracts for Professional, Architectural &amp; Engineering Services (Green Planning &amp; Engineering Services); and authorize the Mayor to execute the renewal.</li> <li>Amendment 4 to Kelly, Collins &amp; Gentry, Inc., RFQ-2-2012, Continuing Contracts for Professional, Architectural &amp; Engineering Services (Roadway Design); and authorize the Mayor to execute the renewal.</li> <li>Amendment 4 to Southeastern Surveying and Mapping, RFQ-2-2012, Continuing Contracts for Professional, Architectural &amp; Engineering Services (Surveying Services); and authorize the Mayor to execute the renewal.</li> </ul>	5 minutes
10	Action Items Requiring Discussion	*Projected Time *Subject to change
	a. Participation in South Seminole North Orange County Wastewater Transmission Authority (SSNOCWTA) bond issue	10 minutes
	b. Funding options for acquisition of property at 1111 W. Fairbanks Avenue (former bowling alley)	15 minutes
	<ul> <li>c. Police Department's 2015-2018 Strategic Plan Update</li> <li>d. Showalter Field renovation and entering into new use agreements with Orange County Public Schools and Rollins College</li> </ul>	10 minutes 15 minutes
11	Public Hearings	*Projected Time *Subject to change
	a. Ordinance – Authorizing the issuance of not exceeding \$21,000,000	5 minutes

 Ordinance – Authorizing the issuance of not exceeding \$21,000,000 Electric Refunding Revenue Bonds to finance the refunding of a portion of its outstanding Electric Refunding and Improvement Revenue Bonds, Series 2007 (2)

#### Regular Meeting March 14, 2016 Commission Chambers Page 3

	<ul> <li>b. <u>Request of Alfredas Sumanas for the property located at 1240</u> <u>Fairview Avenue:</u></li> <li>Ordinance - Amending the "Comprehensive Plan" Future Land Use Map to change from Office to a Commercial designation (2)</li> <li>Ordinance - Amending the Official Zoning Map to change from Office (O-1) District zoning to Commercial (C-3) District (2)</li> <li>c. <u>Request of Z Properties</u>:</li> <li>Subdivision or lot split approval to divide the property at 360 Beloit Avenue, zoned R-1A, into two single family building lots</li> </ul>	10 minutes 20 minutes
12	City Commission Reports	*Projected Time *Subject to change
	<ul> <li>a. Commissioner Seidel</li> <li>b. Commissioner Sprinkel</li> <li>c. Commissioner Cooper</li> <li>d. Commissioner McMacken</li> <li>e. Mayor Leary</li> </ul>	10 minutes

### appeals & assistance

"If a person decides to appeal any decision made by the Commission with respect to any matter considered at such meeting or hearing, he/she will need a record of the proceedings, and that, for such purpose, he/she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." (F. S. 286.0105).

"Persons with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk's Office (407-599-3277) at least 48 hours in advance of the meeting."



item type

City Manager's Report

meeting date March 14, 2016

Below are issues of interest to the Commission and community that are currently being worked on by staff, but do not currently require action on the Commission agenda. These items are being tracked to provide the Commission and community the most up to date information regarding the status of the various issues. The City Manager will be happy to answer questions or provide additional updates at the meeting.

issue	update	date
Railroad crossing update	Four of Winter Park's street crossings are included in FDOT's CIP for installing concrete panels.	FDOT is expected to begin the work in June 2016. The City and FDOT completed the improvements at Lyman/New York Avenues crossing.
Visioning Steering Committee	Inviting community to participate at <u>www.visionwinterpark.org</u> .	Neighborhood meetings scheduled for April 2 <sup>nd</sup> and 3rd.
New Hope Baptist Church Project	The exterior of the buildings, accessible restrooms, landscaping, parking and drainage have been completed and approved. The Pastor has agreed to obtain assistance of a designer to improve the architectural appearance of the buildings to include the area at the base of the structures.	Pastor contacted for update. No further update at this time.
Progress Point property	Offer withdrawn by applicant.	
Ward Park restrooms	Design is complete on two new restrooms by the new soccer fields and adjacent to the existing restrooms at the Little League fields.	Bid will be released by the week ending February 26. Pre- bid conference scheduled March 8.

Once projects have been resolved, they will remain on the list for one additional meeting to share the resolution with the public and then be removed.

### **REGULAR MEETING OF THE CITY COMMISSION** February 22, 2016

The meeting of the Winter Park City Commission was called to order by Vice Mayor Sarah Sprinkel, at 3:30 p.m. in the Commission Chambers, 401 Park Avenue South, Winter Park, Florida. The invocation was provided by Minister David Fitzgerald, First Christian Church, followed by the Pledge of Allegiance.

<u>Members present</u>: Commissioner Greg Seidel Commissioner Sarah Sprinkel Commissioner Tom McMacken Commissioner Carolyn Cooper <u>Also present</u>: City Manager Randy Knight City Attorney Kurt Ardaman City Clerk Cynthia Bonham

<u>Member absent</u>: Mayor Steve Leary

Approval of the agenda

Motion made by Commissioner McMacken to approve the agenda with the tabling of Public Hearing 'f' to March 14 per the applicant's request; seconded by Commissioner Seidel and carried unanimously with a 4-0 vote.

### Mayor's Report

a. <u>Presentation - Painting of historic Kummer-Kilbourne House from Allan Keen,</u> <u>Keewin Real Property Company</u>

Alan and Linda Keen presented an original oil painting of the Kummer-Kilbourne House as part of the 100<sup>th</sup> birthday celebration to the City. Also present was contractor Hal George and John Cunningham who both worked to restore the home.

b. Proclamation - "Day of Happiness"

Vice Mayor Sprinkel presented a proclamation to Dr. Chet Evans with the Rollins College Center for Health Innovation to proclaim February 29 as a "Day of Happiness" in recognition of the Happiness Ambassadors Program of the Rollins College Center for Health Innovation and Healthy Central Florida. Dr. Evans thanked the Commission for recognizing their event on February 29.

c. <u>Proclamation – 2016 General and Referendum Election</u>

Vice Mayor Sprinkel read the 2016 General and Referendum Election proclamation into the record.

### City Manager's Report

City Manager Knight spoke about the previous discussion regarding lobbying in Tallahassee and that he and Commissioner Seidel met with the First Amendment Foundation representative who concurred with the City Attorney's interpretation of holding meetings outside of the jurisdiction. They also discussed how they could communicate prior to the meetings without violating the Sunshine Law which will be a topic of discussion at a future meeting when the Mayor is present.

City Manager Knight reported about the Fairbanks Avenue traffic study in preparation with working with MetroPlan to provide additional lanes for the Fairbanks intersection. He will provide the study to the Commission.

### City Attorney's Report

Attorney Ardaman reported working with City Manager Knight and Rollins College regarding the purchase contract for the bowling alley property and hoped to have a contract this week.

Attorney Ardaman reported that the use agreement between Orange County Public Schools and the City regarding Showalter Field should be here this week. The agreement will come before the Commission at a later date.

### Non-Action Item

a. Financial Report - December 2015

Finance Director Wes Hamil presented the December 2015 financial report and answered questions. No action was taken on this item.

### Consent Agenda

- a. Approve the minutes of February 8, 2016.
- b. Approve the following purchase and contracts:
  - 1. PR159432 to T.V. Diversified Inc. for Lift Station #28 Wet Well & Man Hole Repairs; \$104,373
  - Amendment 4 to CDM Smith, Inc. RFQ-2-2012, Continuing Contracts for Professional, Architectural & Engineering Services (Storm Water Management & Design) and authorize the Mayor to execute the renewal.
  - 3. Amendment 4 to Geosyntec Consultants RFQ-2-2012, Continuing Contracts for Professional, Architectural & Engineering Services (Storm Water Management & Design).
  - 4. Amendment 4 to GAI Consultants, Inc. RFQ-2-2012, Continuing Contracts for Professional, Architectural & Engineering Services (General Civil & Public Facility Engineering) and authorize the Mayor to execute the renewal.
  - 5. Amendment 4 to Comprehensive Engineering Services, Inc. RFQ-2-2012, Continuing Contracts for Professional, Architectural & Engineering Services

(Transportation Planning & Engineering) and authorize the Mayor to execute the renewal.

- 6. Amendment 1 to The Fishel Company IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.
- 7. Amendment 1 to Infratech Corporation IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.
- 8. Amendment 1 to HDD of Florida LLC IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.
- 9. Amendment 1 to Young's Communication Co., Inc. IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.
- 10. Amendment 1 to Electricom LLC and Subsidiary IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.
- 11. Amendment 1 to Heart Utilities of Jacksonville IFB-8-2014, Underground Utility Services and authorize the Mayor to execute the renewal.

Motion made by Commissioner Cooper to approve the Consent Agenda; seconded by Commissioner Seidel who did not vote on Items b-2, b-3, b-4 and b-5 due to a conflict of interest. No public comments were made. The motion carried unanimously with a 4-0 vote.

### Action Items Requiring Discussion

a. <u>Funding options for acquisition of property at 1111 W. Fairbanks Avenue</u> (former bowling alley)

City Manager Knight addressed the CRA Agency voting to allocate \$1 million toward the project which leaves \$1.9 million (plus closing costs) to be funded from other sources. Staff recommended using \$394,985 of the Parks Acquisition Funds and \$646,367 of the Parks Impact Fee Funds toward the purchase with the remainder of about \$858,648 plus closing costs to come from reserves. It was clarified that the reserves could be reimbursed from the Parks funds if it is determined later on to purchase the property for parkland.

Commissioner McMacken addressed the option to incorporate the property into the Martin Luther King, Jr. Park and hoped the master plan for the park will direct them which way to go. He wanted to make sure the parks funds would be reimbursed if it is not used for a park.

Commissioner Cooper expressed wanting to initiate action to rezone the property to Parks if both parks funds are going to be used for the purchase; otherwise take the funds out of reserves.

Commissioner Seidel preferred to take the funds from reserves until the use of the property is determined. He expressed concerns with tying up the Parks funds in case other parkland comes forward for purchase until the master park plan is completed.

# Motion made by Commissioner Seidel to fund the \$1.9 million out of reserves to purchase the property until we determine what we are going to do with it and if the property becomes a park we will pay back the Parks Acquisition Fund; seconded by Commissioner Sprinkel.

City Manager Knight expressed the importance that the Commission agrees to them closing on the property if this decision is not made between now and the closing. There was a consensus to allow the City Manager to move forward with the closing.

After further comments, motion made by Commissioner Seidel to table this item; seconded by Commissioner Sprinkel and carried with a 3-1 roll call vote with Commissioner McMacken voting no.

### Public Hearings:

a. RESOLUTION NO. <u>2171-16</u>: A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF WINTER PARK, FLORIDA, DESIGNATING 118 WEST COMSTOCK AVENUE, WINTER PARK, FLORIDA AS A HISTORIC RESOURCE ON THE WINTER PARK REGISTER OF HISTORIC PLACES.

Attorney Ardaman read the resolution by title.

Motion made by Commissioner McMacken to adopt the resolution, seconded by Commissioner Seidel. Property owner John Skolfield spoke about wanting to preserve his property. No other public comments were made. Upon a roll call vote, Commissioners Seidel, Sprinkel, Cooper and McMacken voted yes. The motion carried unanimously with a 4-0 vote.

b. RESOLUTION NO. <u>2172-16</u>: A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF WINTER PARK, FLORIDA, DESIGNATING 1574 SUNSET DRIVE, WINTER PARK, FLORIDA AS A HISTORIC RESOURCE ON THE WINTER PARK REGISTER OF HISTORIC PLACES

Attorney Ardaman read the resolution by title.

Motion made by Commissioner McMacken to adopt the resolution, seconded by Commissioner Cooper. No public comments were made. Upon a roll call vote, Commissioners Seidel, Sprinkel, Cooper and McMacken voted yes. The motion carried unanimously with a 4-0 vote.

c. AN ORDINANCE OF THE CITY OF WINTER PARK, FLORIDA, AUTHORIZING THE ISSUANCE OF NOT EXCEEDING \$21,000,000 ELECTRIC REFUNDING REVENUE BONDS OF THE CITY TO FINANCE THE REFUNDING OF A PORTION OF ITS OUTSTANDING ELECTRIC REFUNDING AND IMPROVEMENT REVENUE BONDS, SERIES 2007 AND PAYING THE COSTS OF ISSUANCE THEREOF; PROVIDING FOR THE PAYMENT OF SUCH BONDS FROM THE NET REVENUES DERIVED FROM THE ELECTRIC SYSTEM OF THE CITY ON PARITY WITH THE CITY'S OUTSTANDING ELECTRIC REVENUE BONDS; PROVIDING FOR THE SALE OF SUCH BONDS PURSUANT TO A COMPETITIVE PUBLIC SALE OR A NEGOTIATED PUBLIC SALE; AND PROVIDING AN EFFECTIVE DATE. First Reading Attorney Ardaman read the ordinance by title. Finance Director Wes Hamil explained the intent of the ordinance to refund the 2007 bonds that will save the City about \$100,000 a year in debt service.

Motion made by Commissioner Cooper to accept the ordinance on first reading, seconded by Commissioner Seidel. No public comments were made. Upon a roll call vote, Commissioners Seidel, Sprinkel, Cooper and McMacken voted yes. The motion carried unanimously with a 4-0 vote.

d. <u>Request of Alfredas Sumanas for the property located at 1240 Fairview</u> <u>Avenue</u>:

AN ORDINANCE OF THE CITY OF WINTER PARK, FLORIDA AMENDING CHAPTER 58, "LAND DEVELOPMENT CODE", ARTICLE I "COMPREHENSIVE PLAN" FUTURE LAND USE MAP SO AS TO CHANGE THE FUTURE LAND USE DESIGNATION OF OFFICE TO COMMERCIAL DESIGNATION ON THE PROPERTY AT 1240 FAIRVIEW AVENUE, MORE PARTICULARLY DESCRIBED HEREIN, PROVIDING FOR CONFLICTS, SEVERABILITY AND AN EFFECTIVE DATE. <u>First Reading</u>

AN ORDINANCE AMENDING CHAPTER 58 "LAND DEVELOPMENT CODE" ARTICLE III, "ZONING" AND THE OFFICIAL ZONING MAP SO AS TO CHANGE OFFICE (O-1) DISTRICT ZONING TO COMMERCIAL (C-3A) DISTRICT ZONING ON THE PROPERTY AT 1240 FAIRVIEW AVENUE, MORE PARTICULARLY DESCRIBED HEREIN, PROVIDING FOR CONFLICTS, SEVERABILITY AND AN EFFECTIVE DATE. <u>First Reading</u>

Attorney Ardaman read both ordinances by title. Planning Manager Jeff Briggs explained the request and the C-3A zoning.

Motion made by Commissioner Cooper to accept the first ordinance on first reading, seconded by Commissioner McMacken. No public comments were made. Upon a roll call vote, Commissioners Seidel, Sprinkel, Cooper and McMacken voted yes. The motion carried unanimously with a 4-0 vote.

Motion made by Commissioner McMacken to accept the second ordinance on first reading, seconded by Commissioner Sprinkel. No public comments were made. Upon a roll call vote, Commissioners Seidel, Sprinkel, Cooper and McMacken voted yes. The motion carried unanimously with a 4-0 vote.

e. <u>Request of Winter Park Town Center Ltd: Conditional use approval to</u> <u>demolish and rebuild approximately 25,000 square feet of retail building area</u> <u>within the Winter Park Village Shopping Center at 402 and 490 N. Orlando</u> <u>Avenue, zoned C-1.</u>

Planning Manager Jeff Briggs explained the request to redevelop the southwest corner of Orlando Avenue and Canton Avenue. He reported that they will tear down the existing Chamberlain's Store as well as the small building on the corner and replace it with a REI Sporting Goods Store. He commented that the landscape frontage will be continued all the way to the corner of Canton Avenue.

Commissioner Cooper inquired about the proposed sign. Attorney Becky Wilson, representing the applicant, stated when the Winter Park Village was approved a master signage plan was approved which included the existing Chamberlain's sign which is why they put the REI logo and signage on top of the existing base. She stated it is internally LED lit which is what the more progressive sign codes are moving people to. She stated that the applicant has agreed to the P&Z conditions.

Motion made by Commissioner McMacken to approve the conditional use with the conditions placed on it by the Planning and Zoning Board; seconded by Commissioner Sprinkel and carried unanimously with a 4-0 vote.

f. <u>Request of Z Properties:</u> <u>Subdivision or lot split approval to divide the</u> property at 360 Beloit Avenue, zoned R-1A, into two single family building lots</u>

This item was tabled until March 14, 2016.

### City Commission Reports:

a. <u>Commissioner Seidel</u> – Reported on attending the Bridging the Color Divide event; reminded residents to educate themselves regarding the library to research the facts on both sides of the issue, and asked for an update regarding the electric undergrounding program and moving forward since we have a new director.

b. <u>Commissioner Sprinkel</u> – Mentioned Susan Gofffried's service last week and 'Be My Neighbor Day' on February 28.

c. <u>Commissioner Cooper</u> – Asked that there be more recognition at the meetings for the residents designating their homes as historic; asked about recognizing the boards this year at a board appreciation; and asked to be more sensitive when producing our videos to show more diversity.

d. <u>Commissioner McMacken</u> – Reported that he attended the groundbreaking of the Rollins College child development center and the Showalter for the Restore the Roar event.

The meeting adjourned at 4:52 p.m.

Mayor Steve Leary

ATTEST:

City Clerk Cynthia S. Bonham, MMC

# city commission agenda item

item type	Consent Agenda	meeting date	March 14, 2016
prepared by department division	Purchasing Division	approved by	<ul> <li>City Manager</li> <li>City Attorney</li> <li>N A</li> </ul>
board approval		🗌 yes 🗌 no 📕	N A final vote

### Purchases over \$75,000

	vendor	item   background	fiscal impact	motion   recommendation			
1.	Perma Liner	PR159497 for F10 Trailered	Total expenditure	Commission approve PR159497			
	Industries Inc.	Lining System Package	included in approved FY16 budget.	to Perma Liner Industries Inc. for the purchase of F10			
			Amount: \$125,147.13	Trailered Lining System Package			
	This is a Sole Source Purchase.						

Approval of contract shall constitute approval for all subsequent purchase orders made against contract

### **Contracts**

	vendor	item   background	fiscal impact	motion   recommendation			
2.	Miller Legg	Amendment 4 – RFQ-2-2012 Continuing Contracts for Professional, Architectural & Engineering Services (Landscape Architectural Services)	Total expenditure included in approved FY16 budget.	Commission approve Amendment No. 4 to Miller Legg and authorize the Mayor to execute renewal.			
		a formal solicitation process to aw a total of four (4) one year renew		contract term was for a period of ed five (5) years in total.			
3.	Matern Professional Engineering	Amendment 4 – RFQ-2-2012 Continuing Contracts for Professional, Architectural & Engineering Services (Green Planning & Engineering Services)	Total expenditure included in approved FY16 budget.	Commission approve Amendment No. 4 to Matern Professional Engineering and authorize the Mayor to execute renewal.			
		a formal solicitation process to aw a total of four (4) one year renew		contract term was for a period of ed five (5) years in total.			
4.	Kelly, Collins & Gentry, Inc.	Amendment 4 – RFQ-2-2012 Continuing Contracts for Professional, Architectural & Engineering Services (Roadway Design)	Total expenditure included in approved FY16 budget.	Commission approve Amendment No. 4 to Kelly, Collins & Gentry, Inc. and authorize the Mayor to execute renewal.			
				contract term was for a period of ed five (5) years in total.			
5.	Southeastern Surveying and Mapping	Amendment 4 – RFQ-2-2012 Continuing Contracts for Professional, Architectural & Engineering Services (Surveying Services)	Total expenditure included in approved FY16 budget.	Commission approve Amendment No. 4 to Southeastern Surveying and Mapping and authorize the Mayor to execute renewal.			
	The City utilized a formal solicitation process to award this contract. The contract term was for a period of one (1) year with a total of four (4) one year renewal options, not to exceed five (5) years in total.						

# Solution agenda item

Item type	Action Item Requiring Discussion	meeting date March 14, 2016
prepared by department division	City Manager	approved by X City Manager City Attorney N A
board approval		yes no x N A final vote
strategic objective	<ul> <li>Exceptional Quality of Life</li> <li>Intelligent Growth &amp; Developme</li> <li>Investment in Public Assets &amp; Ir</li> </ul>	

### subject

Participation in South Seminole North Orange County Wastewater Transmission Authority (SSNOCWTA) bond issue.

### motion | recommendation

Approve City of Winter Park participation in the SSNOCWTA bond issue.

### background

SSNOCWTA is a regional wastewater transmission authority which owns and operates wastewater transmission facilities transmitting flow from its member entities to the Iron Bridge Sewage Treatment facility. SSNOCWTA is made up of the City of Winter Park, Seminole County, City of Maitland, City of Casselberry and City of Winter Springs.

Randy Knight, City Manager, is the City of Winter Park's appointee to serve on the Authority Board and he currently serves as chairman. All costs of the Authority are funded by the member entities based upon each member's committed flow. The City of Winter Park's share of all costs is 45.2%.

The Authority recently completed an engineering analysis of the entire system and developed a long-term capital plan. The projects identified total approximately \$11.3 million. The assets on hand and the estimated annual funding of the depreciation reserve will cover all but about \$7 million.

The Authority Board deemed it preferable to issue bonds to finance the projects instead of assessing each member entity on a pay as you go method. This will smooth out the level of funding needed.

There is also a refunding of a previous bond issue that will be done at the same time but that part of the bonds do not impact the City of Winter Park because when those bonds were done the city cash funded its portion of those projects instead of participating in the Authority issue.

Attached is a copy of the presentation that will be given at the commission meeting by Ed Gil de Rubio, Executive Director of SSNOCWTA. Also attached is the financing information from the Authority's financial advisor.

### alternatives | other considerations

The City could cash fund its share of the \$7 million however staff does not recommend this approach because it would be a significant hit on reserves of the Water and Sewer Utility.

### fiscal impact

The City's share of the bonds are approximately \$232k per year, however the 2012 bonds with the same approximate debts service payments will be retired in 2017 so there will be little impact on the annual budget.

SOUTH SEMINOLE & NORTH ORANGE COUNTY WASTEWATER TRANSMISSION AUTHORITY

# SSNOCWTA Capital Improvement Plan Budget and Direct Loan Plan

January 28, 2016



REISS ENGINEERING PLANNING · DESIGN · CONSTRUCTION

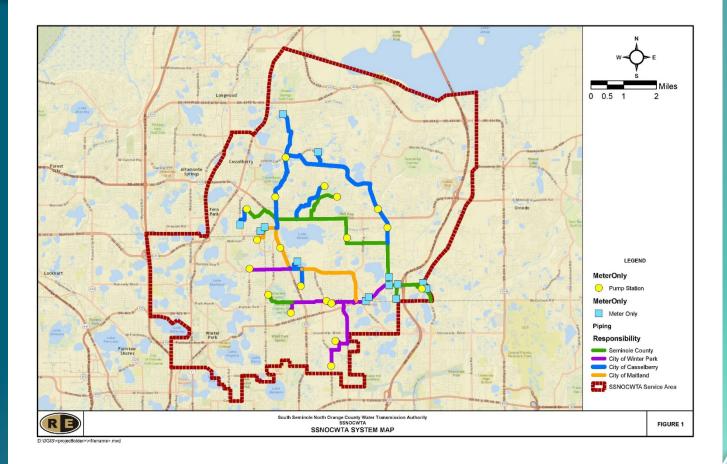
## SSNOCWTA Background

- SSNOCWTA is a governmental authority created in 1978 via the Enabling Act.
- The authority was given a specific service area to transmit the wastewater within to a regional sewage treatment plant at Iron Bridge.
- Issues in 1990 with the Iron Bridge Treatment Facility allowed the use of smaller, supplemental treatment facilities within the SSNOCWTA service area.
- There are currently five (5) members, with four (4) contributing wastewater to the transmission system, which consisting of 34 meter and lift stations, as well as a network of force mains.

### **SSNOCWTA Service Area**

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MAITLAN



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### Asset Evaluation and Repair Prioritization



# Asset Evaluation Methodology

- Calibrated and analyzed SSNOCWTA's hydraulic model with current field data
- Assessed pump stations and transmission mains current integrity
- Updated SSNOCWTA's transmission mains, pump stations, and generator criteria
- Estimated planning level costs for repair and replacement of physical integrity issues
- Prioritized the Capital Improvement Plan (CIP) projects based on updated criteria

# **Asset Prioritization**

- Evaluation criteria was based on SSNOCWTA's 2004 Master Plan
- REI added additional criteria to analyze age and potential environmental impact
- Assets split into three categories, Transmission mains, Pump stations, and Generators
- Each category is broken into evaluation criteria and assigned a weight based on asset attributes
- Each criteria is assigned a ranking based on each attributes condition
- Prioritization was set by multiplying the condition's ranking score by the weight of each attribute

### **Transmission Main Prioritization**

ltem	Criteria	Weight	Classification Categories	Ranking	
Transmission Main Criteria					
	Diese Companies		Wall thickness 2% or Less Corrosion	0	
1	Pipe Corrosion (Percent Nominal	5	Wall thickness 3% to 40% Corrosion	1	
1 <sup>1</sup>	Thickness)	2	Wall thickness 40% to 70% Corrosion / Unknown / Questionable / C-200	2	
	mickness		Wall thickness 70% Corrosion	3	
			Pipe is < 15-years old	0	
2	Age	5	Pipe is 16 to 30-years old	1	
2	Age	2	Pipe is 31 to 49-years old / Unknown	2	
			Pipe is ≥ 50-years old	3	
			Capacity Available (0-5 ft/sec)	0	
3	Capacity (Velocity)	) 4	Capacity Exceeded in Future (NA)	1	
2	capacity (velocity)		At Capacity (5-6 ft/sec)	2	
			Capacity Exceeded (≥ 6 ft/sec)	3	
		З	PVC / HDPE	0	
4	Pipe Material		Ductile Iron - Lined	1	
-	ripe wateria		RCP / Ductile Iron - Unlined / Unknown	2	
			PVC - C200 / Cast Iron	3	
		S	Conveys 1% to 2% of Total System Flow or impacts 1 to 2 pumping stations	0	
5	Location within	2	Conveys 26% to 50% of Total System Flow or impacts 3 to 4 pumping stations	1	
	system	stem	Conveys 51% to 75% of Total System Flow or impacts 5 to 6 pumping stations	2	
			Conveys 76% to 100% of Total System Flow or impacts 7 or more pumping stations	3	
6	Relocation	1	Relocation is not anticipated	0	
0	Relocation	-	Relocation is considered	3	
			Distance to Water Body ≥ 1,000-feet	0	
7	Environmental	1	Distance to Water Body 501-feet to 1,000-feet	1	
	environmental		Distance to Water Body 101-feet to 500-feet	2	
			Distance to Water Body 0-feet to 100-feet	3	

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### **Pump Station Prioritization**

Item Criteria Weight **Classification Categories** Ranking **Pump Station Criteria** Last Major Rehab is < 10-years old 0 Last Major Rehab is 10 to 14-years old 1 1 5 Age Last Major Rehab is 15 to 19-years old / Unknown 2 Last Major Rehab is ≥ 20-years old 3 No structural deficiencies noted 0 Structural Condition Condition noted which would result in structural degradation 1 5 (including wetwell 2 Structural concern noted which could result in future failure 2 liner) Failure Imminent 3 E/H is not affected by corrosion 0 Corrosion on E/H has surface corrosion but function is not affected 1 3 internal equipment 4 E/H corroded but still is functional 2 and hardware E/H corroded to the point where it is no longer useable 3 0 Capacity Available Capacity Exceeded in Future 1 3 4 Station Capacity 2 At Capacity Capacity Exceeded З Equipment is in good condition 0 Equipment requires some maintenance 1 2 5 Station Operation Equipment requires some maintenance in order to maintain operations 2 Equipment is not usable З 0 Submersible pumps with wet well 6 Station Type 1 Dry well/ wet well (Can Type Station) 3 Distance to Water Body ≥ 1,000-feet 0 Distance to Water Body 500-feet to 1,000-feet 1 7 Environmental 1 Distance to Water Body 101-feet to 499-feet 2 Distance to Water Body 0-feet to 100-feet 3

### **Generator Prioritization**

ltem	Criteria	Weight	Classification Categories	Ranking				
Pump Sta	Pump Station Generator Criteria							
			Generator is < 10-years old	0				
	4.55	5	Generator is 10 to 14-years old	1				
1	Age	2	Generator is 15 to 19-years old / Unknown / No Generator	2				
			Generator is ≥ 20-years old	3				
2	Has Generator	5	Has Generator on-site	0				
2	On-Site	2	Does not have generator on-site	3				
			Excellent Condition	0				
3	Generator Condition	on 4	Good Condition	1				
5	Generator condition		Fair Condition / No Generator	2				
			Paor Condition	З				
			Conveys <100 1,000 gallons per day to system AAF	0				
4	Flows	3	Conveys 100 to 499 1,000 gallons per day to system AAF	1				
4	FIOWS		Conveys 500 to 999 1,000 gallons per day to system AAF	2				
			Conveys > 1,000 1,000 gallons per day to system AAF	3				
			Generator meets Electrical Load Requirements	0				
5	Electrical Load	2	No Generator to Meet Load Requirements	2				
			Generator does not meet Electrical Load Requirements	3				
			Distance to Water Body ≥ 1,000-feet	0				
6	Environmental	1	Distance to Water Body 500-feet to 1,000-feet	1				
Б	Environmental	1	Distance to Water Body 101-feet to 499-feet	2				
			Distance to Water Body 0-feet to 100-feet	3				

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### **Capital Improvement Plan**



## Capital Improvement Plan (CIP)

	1		Budgeted	Total				CIP Y	(ear			
CIP I.D.	Description	Priority	Amount '14	Budgeted	2014/2015	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
			Panoant 14	buugettu	0%	2%	4%	6%	8%	10%	12%	14%
Force Mai	n Repair and Replacement Projects											
	Dean Road			\$500,000		\$250,000	\$250,000					
	C-200 Pipe Replacement Phase I Costs			\$0								
FM-1	Aloma Ave. and	1		\$1,591,740	\$41,740	\$200,000	\$1,350,000					
2.175.17	Dean Rd.			THE REAL PROPERTY OF								
FM-2	Golden rod-Astro St./ Easement and Villa Cordova LS Transmission Main	2	\$669,000	\$695,760		\$90,000	\$605,760					
FM-3	Interlachen Ct. / Easement	2		\$528,173	\$528.173							
FM-4	Wilshire Blvd. / E Semoran Blvd	2	\$941,000	\$978,640		\$120,000	\$858,640					
FM-5	Legacy Ln.	2	\$241,000	\$250,640		\$50,000	\$200,640					
FM-6	Eagle Cir. and	2		\$1,389,000	\$1,389,000							
FIVI-0	Eagle LS Transmission Main	2		\$1,589,000	\$1,589,000							
	Big Bend Trl. / Thunder Trl.,											
FM-7	E Semoran Blvd.,	2	\$1,550,000	\$1,775,000					\$175,000	\$1,600,000		
	Mcgregor Way. / Macbeth Ave. and		at de la	101 101								
FM-8	S Winter Park Dr. Annual Coupon / Ultrasonic Testing	1		Per YR	\$51.326	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
FM-9	Seminola C-factor Testing	3		Per YR	\$51,526	\$30,000	\$50,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
FM-10 <sup>c</sup>	Red Bug Lake Rd.	3	\$2,513,000	SO								
FM-11	Howell Branch Rd./ Old Howell Brand Rd.	3		\$0								
	Lake Street Valve	3		\$100,000		\$100,000						
Lift Station	n Repair and Renovation Projects											
LS-1 <sup>A</sup>	Maitland Master PS		\$330,000	\$353,928		\$75,000	\$278,928					
LS-2	Winter Park Central PS		\$586,500	\$605,960		\$100,000	\$505,960					
LS-3	Consumers PS			\$243,800	1200000000	\$243,800						
LS-4	Sagittarius PS			\$113,792	\$113,792	6333 400						
LS-5 LS-6	Five Points PS Monterey PS		\$165,800	\$260,100 \$175,748	\$40,000	\$220,100		\$175,748				
LS-0	Eastbrooke PS		\$100,500	\$108,540				51/3,/48	\$108,540			
LS-8	Villa Cordova PS		\$142,500	\$153,900					\$153,900			
LS-9	Winter Park Estates PS		\$132,800	\$146,080					*******	\$146,080		
LS-MM	Annual Misc Maintenance	1		Per YR	\$160,000	\$210,000	\$210,000	\$220,000	\$220,000	\$220,000	\$230,000	\$230,000
Generator	Repair and Renovation Projects											
GEN-1	Sunrise/Willa Springs PS	1		\$164,700	\$164,700							
GEN-2	Deer Run PS	2		\$164,700	\$164,700							
GEN-3	Lakes of Aloma PS	2		\$164,700	\$164,700							
GEN-4	Marigold PS	2	\$112,500	\$114,750		\$114,750						-
GEN-5	Eastbrook PS	2	\$50,000	\$51,000 \$50,000	650.000	\$51,000						
GEN-6 GEN-7	Sagittarius PS Indian Hills PS	2	\$75,000	\$76,500	\$50,000	\$76,500						
GEN-7	Winter Park Estates PS	2	\$126,000	\$128,520		\$128,520						
GEN-9	Howell Creek PS	2	\$84,000	\$87,360		A	\$87,360					
GEN-10		3	\$56,000	\$58,240			\$58,240					
	Five Points PS	з	\$112,500	\$114,750	1.	\$114,750						
	Villa Cordova PS	3	\$55,000	\$58,300				\$58,300				
	Eagle PS	3	\$75,000	\$79,500				\$79,500				
	Winter Park Central PS	3	\$300,000	\$318,000				\$318,000				
	Forsyth PS	4	\$55,000	\$59,400					\$59,400			
GEN-16	Maitland Master PS	2	\$90,000	\$91,800	40.040.00-	\$91,800	63 34 F 64-	450.000	4000 000	44 680 80-	450.000	450.000
	Force Main Pro			\$7,308,953	\$2,010,239	\$860,000	\$3,315,040	\$50,000	\$225,000	\$1,650,000	\$50,000	\$50,000
	Lift Station Pro			\$2,161,848	\$313,792	\$848,900	\$994,888	\$395,748	\$482,440	\$366,080	\$230,000	\$230,000
	Generator Pro	Ject Costs: Total:		\$1,782,221	\$544,101 \$2,868,132	\$577,320 \$2,286,220	\$145,600	\$455,800	\$59,400	\$0 \$2,016,080	\$0 \$280,000	\$0 \$280,000
		Total:		\$11,253,022	\$2,868,132	\$2,286,220	\$4,455,528	\$901,548	\$765,840	\$2,016,080	\$280,000	\$280,000

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## Estimated CIP Schedule

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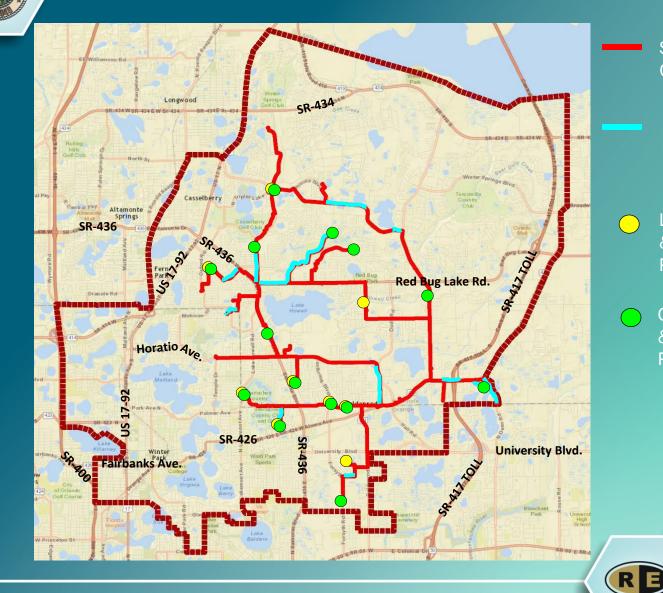
-	Department	Polosite -	Budgeted	ed Total CIP Year							
CIP I.D.	Description	Priority	Amount '14	Budgeted	2015/2016	2016/2017	2017/2018	2018/2019	2019/2020	2020/2021	2021/2022
orce Mai	n Repair and Replacement Projects	542 - 14 14	1		177		-				
FM_DR	Dean Road		1	\$500,000				STREET BEACT			
	C-200 Pipe Replacement Phase I Costs			\$0							
FM-1	Aloma Ave. and Dean Rd.	1		\$1,591,740							
FM-2	Golden rod-Astro St./ Easement and Villa Cordova LS Transmission Main	2	\$669,000	\$695,760							
FM-3	Interlachen Ct. / Easement	2		\$528,173							
FM-4	Wilshire Blvd. / E Semoran Blvd	2	\$941,000	\$978,640							
FM-5	Legacy Ln.	2	\$241,000	\$250,640	44 PARTI 15	SPD		THE REAL PROPERTY AND A			
	Eagle Cir. and										
FM-6	Eagle LS Transmission Main Big Bend Trl. / Thunder Trl.,	2		\$1,389,000							
FM-7	E Semoran Blvd., Mcgregor Way. / Macbeth Ave, and S Winter Park Dr.	2	\$1,550,000	\$1,775,000							
FM-8	Annual Coupon / Ultrasonic Testing	1		PerYR							
FM-9	Seminola C-factor Testing	З		PerYR				and the second second second			
FM-10 <sup>c</sup>	Red Bug Lake Rd.	3	\$2,513,000	\$0							
FM-11 <sup>C D</sup>	Howell Branch Rd./ Old Howell Brand Rd.	з		\$0							
FM-12	Lake Street Valve	3		\$100,000							
ift Statio	n Repair and Renovation Projects										
LS-1 <sup>A</sup>	Maitland Master PS		\$330,000	\$353,928							
LS-2	Winter Park Central PS		\$586,500	\$605,960							
LS-3	Consumers PS			\$243,800	12369233						
LS-4	Sagittarius PS	0		\$113,792							
LS-5	Five Points PS			\$260,100	INTERACT						
LS-6	Monterey PS		\$165,800	\$175,748							
LS-7	Eastbrooke PS		\$100,500	\$108,540							
LS-8	Villa Cordova PS		\$142,500	\$153,900							
LS-9	Winter Park Estates PS		\$132,800	\$146,080					I REFERRE		
	Annual Misc Maintenance	1		PerYR							
	Repair and Renovation Projects										
	Sunrise/Willa Springs PS	1		\$164,700							
	Deer Run PS	2		\$164,700							
GEN-3	Lakes of Aloma PS	2		\$164,700							
	Marigold PS	2	\$112,500	\$114,750							
	Eastbrook PS	2	\$50,000	\$51,000							
	Sagittarius PS Indian Hills PS	~	\$75,000	\$50,000 \$76,500							
GEN-8	Winter Park Estates PS	2	\$126,000	\$128,520				*****			
	Howell Creek PS	2	\$126,000	\$128,520		- nences					
And the second second second	Monterey PS	2	\$56,000	\$58,240						4-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1-1	
	Five Points PS	3	\$112,500	\$114,750							
	Villa Cordova PS	3	\$55,000	\$58,300							
	Easle PS	3	\$75,000	\$79,500							111111
	Winter Park Central PS	3	\$300,000	\$318,000				*******			****
	Forsyth PS	4	\$55,000	\$59,400							
	Maitland Master PS	2	\$90,000	\$91,800							111111
		Project Cost:	308393777	\$7,308,953	\$860,000	\$3,315,040	\$50,000	\$225,000	\$1,650,000	\$50,000	\$50,000
		Project Cost:		\$2,161,848	\$313,792	\$994,888	\$395,748	\$482,440	\$366,080	\$230,000	\$230,000
	Charles Constants	Project Costs:		\$1,782,221	\$544,101	\$145,600	\$455,800	\$59,400	\$0	\$0	\$0
_		Total:		\$11,253,022	\$2,868,132	\$4,455,528	\$901,548	\$766,840	\$2,016,080	\$280,000	\$280,000

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# **Upcoming Projects**

MAITLAND



SSNOCWTA Collection System

Force Main Repair & Replacement Projects

Lift Station Repair & Renovation Projects

Generator Repair
 & Renovation
 Projects

## **Direct Loan**



## Direct Loan Amount

\$7.0 million total direct loan
 Dedicated to CIP Projects

- Maintain current assets on hand for a total of \$1.5 million for emergency response
  - Line breaks
  - Lift Station failures

### **Annual Bond Payment Allocation**

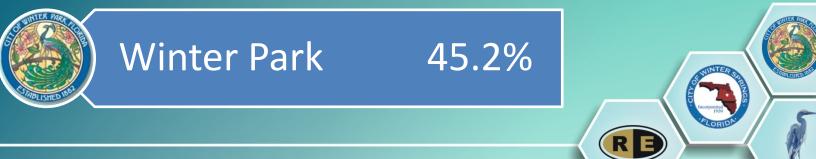
MAITLANDY



8.3%

Seminole County 20.8%





### SOURCES AND USES OF FUNDS

Sources:	Revenue Bonds, Series 2016A	Refunding Revenue Bond, Series 2016B	Total
Bond Proceeds: Par Amount	7,040,000.00	6,545,000.00	13,585,000.00
	7,040,000.00	6,545,000.00	13,585,000.00

Uses:	Revenue Bonds, Series 2016A	Refunding Revenue Bond, Series 2016B	Total
Project Fund Deposits: Project Fund	7,000,000.00		7,000,000.00
Refunding Escrow Deposits: Cash Deposit SLGS Purchases		0.89 6,506,332.00 6,506,332.89	0.89 6,506,332.00 6,506,332.89
Delivery Date Expenses: Cost of Issuance	38,866.40	36,133.60	75,000.00
Other Uses of Funds: Additional Proceeds	1,133.60	2,533.51	3,667.11
	7,040,000.00	6,545,000.00	13,585,000.00

### BOND SUMMARY STATISTICS

Dated Date	04/01/2016
Delivery Date	04/01/2016
Last Maturity	10/01/2036
Arbitrage Yield	3.500000%
True Interest Cost (TIC)	3.500000%
Net Interest Cost (NIC)	3.500000%
All-In TIC	3.560920%
Average Coupon	3.500000%
Average Life (years)	11.579
Duration of Issue (years)	9.257
Par Amount	13,585,000.00
Bond Proceeds	13,585,000.00
Total Interest	5,505,587.50
Net Interest	5,505,587.50
Total Debt Service	19,090,587.50
Maximum Annual Debt Service	998,000.00
Average Annual Debt Service	931,248.17
Underwriter's Fees (per \$1000) Average Takedown Other Fee	
Total Underwriter's Discount	
Bid Price	100.000000

Bond Component	Par Value	Price	Average Coupon	Average Life	PV of 1 bp change
Bond Component	13,585,000.00	100.000	3.500%	11.579	12,407.55
	13,585,000.00			11.579	12,407.55

	TIC	All-In TIC	Arbitrage Yield
Par Value + Accrued Interest + Premium (Discount)	13,585,000.00	13,585,000.00	13,585,000.00
<ul><li>Underwriter's Discount</li><li>Cost of Issuance Expense</li><li>Other Amounts</li></ul>		-75,000.00	
Target Value	13,585,000.00	13,510,000.00	13,585,000.00
Target Date Yield	04/01/2016 3.500000%	04/01/2016 3.560920%	04/01/2016 3.500000%

### BOND DEBT SERVICE

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
10/01/2016	240,000	3.500%	237,737.50	477,737.50	477,737.50
04/01/2017			233,537.50	233,537.50	
10/01/2017	255,000	3.500%	233,537.50	488,537.50	722,075.00
04/01/2018			229,075.00	229,075.00	
10/01/2018	530,000	3.500%	229,075.00	759,075.00	988,150.00
04/01/2019			219,800.00	219,800.00	
10/01/2019	550,000	3.500%	219,800.00	769,800.00	989,600.00
04/01/2020			210,175.00	210,175.00	
10/01/2020	570,000	3.500%	210,175.00	780,175.00	990,350.00
04/01/2021			200,200.00	200,200.00	
10/01/2021	590,000	3.500%	200,200.00	790,200.00	990,400.00
04/01/2022			189,875.00	189,875.00	
10/01/2022	610,000	3.500%	189,875.00	799,875.00	989,750.00
04/01/2023			179,200.00	179,200.00	
10/01/2023	630,000	3.500%	179,200.00	809,200.00	988,400.00
04/01/2024			168,175.00	168,175.00	
10/01/2024	660,000	3.500%	168,175.00	828,175.00	996,350.00
04/01/2025			156,625.00	156,625.00	
10/01/2025	680,000	3.500%	156,625.00	836,625.00	993,250.00
04/01/2026			144,725.00	144,725.00	
10/01/2026	700,000	3.500%	144,725.00	844,725.00	989,450.00
04/01/2027			132,475.00	132,475.00	
10/01/2027	730,000	3.500%	132,475.00	862,475.00	994,950.00
04/01/2028			119,700.00	119,700.00	
10/01/2028	750,000	3.500%	119,700.00	869,700.00	989,400.00
04/01/2029			106,575.00	106,575.00	
10/01/2029	780,000	3.500%	106,575.00	886,575.00	993,150.00
04/01/2030			92,925.00	92,925.00	
10/01/2030	810,000	3.500%	92,925.00	902,925.00	995,850.00
04/01/2031			78,750.00	78,750.00	
10/01/2031	835,000	3.500%	78,750.00	913,750.00	992,500.00
04/01/2032			64,137.50	64,137.50	
10/01/2032	865,000	3.500%	64,137.50	929,137.50	993,275.00
04/01/2033			49,000.00	49,000.00	
10/01/2033	900,000	3.500%	49,000.00	949,000.00	998,000.00
04/01/2034			33,250.00	33,250.00	
10/01/2034	925,000	3.500%	33,250.00	958,250.00	991,500.00
04/01/2035			17,062.50	17,062.50	
10/01/2035	480,000	3.500%	17,062.50	497,062.50	514,125.00
04/01/2036			8,662.50	8,662.50	
10/01/2036	495,000	3.500%	8,662.50	503,662.50	512,325.00
	13,585,000		5,505,587.50	19,090,587.50	19,090,587.50

### BOND DEBT SERVICE

S. Seminole & N. Orange Wastewater Trans. Auth. Revenue Bonds, Series 2016A

> 20 Year Financing Level Debt Service

Period					Annual Debt
Ending	Principal	Coupon	Interest	Debt Service	Service
10/01/2016			123,200.00	123,200.00	123,200
04/01/2017			123,200.00	123,200.00	
10/01/2017			123,200.00	123,200.00	246,400
04/01/2018			123,200.00	123,200.00	
10/01/2018	265,000	3.500%	123,200.00	388,200.00	511,400
04/01/2019			118,562.50	118,562.50	
10/01/2019	275,000	3.500%	118,562.50	393,562.50	512,125
04/01/2020			113,750.00	113,750.00	
10/01/2020	285,000	3.500%	113,750.00	398,750.00	512,500
04/01/2021			108,762.50	108,762.50	
10/01/2021	295,000	3.500%	108,762.50	403,762.50	512,525
04/01/2022			103,600.00	103,600.00	
10/01/2022	305,000	3.500%	103,600.00	408,600.00	512,200
04/01/2023	,		98,262.50	98,262.50	,
10/01/2023	315,000	3.500%	98,262.50	413,262.50	511,525
04/01/2024			92,750.00	92,750.00	
10/01/2024	330,000	3.500%	92,750.00	422,750.00	515,500
04/01/2025			86,975.00	86,975.00	
10/01/2025	340,000	3.500%	86,975.00	426,975.00	513,950
04/01/2026	,		81,025.00	81,025.00	,
10/01/2026	350,000	3.500%	81,025.00	431,025.00	512,050
04/01/2027	,		74,900.00	74,900.00	,
10/01/2027	365,000	3.500%	74,900.00	439,900.00	514,800
04/01/2028	,		68,512.50	68,512.50	,
10/01/2028	375,000	3.500%	68,512.50	443,512.50	512,025
04/01/2029			61,950.00	61,950.00	- ,
10/01/2029	390,000	3.500%	61,950.00	451,950.00	513,900
04/01/2030	,		55,125.00	55,125.00	,
10/01/2030	405,000	3.500%	55,125.00	460,125.00	515,250
04/01/2031	,		48,037.50	48,037.50	,
10/01/2031	420,000	3.500%	48,037.50	468,037.50	516,075
04/01/2032	- ,		40,687.50	40,687.50	,
10/01/2032	435,000	3.500%	40,687.50	475,687.50	516,375
04/01/2033	,		33,075.00	33,075.00	,
10/01/2033	450,000	3.500%	33,075.00	483,075.00	516,150
04/01/2034	,		25,200.00	25,200.00	,
10/01/2034	465,000	3.500%	25,200.00	490,200.00	515,400
04/01/2035	,		17,062.50	17,062.50	,
10/01/2035	480,000	3.500%	17,062.50	497,062.50	514,125
04/01/2036			8,662.50	8,662.50	,- 40
10/01/2036	495,000	3.500%	8,662.50	503,662.50	512,325
	7,040,000		3,089,800.00	10,129,800.00	10,129,800

### BOND DEBT SERVICE

#### S. Seminole & N. Orange Wastewater Trans. Auth. Refunding Revenue Bond, Series 2016B

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Current Refunding of 2004 Bonds

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
10/01/2016	240,000	3.500%	114,537.50	354,537.50	354,537.50
04/01/2017			110,337.50	110,337.50	
10/01/2017	255,000	3.500%	110,337.50	365,337.50	475,675.00
04/01/2018			105,875.00	105,875.00	
10/01/2018	265,000	3.500%	105,875.00	370,875.00	476,750.00
04/01/2019			101,237.50	101,237.50	
10/01/2019	275,000	3.500%	101,237.50	376,237.50	477,475.00
04/01/2020			96,425.00	96,425.00	
10/01/2020	285,000	3.500%	96,425.00	381,425.00	477,850.00
04/01/2021			91,437.50	91,437.50	
10/01/2021	295,000	3.500%	91,437.50	386,437.50	477,875.00
04/01/2022			86,275.00	86,275.00	
10/01/2022	305,000	3.500%	86,275.00	391,275.00	477,550.00
04/01/2023			80,937.50	80,937.50	
10/01/2023	315,000	3.500%	80,937.50	395,937.50	476,875.00
04/01/2024			75,425.00	75,425.00	
10/01/2024	330,000	3.500%	75,425.00	405,425.00	480,850.00
04/01/2025			69,650.00	69,650.00	
10/01/2025	340,000	3.500%	69,650.00	409,650.00	479,300.00
04/01/2026			63,700.00	63,700.00	
10/01/2026	350,000	3.500%	63,700.00	413,700.00	477,400.00
04/01/2027			57,575.00	57,575.00	
10/01/2027	365,000	3.500%	57,575.00	422,575.00	480,150.00
04/01/2028			51,187.50	51,187.50	
10/01/2028	375,000	3.500%	51,187.50	426,187.50	477,375.00
04/01/2029			44,625.00	44,625.00	
10/01/2029	390,000	3.500%	44,625.00	434,625.00	479,250.00
04/01/2030			37,800.00	37,800.00	
10/01/2030	405,000	3.500%	37,800.00	442,800.00	480,600.00
04/01/2031			30,712.50	30,712.50	
10/01/2031	415,000	3.500%	30,712.50	445,712.50	476,425.00
04/01/2032			23,450.00	23,450.00	
10/01/2032	430,000	3.500%	23,450.00	453,450.00	476,900.00
04/01/2033	,		15,925.00	15,925.00	
10/01/2033	450,000	3.500%	15,925.00	465,925.00	481,850.00
04/01/2034	,		8,050.00	8,050.00	
10/01/2034	460,000	3.500%	8,050.00	468,050.00	476,100.00
	6,545,000		2,415,787.50	8,960,787.50	8,960,787.50

### AGGREGATE DEBT SERVICE

Period Ending	Revenue Bonds, Series 2016A	Refunding Revenue Bond, Series 2016B	Series 2012	Aggregate Debt Service
10/01/2016	123,200	354,537.50	512,089.00	989,826.50
10/01/2017	246,400	475,675.00	522,158.50	1,244,233.50
10/01/2018	511,400	476,750.00		988,150.00
10/01/2019	512,125	477,475.00		989,600.00
10/01/2020	512,500	477,850.00		990,350.00
10/01/2021	512,525	477,875.00		990,400.00
10/01/2022	512,200	477,550.00		989,750.00
10/01/2023	511,525	476,875.00		988,400.00
10/01/2024	515,500	480,850.00		996,350.00
10/01/2025	513,950	479,300.00		993,250.00
10/01/2026	512,050	477,400.00		989,450.00
10/01/2027	514,800	480,150.00		994,950.00
10/01/2028	512,025	477,375.00		989,400.00
10/01/2029	513,900	479,250.00		993,150.00
10/01/2030	515,250	480,600.00		995,850.00
10/01/2031	516,075	476,425.00		992,500.00
10/01/2032	516,375	476,900.00		993,275.00
10/01/2033	516,150	481,850.00		998,000.00
10/01/2034	515,400	476,100.00		991,500.00
10/01/2035	514,125			514,125.00
10/01/2036	512,325			512,325.00
	10,129,800	8,960,787.50	1,034,247.50	20,124,835.00

### SUMMARY OF BONDS REFUNDED

Bond	Maturity Date	Interest Rate	Par Amount	Call Date	Call Price
Sewer Revenue Bond	ls, Series 2004, 200	)4:			
SERIALS	10/01/2016	3.750%	230,000.00	05/05/2016	100.000
	10/01/2017	3.875%	235,000.00	05/05/2016	100.000
	10/01/2018	4.000%	245,000.00	05/05/2016	100.000
	10/01/2019	4.100%	255,000.00	05/05/2016	100.000
	10/01/2020	4.200%	265,000.00	05/05/2016	100.000
	10/01/2021	4.300%	275,000.00	05/05/2016	100.000
	10/01/2022	4.400%	290,000.00	05/05/2016	100.000
	10/01/2023	4.450%	300,000.00	05/05/2016	100.000
	10/01/2024	4.500%	315,000.00	05/05/2016	100.000
TERM29	10/01/2029	4.625%	1,805,000.00	05/05/2016	100.000
TERM34	10/01/2034	4.750%	2,265,000.00	05/05/2016	100.000
			6,480,000.00		

#### SUMMARY OF REFUNDING RESULTS

S. Seminole & N. Orange Wastewater Trans. Auth. Refunding Revenue Bond, Series 2016

Dated Date Delivery Date Arbitrage yield Escrow yield Value of Negative Arbitrage	04/01/2016 04/01/2016 3.500000% 0.207211% 20,017.54
Bond Par Amount	6,545,000.00
True Interest Cost	3.500000%
Net Interest Cost	3.500000%
Average Coupon	3.500000%
Average Life	10.546
Par amount of refunded bonds	6,480,000.00
Average coupon of refunded bonds	4.644002%
Average life of refunded bonds	10.800
PV of prior debt to 04/01/2016 @ 3.500000%	7,109,855.19
Net PV Savings	567,388.70
Percentage savings of refunded bonds	8.755998%
Percentage savings of refunding bonds	8.669040%

#### SAVINGS

#### S. Seminole & N. Orange Wastewater Trans. Auth. Refunding Revenue Bond, Series 2016

	Prior	Refunding		Annual	Present Value to 04/01/2016
Date	Debt Service	Debt Service	Savings	Savings	@ 3.5000000%
10/01/2016	376,147.50	354,537.50	21,610.00	21,610.00	21,238.33
04/01/2017	141,835.00	110,337.50	31,497.50		30,423.37
10/01/2017	376,835.00	365,337.50	11,497.50	42,995.00	10,914.41
04/01/2018	137,281.88	105,875.00	31,406.88		29,301.32
10/01/2018	382,281.88	370,875.00	11,406.88	42,813.76	10,459.11
04/01/2019	132,381.88	101,237.50	31,144.38		28,065.53
10/01/2019	387,381.88	376,237.50	11,144.38	42,288.76	9,869.95
04/01/2020	127,154.38	96,425.00	30,729.38		26,747.21
10/01/2020	392,154.38	381,425.00	10,729.38	41,458.76	9,178.36
04/01/2021	121,589.38	91,437.50	30,151.88		25,349.55
10/01/2021	396,589.38	386,437.50	10,151.88	40,303.76	8,388.18
04/01/2022	115,676.88	86,275.00	29,401.88		23,876.03
10/01/2022	405,676.88	391,275.00	14,401.88	43,803.76	11,494.01
04/01/2023	109,296.88	80,937.50	28,359.38		22,244.10
10/01/2023	409,296.88	395,937.50	13,359.38	41,718.76	10,298.41
04/01/2024	102,621.88	75,425.00	27,196.88		20,604.80
10/01/2024	417,621.88	405,425.00	12,196.88	39,393.76	9,081.63
04/01/2025	95,534.38	69,650.00	25,884.38		18,941.67
10/01/2025	425,534.38	409,650.00	15,884.38	41,768.76	11,423.95
04/01/2026	87,903.13	63,700.00	24,203.13		17,107.37
10/01/2026	432,903.13	413,700.00	19,203.13	43,406.26	13,339.80
04/01/2027	79,925.00	57,575.00	22,350.00		15,258.80
10/01/2027	439,925.00	422,575.00	17,350.00	39,700.00	11,641.47
04/01/2028	71,600.00	51,187.50	20,412.50		13,460.78
10/01/2028	446,600.00	426,187.50	20,412.50	40,825.00	13,229.27
04/01/2029	62,928.13	44,625.00	18,303.13		11,658.17
10/01/2029	457,928.13	434,625.00	23,303.13	41,606.26	14,587.64
04/01/2030	53,793.75	37,800.00	15,993.75		9,839.81
10/01/2030	468,793.75	442,800.00	25,993.75	41,987.50	15,717.04
04/01/2031	43,937.50	30,712.50	13,225.00		7,858.92
10/01/2031	473,937.50	445,712.50	28,225.00	41,450.00	16,484.17
04/01/2032	33,725.00	23,450.00	10,275.00		5,897.67
10/01/2032	483,725.00	453,450.00	30,275.00	40,550.00	17,078.45
04/01/2033	23,037.50	15,925.00	7,112.50		3,943.23
10/01/2033	498,037.50	465,925.00	32,112.50	39,225.00	17,497.24
04/01/2034	11,756.25	8,050.00	3,706.25		1,984.70
10/01/2034	506,756.25	468,050.00	38,706.25	42,412.50	20,370.78
	9,730,105.10	8,960,787.50	769,317.60	769,317.60	564,855.19

#### Savings Summary

PV of savings from cash flow	564,855.19
Plus: Refunding funds on hand	2,533.51
Net PV Savings	567,388.70

#### PRIOR BOND DEBT SERVICE

#### S. Seminole & N. Orange Wastewater Trans. Auth. Refunding Revenue Bond, Series 2016

Period Ending	Principal	Coupon	Interest	Debt Service	Annual Debt Service
10/01/2016	230,000	3.750%	146,147.50	376,147.50	376,147.50
04/01/2017			141,835.00	141,835.00	
10/01/2017	235,000	3.875%	141,835.00	376,835.00	518,670.00
04/01/2018			137,281.88	137,281.88	
10/01/2018	245,000	4.000%	137,281.88	382,281.88	519,563.76
04/01/2019			132,381.88	132,381.88	
10/01/2019	255,000	4.100%	132,381.88	387,381.88	519,763.76
04/01/2020			127,154.38	127,154.38	
10/01/2020	265,000	4.200%	127,154.38	392,154.38	519,308.76
04/01/2021			121,589.38	121,589.38	
10/01/2021	275,000	4.300%	121,589.38	396,589.38	518,178.76
04/01/2022			115,676.88	115,676.88	
10/01/2022	290,000	4.400%	115,676.88	405,676.88	521,353.76
04/01/2023			109,296.88	109,296.88	
10/01/2023	300,000	4.450%	109,296.88	409,296.88	518,593.76
04/01/2024			102,621.88	102,621.88	
10/01/2024	315,000	4.500%	102,621.88	417,621.88	520,243.76
04/01/2025			95,534.38	95,534.38	
10/01/2025	330,000	4.625%	95,534.38	425,534.38	521,068.76
04/01/2026			87,903.13	87,903.13	
10/01/2026	345,000	4.625%	87,903.13	432,903.13	520,806.26
04/01/2027			79,925.00	79,925.00	
10/01/2027	360,000	4.625%	79,925.00	439,925.00	519,850.00
04/01/2028			71,600.00	71,600.00	
10/01/2028	375,000	4.625%	71,600.00	446,600.00	518,200.00
04/01/2029			62,928.13	62,928.13	
10/01/2029	395,000	4.625%	62,928.13	457,928.13	520,856.26
04/01/2030			53,793.75	53,793.75	
10/01/2030	415,000	4.750%	53,793.75	468,793.75	522,587.50
04/01/2031			43,937.50	43,937.50	
10/01/2031	430,000	4.750%	43,937.50	473,937.50	517,875.00
04/01/2032			33,725.00	33,725.00	
10/01/2032	450,000	4.750%	33,725.00	483,725.00	517,450.00
04/01/2033			23,037.50	23,037.50	
10/01/2033	475,000	4.750%	23,037.50	498,037.50	521,075.00
04/01/2034			11,756.25	11,756.25	
10/01/2034	495,000	4.750%	11,756.25	506,756.25	518,512.50
	6,480,000		3,250,105.10	9,730,105.10	9,730,105.10

#### ESCROW REQUIREMENTS

S. Seminole & N. Orange Wastewater Trans. Auth. Refunding Revenue Bond, Series 2016

Period Ending	Interest	Principal Redeemed	Total
05/05/2016	27,605.64	6,480,000.00	6,507,605.64
	27,605.64	6,480,000.00	6,507,605.64

# Solution agenda item

Item type	Action Item Requiring Discussion	meeting date March 14, 2016
prepared by department division	City Manager	approved by X City Manager City Attorney N A
board approval		yes no x N A final vote
strategic objective	<ul> <li>Exceptional Quality of Life</li> <li>Intelligent Growth &amp; Developme</li> <li>Investment in Public Assets &amp; Ir</li> </ul>	

#### subject

Funding options for acquisition of property at 1111 W. Fairbanks Avenue (former bowling alley)

#### motion | recommendation

Approve funding option for acquisition of 1111 W. Fairbanks Avenue.

#### background

This item was tabled at the February 22<sup>nd</sup> meeting.

At the January 25, 2016 Commission Meeting the Commission approved the acquisition of 1111 W. Fairbanks Avenue for \$2.9 million but the final determination of where the funding would come from was not made.

A CRA meeting was held on February 22, 2016 and the Agency approved \$1 million of the funding to come from CRA funds. That leaves \$1.9 million (plus closing costs) to be funded from other sources.

The two basic options are to fund the entire amount from General Fund Reserves or to fund \$394,985 from Parks Acquisition Funds and \$646,367 from Parks Impact Fee Funds and the remainder (approximately \$858,648 plus closing costs) from General Fund Reserves.

### alternatives | other considerations

The City can decline the purchase and work with Rollins and the future owner to acquire just the amount of property needed to expand the turn lanes.

#### fiscal impact

See above.

# city commission agenda item

Item type	Action Item Requiring Discussion	meeting date	March 14, 2016	
department	Chief Brett C. Railey Police Administration	approved by	X City Manager City Attorney	
board approval		yes n	N A	final vote
strategic objective	<ul> <li>Exceptional Quality of Life</li> <li>Intelligent Growth &amp; Development</li> <li>Investment in Public Assets &amp; Ir</li> </ul>	X Public H	tewardship lealth & Safety	

#### subject

The Winter Park Police Department's 2015-2018 Strategic Plan Update.

#### motion | recommendation

To accept the Strategic Plan as revised by the contributing members of the Department, Core groups and the Community they serve.

#### background

Beginning on September 3, 2015 Police Department members and the command staff began a review of the current Strategic Plan to better align the plan with current advancements in the policing profession. Over the next six months collaboration with Core Command, Supervisory, Officer, Citizen and Civil Service Members had an opportunity to review and contribute to the Strategic Plan process that will carry the department into the next three years. This update revised the Mission and Vision Statements, added 5 new Plan Goals and 17 Strategies using the President's Report on 21<sup>st</sup> Century Policing and our current Plan as a template. Having finished these steps the Plan is being submitted to the Commission for final review.

#### alternatives | other considerations

None

fiscal impact

None

### Winter Park Police Department 2013-2016 Strategic Plan Report

#### Introduction

The Winter Park Police Department implemented its first Strategic Plan in May, 2011, for the time period from 2011 through September 30, 2015. As part of that Plan, 86 measurable objectives were divided into three time frames for implementation:

- Short-term: Within the 2010-2012 fiscal years.
- Intermediate: Within the following two fiscal years (October 1, 2012-September 30, 2014).
- Long-term: Implementation is anticipated during Fiscal Year 2014-2015 or later.

The implementation of the 2011-2015 Strategic Plan has been monitored by the Department's administration on a quarterly basis, and a significant number of the measurable objectives have been completed.

One recommendation in the Report submitted with the initial 2011-2015 Strategic Plan called for the review and updating the Strategic Plan each year to reflect changes in crime patterns, citizen expectations, demographics, and economic conditions in Winter Park. In December 2012, Chief Brett Railey moved to comply with that recommendation and began updating the Department's Strategic Plan.

#### Process for Developing the 2013-2016 Strategic Plan

The process for updating the Department's Strategic Plan paralleled that used in the development of the original plan. An outside consultant facilitated the process, and input was received from three working groups: an in-house core working group made up of first-line supervisors, officers and civilians selected from throughout the Department; the Department's Senior Command Staff; and a group of citizens invited by Chief Railey and representing a spectrum of the Winter Park community. From that input, a draft Strategic Plan was circulated internally for further review, comment, and recommendations.

#### Input from the In-House Core Working Group

On February 6, 2013, the consultant met with the members of the Core Working Group to facilitate:

- A review of the Vision statement for the Winter Park Police Department;
- A review of the Mission statement for the Winter Park Police Department;
- A review of the Values statements for the Winter Park Police Department;
- A review of the major goals, strategies, and accomplished objectives reflected in the 2011-2015 Plan;
- Identification of further issues and objectives for inclusion in the 2013-2016 Strategic Plan.

Appendix A reflects the membership of the In-House Core Working Group and provides a summary of their comments and suggestions.

#### Input from the Senior Command Staff

Later on February 6, 2013, the consultant also met with the members of the Senior Command Staff to further:

- Review the Vision statement for the Winter Park Police Department;
- Review the Mission statement for the Winter Park Police Department;
- Review the Values statements for the Winter Park Police Department;

- Review the major goals, strategies, and accomplished objectives reflected in the 2011-2015 Plan;
- Review the discussion by the In-House Core Working Group;
- Identify further objectives for inclusion in the 2013-2016 Strategic Plan.

Appendix A reflects the members of the Senior Command Staff in attendance.

#### Input from Winter Park Citizens

Finally, on the evening of February 6, 2013, the consultant, along with Chief Railey, met with invited Winter Park citizens to discuss:

- The Vision statement for the Winter Park Police Department;
- The Mission statement for the Winter Park Police Department;
- The Values statements for the Winter Park Police Department;
- The major goals, strategies, and accomplished objectives reflected in the 2011-2015 Plan;
- Current issues or unaddressed concerns from the community's perspective that should be included in the 2013-2016 Strategic Plan.

Appendix A reflects the citizens in attendance and provides a summary of their comments and suggestions.

#### Subsequent Input from Departmental Leadership

On the morning of February 7, 2013, the consultant met with Chief Railey and Deputy Chief Art King to further review and discuss the information received during the previous day's meetings and to identify additional objectives, issues, and concerns which should be part of the updated Strategic Plan.

Following that discussion, a draft of the new Strategic Plan was provided to Chief Railey on February 8, 2013 and subsequently, on February 14, 2013, was submitted electronically to all members of the Department's Senior Command Staff and, and on February 18, 2013, to the members of the In-House Core Working Group for review and comment by February 25, 2013. No significant recommendations for changes to the document were suggested.

#### Finalized 2013-2016 Strategic Plan

As a result of this strategic planning process, the Winter Park Police updated its Strategic Plan, submitted with this report as Appendix B. This 2013-2016 Strategic Plan included three major goals and, divided into 14 strategies, 77 specific objectives proposed for accomplishment between January 1, 2013, and December 31, 2016.

Each objective was capable of being measured, was assigned as a responsibility to designated personnel or unit(s) of the Police Department, and was associated with a general timeframe for expected implementation.

This Strategic Plan utilized a number of time periods during which objectives were anticipated to be completed:

- On-going: Objectives which have already begun, but which are important enough to be continued and monitored in this Strategic Plan for continuous activity, Many of the short-term objectives from the previous Strategic Plan became on-going activities upon full implementation.
- Short-term: Within the calendar year (2013).

- Intermediate: Within the following two calendar years (January 1, 2014-December 31, 2015).
- Long-term: Implementation was anticipated in Calendar Year 2016 or later.

#### **Further Recommendations**

In order to maximize the potential of the Strategic Plan and to ensure its implementation, the following efforts were recommended:

- 1. As in the case of the Department's 2011-2016 Strategic Plan, a bound printed copy of the Strategic Plan should be provided to each member of the Police Department, as well as to the City Manager, City Commission, Civil Service Board, and each citizen who participated in the planning process.
- 2. An electronic version of the updated Strategic Plan should be posted on the Police Department website.
- 3. The administration of the Police Department should continue to promote the Vision, Mission, and Values statements throughout the agency in order to clearly reinforce these critical tenets. Posters reflecting the Vision, Mission, and Values should be prominently displayed throughout Police Department facilities, and the Vision, Mission, and Values should also be displayed on the Police Department website.
- 4. All selection, promotional, and evaluation processes should be connected to the agency's Values. The evaluation of conduct and performance of all personnel, as well as all discipline, should be centered around and reinforce the Vision, Mission, and Values statements.
- 5. The Department's administration should review compliance with the Strategic Plan's objectives on a quarterly basis, with a subsequent status report to the citizens of Winter Park via the Police Department website at the end of the calendar year.
- 6. All personnel within the Department should be able to review the quarterly status reports on the accomplishment of all elements of the Strategic Plan.
- 7. The Department's administration should provide an annual report on the accomplishments toward the Strategic Plan to the City Manager, City Commission, and Civil Service Board and post this report on the Police Department website.
- 8. The Department's administration should continue to review and update the Strategic Plan each year to reflect changes in crime patterns, citizen expectations, demographics, and economic conditions in Winter Park.

#### APPENDIX A

#### In-House Core Working Group:

#### Membership:

- Sgt. Will McCurdy
- Sgt. Rafael Berrios
- Sgt. Mike Hilton
- Sgt. John Bologna
- Sgt. Jamie Loomis
- Sgt. Bruce Robinson
- Sgt. John Montgomery
- Detective Jeff Harris
- Officer Kaitlin Gonzalez
- Officer German Massallo
- Officer Stanford Locke
- Officer Andrew Scoular
- Officer Liza Cieszynski
- Officer Bill Holley
- Officer Ruben Del Toro
- Communications Operator Doreen Sabatino
- Records Specialist Crystal Alvarez

#### Comments on Pressing Issues and Enhancements to the Plan:

- No changes were recommended in the Department's Vision, Mission, or Values statements
- Personnel should be provided with enhanced training on the Department's Data-Driven Approaches to Crime and Traffic Safety (DDACTS)
- Communication and morale within the Department should continue to be a priority
- All programs should include clear implementation and evaluation components
- Some objectives in the Strategic Plan (e.g., those dealing with public information and media relations) can be consolidated
- The Department could make better use of the individual strengths of its staff members
- Need to focus on developing the next wave of Departmental supervisors (coupled with effective mentoring)
- Need to examine strategies to better retain personnel
- Look at ways to make better use of community resources
- We should encourage ideas submitted from the "troops" and develop "out of the box" solutions
- Aim for enhanced community engagement

#### Command Staff:

#### Membership:

- Chief Brett Railey
- Deputy Chief Art King
- Captain Jess Johnson

- Captain Vern Taylor
- Lieutenant Tom Pearson
- Lieutenant Dave Barber
- Lieutenant Ron Johnson
- Lieutenant Jon Askins
- Lieutenant Jeff Biles
- Lieutenant Randy Durkee
- Lieutenant Pam Marcum
- Records Manager Lucia Hernandez

#### Comments:

- No changes were recommended in the Department's Vision, Mission, or Values statements
- Discussion centered on a review of the accomplishments to date and on additional objectives based on the discussion by the In-House Core Working Group

#### **Citizens Working Group:**

#### Membership:

- Samir Jallad (Business owner and resident)
- Ken Miller (Rollins College Campus Safety)
- Michael Davis (Business owner and resident)
- Ron Moore (City employee and resident)
- Ernie Manning (Retired city employee and city resident)

#### Comments:

- The community recognized the accomplishments of the Police Department in fulfilling this Strategic Plan
- Continue to enhance communications with the community; recognize it as a two-way street; take advantage of positive citizen interactions
- Rollins College would like to formalize joint communications and training for potential emergency situations
- Need increased youth education (at middle and high school level, as well as on the Rollins campus) regarding DUI
- Need training for parents on their responsibilities, including for their driving children, as well as for their personal liability for their children's actions; perhaps the Parent-Teacher-Student Associations and the Orange County School System could join as partners
- Enhance the awareness of information available on the Police Department's website
- Need to anticipate problems and begin planning for the impact of Sunrail
- The group recognized the positive interaction between the Police Department and other City departments
- There was a need for a Citizens Advisory Panel
- Could there be a registration program for text alerts from the Police Department?
- Need for formal lockdown procedures for public facilities
- Need to work with Orange County Public Schools to enhance the security of schools located within the City limit

#### Process for Developing the 2015-2018 Strategic Plan

On September 3 and 4, 2015, the Winter Park Police Department sworn and civilian supervisors, managers, staff and command met for a staff retreat leadership training for the purpose of maximizing the potential of the current Strategic Plan as we moved forward into the year 2016. All members participated and did not meet separately, but in conjunction under the facilitation of three subject matter experts: Robert Wasserman, Debra Piehl, and Michael McAuliffe. Mr. Wasserman is an internationally-recognized expert in law enforcement affairs and community relations and Chairman of the Strategic Policy Partnership, LLC. He previously served as a Senior Advisor on International Law Enforcement for the Bureau of International Narcotics and Law Enforcement at the U.S. Department of State and served as Chief of Staff of the White House Office of National Drug Control Policy as Deputy Commissioner for Operations and Acting Commissioner of the United Nations International Police Task Force. Ms. Piehl is the Analytic Specialist for Data-driven Approaches to Crime and Traffic Safety (DDACTS) and Traffic Safety International Association of Directors of Law Enforcement Standards and Training. Mr. McAuliffe is a former Boynton Beach Police Chief and instructor for the Leadership Development Institute at the federal Bureau of Investigation Academy who is currently President & CEO of POLICING EXCELLENCE, LLC, whose mission is to provide domestic and global education and consulting for excellence in the delivery of police service, leadership development, and community engagement.

The goal of the collaboration was to garner staff input about the current plan, keep our current plan a living document, and revise any goals, strategies and/or objectives as needed. Appendix A Revised is a comprehensive list of members who participated in the retreat and subsequent comments on pressing issues and recommended enhancements to the plan.

#### **Appendix A Revised**

#### **Core Staff Working Group**

Chief Brett C. Railey **Deputy Chief Vernon Taylor Captain Jeff Biles** Captain Jon Askins Ms. Kathy Reed Ms. Erin DeYoung Ms. Karen Gilbert Ms. Vonda Jones Ms. Lucia Hernandez Mr. Jim Mallard Lt. John Bologna Lt. Pam Marcum Lt. John Montgomery Lt. Bruce Robinson Lt. Kevin Roesner Lt. Tim Volkerson Lt. Jamie Watson Sgt. Stan Locke Sgt. Mike Hilton

Sgt. Jeff Hershone Sgt. Frank Cowart Sgt. Lina Strube Sgt. Garvin McComie Sgt. Scott Williams Sgt. Errol Colon

#### Comments on Pressing Issues and Enhancements to the Plan:

- Revision of Mission & Vision Statements
  - Make them shorter without changing the original intent or focus
- Review and possible revision of core values
- As an agency we will focus on outcomes NOT limiting ourselves to focusing solely on outputs
- Formal mentoring program for all positions in the chain
- Quality enhancement
- Increase training to include tactical, practical scenarios
- Fitness standards
  - o Physical standard tested annually
  - o Workout time
- Integrated RMS/CAD system with local agencies
- Increased use of relevant technology
  - o Video surveillance
  - o Eyewatch
  - o Body Camera Program
- Increased technology based community education outreach and crime prevention/solving
  - Real time bulletins and notifications through social media
- Embracing new generation and maintaining a progressive culture
- Rebranding the agency
- Servant leadership
- Transparency
- Adjusting to meet the industry
- Felt presence through collaborative relationships
- Continued community involvement to increase legitimacy through confidence in procedural justice
- Paradigm shift from traditional measurements of success to looking at citizen satisfaction in relationship with the Department
- Inclusion of civilians in all aspects of training, recognition, communication and involvement
- Include senior civilian managers in senior staff meetings

On Friday, October 2, 2015, members of the command staff met in the Chief's conference room to discuss revisions of the Strategic Plan based on suggestions made during the staff retreat training. Copies of the current Strategic Plan with suggested improvements and changes were provided to all who attended this collaborative meeting. During this meeting, the Mission and Vision Statements were revised and the group created 5 new Plan Goals and 17 strategies using the President's Report on 21<sup>st</sup> Century Policing and our current Plan as a template.

#### **Appendix A Revised**

#### **Core Command Working Group**

Chief Brett C. Railey Deputy Chief Vernon Taylor Captain Jon Askins Captain Jeff Biles Lt. John Montgomery Lt. Tim Volkerson Lt. Bruce Robinson Lt. Jamie Watson Lt. John Bologna Lt. Kevin Roesner

On Friday, October 16, 2015, another meeting was held in the Chief's conference room to further discuss the development of the Strategic Plan revision. The Plan was provided ahead of time to the Core Command Working Group with the Goals, Strategies and new and current objectives aligned. Goals 1 and 2 were discussed at length and Strategies and Objectives were revised and then numbered.

#### **Core Command Working Group**

Chief Brett C. Railey Deputy Chief Vernon Taylor Captain Jon Askins Captain Jeff Biles Lt. John Montgomery Lt. Tim Volkerson Lt. Bruce Robinson Lt. Jamie Watson Lt. John Bologna Lt. Kevin Roesner Lt. Pam Marcum Ms. Lucia Hernandez

On Tuesday, October 20, 2015, contact was made via email and in person with the Accreditation Manager Ms. Karen Gilbert and the Legal Advisor Ms. Erin DeYoung for their input on the Strategic Plan which was provided for them in the most up-to-date draft form. A change in wording on one goal was made at the suggestion of Ms. Gilbert to be consistent with Accreditation standards. Ms. DeYoung found no issues at this time.

On Friday, October 23, 2015, a third meeting was held in the Chief's conference room to further discuss the development of the Strategic Plan revision with the Core Command Working Group. The Plan was provided ahead of time to the Group with the Goals, Strategies and new and current Objectives aligned. Goals 3, 4 and 5 were discussed at length along with the Strategies and Objectives and the Plan was completed for this Core Group. Assigned Responsibilities and Reporting guidelines were also discussed. The Plan in its final revised form from this Core Working Group was then provided to all members of the

Core Group for any final comments or concerns. There were no final requests for change on this draft of the Plan. Total time spent with this Group was approximately 9 hours on three separate occasions.

#### **Core Command Working Group**

Chief Brett C. Railey Deputy Chief Vernon Taylor Captain Jon Askins Lt. Tim Volkerson Lt. Bruce Robinson Lt. Jamie Watson Lt. Kevin Roesner Lt. Pam Marcum Ms. Lucia Hernandez Ms. Vonda Jones

On Monday, November 9, 2015, the most current draft of the Strategic Plan was provided via email to all eight (8) of the Department Sergeants for their input allowing for over a week for their review and suggestions. I received feedback from the following supervisors and several objectives were added under Goals 4 and 5:

#### Core Supervision Working Group

Sgt. Errol Colon Sgt. Frank Cowart Sgt. Stanford Locke Sgt. Garvin McComie

#### **Core Citizen Working Group**

On Wednesday, November 11, 2015, Chief Railey provided the Strategic Plan in its draft form and the six pillars included in the Executive Summary of the President's Report on 21<sup>st</sup> Century Policing was provided to the community members who attended the first Neighborhood Advisory Council meeting at the Department. Their review of the pillars, Summary and Plan was requested and input was encouraged by Chief Railey regarding whether the proposed Plan draft was measuring up to the listed pillars contained in the Summary. Members of the Council were asked to be prepared to comment at the next meeting scheduled for Tuesday, December 15, 2015.

Neighborhood Advisory Committee Members

Diane Stadelam Harry Smith Kim Allen Trudy Mitchell Sally James Melinda Wright Mark Winton Janey Taylor

**Tina Ingram** Mary Daniels Claire/Andy McCorkle Pamela Smith Norma English Kelly/Randall Steele Cindy Bradley Tom McMacken Sara Brady Don Thompson **Tim Elwood** Lurline Fletcher Wendy Henner James Alexander Peyton - VCC student Abby - VCC student Craig O'Neill Frank Baker, Jr. Adrienne/Jerry Altomari Linda Walker Jack Miles Mike/Terri Murphy Steve Brandon Gordon Blitch Christine Girand Gary Vasquez David/Marti Miller Bruce Woodruh John Deeb

#### **Core Officer Advisory Working Group**

On Wednesday, December 2, 2015, I met with the attending members of the Officer's Advisory Group who participate in the regular meetings with Chief Railey. I provided copies of the Strategic Plan to each attending member and requested their input by January 11, 2016. On Thursday, December 3, 2015, the most up-to-date draft of the Strategic Plan was emailed to the following group of officers who participate in the Officer's Advisory Group. A follow-up email was sent to the same core Officer Advisory Group on January 10, 2016 extending the deadline for input to January 13, 2016. Input was received by the highlighted officers within the below listed group resulting in numerous additions to the objectives.

Members:

Officer Billy Branch Officer Tony Fairbanks Officer Paul Foster Officer Jim Whitman Officer Jen Anderson Officer Eddie Santos Officer Josue Perez Officer John Combas Officer Bill Holley Officer James Meyn Officer Brian Watson Officer Murray Daniel Officer Javier Rodriguez Officer Tom Ponicki Officer Sharon Wagganer Officer Jeff Marcum Officer Kenny Talton

On Tuesday, December 15, 2015, the Neighborhood Advisory Council met again in the Community Room at the Police Department where input was once again solicited from those attending. Input was received via email and verbally by several members of the group and revisions were made to the wording of some objectives and order of the Department Goals.

On January 27, 2016, a copy of the Strategic Plan in draft form was provided via email to the Department's civilian Administrative Support staff for their review and input. Input was requested to be received by February 2, 2016. Input was received by the following highlighted support staff members:

Ms. Kathy Reed Ms. Sarah Conner Ms. Gail Tinch Ms. Crystal Grimes

On January 16, 2016, a final proposed draft of the 2015-2018 Strategic Plan was forwarded via email to Chief Railey for his review. I met with Chief Railey on January 27, 2016 to discuss revisions to the Plan for preparation for its presentation to the City Manager and Commission.

On February 2, 2016, final revisions to the Strategic Plan were completed and the Plan was submitted via email to Chief Brett C. Railey.

On February 2, 2016, the final draft of the Strategic Plan was supplied to the members of the Civil Service Board for their review and input. The board listed below expressed positive support of the Plan.

Gary Brewer Kip Marchman Paula Satcher Bill Swartz Pitt Warner

On February 15, 2016, two drafts of the Strategic Plan were supplied to the Chief via email for presentation to the City Commission. One draft showed all changes to the Plan (all mark-up) and one draft shows the final draft (no mark-up).

# Winter Park Police Department Strategic Plan

#### **DEPARTMENTAL VISION STATEMENT**

We are dedicated to ensuring quality of life through leadership, professional services, and community participation.

### DEPARTMENTAL MISSION STATEMENT

We will ensure public safety, enforce the law with integrity, and provide extraordinary services.

## **Department Values**

- **Integrity:** We believe in the highest display of character, professional competence, and adherence to the Code of Ethics. This includes responsibility and accountability for our actions; commitment to service to the community and the law; honesty and dependability; loyalty and mutual respect; and compassion for those we protect and serve.
- **Professionalism:** We demand the highest level of professional conduct in dealing with the public, all members of the Department, as well as in our personal lives. We expect that we will continue to grow as law enforcement professionals throughout our tenure with the agency and, by our actions both on and off duty, will set the standard of professional conduct for those who follow us into police service.
- **Excellence:** The provision of extraordinary services to the citizens and visitors to our City is the standard by which we should be judged, and we refuse to accept mediocrity as an option for our performance.
- **Dedication:** We are the stewards of the resources given to us by the City of Winter Park. As a result, we are dedicated to the best use of these resources and to the protection of our citizens and visitors to our community. We commit ourselves to bringing life to our Vision, our Mission, and our Values and will well and faithfully discharge the public trust we have accepted.
- **Courage:** We believe that courage is the willingness to do the right thing, at the right time, for the right reasons. It is about character, competence, commitment, and putting others first. In addition to the bravery we expect of our members in the performance of their duties, courage in leadership at all levels includes the practice of timely, focused, apolitical decision-making that effectively deals with the difficult issues that we as a Department must face.

### **Department Goal 1**

# Safeguard our community in a manner that inspires public confidence in our methods and outcomes.

#### Strategy 1: Reduce crime and the fear of crime

Objective 1.1.1: Enhance the quality of life in the community through greater intelligence based information and proactive enforcement. Assigned Responsibility: Criminal Investigations & Operations Captains Timeframe for Implementation: On-going Reporting: Bi-annually

Objective 1.1.2: Maintain a prominent felt presence throughout the City. Assigned Responsibility: Operations Division Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 1.1.3: Utilize the Department's Data-Driven Approaches to Crime and Traffic Safety (DDACTS). Assigned Responsibility: Operations Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 1.1.4: Conduct area patrols and enforcement efforts based on crime trends and issues raised by our citizens. Assigned Responsibility: Operations Lieutenants and Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Quarterly

Objective 1.1.5: Provide crime prevention strategies to the community. Assigned Responsibility: Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Quarterly

Objective 1.1.6: Maintain and publically share up-to-date, relevant information utilizing social media and other technological resources as appropriate. Assigned Responsibility: Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Quarterly Objective 1.1.7: Conduct an analysis of patrol zones and deployment of personnel to determine if a realignment of enforcement areas is warranted. Assigned Responsibility: Operations Division Captain Timeframe for Implementation: On-going Reporting: Annually

Objective 1.1.8: Assist with review and development of security plans and procedures for all City facilities as requested. Assigned Responsibility: Community Services Sergeant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.1.9: Participate in underage drinking initiatives. Assigned Responsibility: Criminal Investigations Captain Timeframe for Implementation: On-going Reporting: Bi-annually

Objective 1.1.10: Enhance the enforcement of dangerous drug crimes. Assigned Responsibility: Criminal Investigations Captain Timeframe for Implementation: On-going Reporting: Bi-annually

Objective 1.1.11: Attend criminal investigation intelligence meetings for the purpose of sharing information and collaboration with neighboring agencies. Assigned Responsibility: Criminal Investigations Captain Timeframe for Implementation: On-going Reporting: Annually

Objective 1.1.12: Explore the feasibility of creating and implementing an online active calls list for citizens. Assigned Responsibility: Deputy Chief of Police and Communications Manager Timeframe for Implementation: Intermediate Reporting: Annually

# Strategy 2: Ensure citizen calls for service are appropriately responded to with Departmental resources.

Objective 1.2.1: Review response times to calls for service quarterly. Assigned Responsibility: Deputy Chief of Police and Communications Manager Timeframe for Implementation: On-going Reporting: Quarterly Objective 1.2.2: Explore the feasibility of creating a mechanism for citizens to directly report crimes without a dispatched officer. Assigned Responsibility: Communications Manager, IT Liaison Lieutenant & Chief of Police Timeframe for Implementation: Intermediate Reporting: Quarterly

# Strategy 3: Ensure safety on Winter Park's roadways through education, engineering and enforcement.

Objective 1.3.1: Interact with the City engineer on traffic issues. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 1.3.2: Participate in the County Traffic Safety Team. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 1.3.3: Participate in the City's Bicycle and Pedestrian Advisory Board. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 1.3.4: Prioritize the enforcement of impaired driving laws. Assigned Responsibility: Operations Division Lieutenants Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 1.3.5: Enhance traffic safety education efforts through roadway signs, citizen contacts and highly publicized traffic safety campaigns. Assigned Responsibility: Special Operations Sergeant Timeframe for Implementation: On-going Reporting: Quarterly

Objective 1.3.6: Maintain utilization of the Intersection Safety Camera Program. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually Objective 1.3.7: Participate in the International Association of Chiefs of Police (IACP) National Law Enforcement Challenge. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.3.8: Compete in the Florida Law Enforcement Challenge. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.3.9: Compete in the "Click It or Ticket" Challenge. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.3.10: Compete in the Florida Driving Under the Influence (DUI) Challenge. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.3.11: Coordinate and participate in multi-agency Driving Under the Influence (DUI) and Low Man Power (LMP) / mini checkpoint/saturation operations. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 1.3.12: All officers assigned to patrol to be National Highway Traffic Safety Administration (NHTSA) Standardized Field Sobriety Exercises (SFSE), Breath Test Operator (BTO) and Advanced Roadside Impaired Driving Enforcement (ARIDE) certified. Assigned Responsibility: Special Operations Lieutenant Timeframe for Implementation: Intermediate Reporting: Annually

# Strategy 4: Ensure safety on Winter Park's waterways through effective education, engineering and enforcement.

Objective 1.4.1: Offer Junior Boatsman safety education and training. Assigned Responsibility: Special Operations Sergeant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4) Objective 1.4.2: Participate in the City's Lakes and Waterways Advisory Board Assigned Responsibility: Special Operation Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 1.4.3: Update and maintain the Department's Lake Patrol Program. Assigned Responsibility: Special Operation Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

### **Department Goal 2**

Foster trust and legitimacy within our community.

Strategy 1: Promote two-way engagement that involves all segments of the community to enhance legitimacy.

Objective 2.1.1: Continue brand enhancement of the Department. Assigned Responsibility: Community Services Lieutenant / Public Information Officer Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 2.1.2: Identify our diverse stakeholders and their differing needs. Assigned Responsibility: Community Services Lieutenant and Operations Lieutenants Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 2.1.3: Develop strategies to engage the identified stakeholders. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 2.1.4: Continue providing a citizen ride-along program to increase community engagement. Assigned Responsibility: Operations Captain Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 2.1.5: Continue conducting regular Neighborhood Advisory Council meetings to foster transparency, two-way communication and legitimacy of the Department with the community. Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

# Strategy 2: Maintain formalized processes to measure achievement of goals and objectives and ensure adherence to accepted standards.

Objective 2.2.1: Review progress and assess accomplishments under the Department's Strategic Plan on a quarterly basis. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Quarterly

Objective 2.2.2: Review annually and update the Department's Strategic Plan prior to the City's budget process to ensure a living document. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 2.2.3: Explore the feasibility of automating the reporting process for the Strategic Plan. Assigned Responsibility: Operations Captain Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 2.2.4: Maintain agency Excelsior Accreditation through the Commission for Florida Law Enforcement Accreditation (CFA). Assigned Responsibility: Accreditation Manager Timeframe for Implementation: On-going Reporting: Annually

#### Strategy 3: Provide appropriate equipment fitted to the needs of the Department

Objective 2.3.1: Identify the needed equipment upgrades for the budget process. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 2.3.2: Include the end user in assessing equipment capabilities and applications within the Department. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

#### Strategy 4: Seek alternative funding sources for Departmental activities

Objective 2.4.1: Continue to seek grant funding for Departmental programs and operations. Assigned Responsibility: Grant Manager Timeframe for Implementation: On-going Reporting: Annually

Objective 2.4.2: Provide a conduit for receiving citizen donations to the Department. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 2.4.3: Explore new opportunities for the use of forfeiture funds as they become available. Assigned Responsibility: Investigations Captain Timeframe for Implementation: On-going Reporting: Annually

# Strategy 5: Ensure the fiscal integrity of the Department and maximize accountability for the effective use of public funds and resources

Objective 2.5.1: Conduct an inventory of all Departmental resources, including equipment, to assess adequacy, capabilities, utilization potential, and condition. Assigned Responsibility: Community Services Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 2.5.2: Ensure an annual independent audit of the Department's fiscal activities. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 2.5.3: Ensure a monthly audit of the Informant and Evidence Fund. Assigned Responsibility: Investigations Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 2.5.4: Ensure annual and random audits of property and evidence in compliance with the requirements of the Commission for Florida Law Enforcement Accreditation. Assigned Responsibility: Investigations Captain Timeframe for Implementation: On-going Reporting: Quarterly

## **Department Goal 3**

Promote employee wellness and safety at every level of the Department.

#### Strategy 1: Provide appropriate personnel placement through effective personnel management

Objective 3.1.1: Conduct an annual assessment of SOP 100 Organization to ensure relevance and appropriate allocation of resources. Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 3.1.2: Conduct an annual assessment of job responsibilities, salaries and benefits for each Departmental position. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Intermediate Reporting: Annually

Objective 3.1.3: Use the job responsibilities assessment to reallocate or request personnel. Assigned Responsibility: Division Captains Timeframe for Implementation: Intermediate Reporting: Annually

Objective 3.1.4: Expand the role and utilization of citizen volunteers. Assigned Responsibility: Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Quarterly

Objective 3.1.5: Explore the use of civilian members to supplement patrol personnel. Assigned Responsibility: Chief of Police Timeframe for Implementation: Long-term Reporting: Annually

Objective 3.1.6: Maintain and utilize a job skills inventory for all Departmental personnel. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Intermediate Reporting: Bi-annually (2, 4)

Objective 3.1.7: Explore increased, permanent staffing for Property/Evidence to address the continuing needs of the community and agency. Assigned Responsibility: Investigations Captain Timeframe for Implementation: On-going Reporting: Annually

#### Strategy 2: Prioritize employee wellness

Objective 3.2.1: Explore how we assess the organizational climate within the Department, the needs of its members and any cultural shifts that may be needed internally. Assigned Responsibility: Division Captains Timeframe for Implementation: Intermediate Reporting: Annually

Objective 3.2.2: Develop a fitness/wellness program for Departmental personnel. Assigned Responsibility: Operations Captain Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 3.2.3: Review the fitness standard for sworn members to be assessed annually. Assigned Responsibility: Operations Captain Timeframe for Implementation: Short-term Reporting: Quarterly

#### Strategy 3: Recognize employee excellence

Objective 3.3.1: Enhance the recognition program for civilian and sworn member longevity. Assigned Responsibility: Awards Committee Lieutenant Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 3.3.2: Continue to use "quality time" to recognize exceptional employee performance. Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Quarterly

Objective 3.3.3: Enhance the Department's Awards Program to recognize excellence and commendable actions of sworn and civilian members of the Department Assigned Responsibility: Awards Committee Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 3.3.4: Conduct the annual Departmental meeting for the purpose of recognizing excellence, longevity, vision and accomplishments. Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Annually Objective 3.3.5: Maintain and promote an on-line program for receiving citizen commendations of Departmental personnel. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Intermediate Reporting: Quarterly

#### Strategy 4: Promote development of current and future leaders of the Department

Objective 3.4.1: Review the promotional process for relevance and changing industry standards. Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 3.4.2: Encourage attendance by sworn and civilian personnel at external leadership, management, and supervisory courses, such as the Professional Leadership Development Certification Program, Senior Leadership School, Command Officers Development Course, Florida Leadership Academy, Certified Public Manager program and / or similar advanced managerial development training.

Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 3.4.3: Conduct an annual training needs assessment for members assigned to leadership positions within the Department.

Assigned Responsibility: Division Captains

Timeframe for Implementation: Intermediate

Reporting: Annually

Objective 3.4.4: Define and develop career track options for members and create individualized career paths.

Assigned Responsibility: Division Captains Timeframe for Implementation: Short-term Reporting: Annually

Objective 3.4.5: Explore the efficacy of time limits in specialized positions. Assigned Responsibility: Division Captains Timeframe for Implementation: Short-term Reporting: Annually

Objective 3.4.6: Develop and implement a formal mentoring program. Assigned Responsibility: Operations Captain Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4) Objective 3.4.7: Encourage participation of Department members in professional associations and external job-related organizations. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

#### Strategy 5: Provide dynamic, relevant, on-going training opportunities for all employees.

Objective 3.5.1: Annually review the Field Training Program for potential restructuring to include exposure and participation of all sworn, civilian members and new supervisors. Assigned Responsibility: FTO Program Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 3.5.2: Ensure that all personnel meet minimum State and Departmental annual training requirements. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Annually

Objective 3.5.3: Create a training committee to assess training needs for members. Assigned Responsibility: Training Captain Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 3.5.4: Explore the relevance and efficacy of implementing a formal training section to organize, coordinate and implement Department training and maintain training records Assigned Responsibility: Training Captain Timeframe for Implementation: Long-term Reporting: Annually

Objective 3.5.5: Enhance and ensure the use of scenario-based activities for high liability training to include the use of the simulator to meet or exceed industry standards. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 3.5.6: Explorer the utilization of other resources and venues within the community for police training. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Quarterly Objective 3.5.7: Continue cross-training with personnel from other agencies. Assigned Responsibility: Training Captain, CNT Captain, SWAT Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 3.5.8: Conduct formal cross training between divisions in the Department. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Annually

Objective 3.5.9: Schedule training that is least disruptive to divisions and allows for all members to attend. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Quarterly

Objective 3.5.10: Provide training for internal instructors to keep pace with changing training environment and trends. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Annually

Objective 3.5.11: Commit to increasing training instructor opportunities and certifications as made available.

Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Reporting: Annually

Objective 3.5.12: Develop contingency plans and conduct scenario training for various critical incidents. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Annually

#### Strategy 6: Ensure the effective acquisition, allocation, implementation and use of human resources.

Objective 3.6.1: Actively promote the Department to the extended law enforcement community statewide to appeal to and draw qualified, diverse and career-minded members by using creative technological and non-traditional approaches. Assigned Responsibility: Recruiting / Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4) Objective 3.6.2: Review the evaluation process to ensure fair assessments for all members. Assigned Responsibility: Division Captains Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 3.6.3: Review the Performance Tracker to ensure it provides accurate and relevant measurement outputs. Assigned Responsibility: Operations Captain Timeframe for Implementation: On-going Reporting: Quarterly

### **Department Goal 4**

<u>Cultivate community collaboration to identify problems and develop solutions using a multi-</u> <u>faceted approach.</u>

#### Strategy 1: Expand public awareness through education and collaboration.

Objective 4.1.1: Develop and utilize a formal mechanism for obtaining citizen feedback and follow-up with members about citizen satisfaction of service. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 4.1.2: Continue collaborating with the Neighborhood Advisory Council for the purpose of honest and open dialogue about assessing relevance and legitimacy of Departmental programs, community outreach, and citizen and stakeholder satisfaction. Assigned Responsibility: Chief of Police Timeframe for Implementation: Short-term Reporting: Quarterly

Objective 4.1.3: Provide information and outreach to viable, sustainable Neighborhood Watch groups. Assigned Responsibility: Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 4.1.4: Review the Neighborhood Watch Program model for its format, efficiency and capability to enhance relevance, community collaboration and crime prevention. Assigned Responsibility: Community Services Lieutenant Timeframe for Implementation: On-going Reporting: Annually Objective 4.1.5: Provide resources and information to the business community through the Department's Business Watch Program. Assigned Responsibility: Community Services Division Lieutenant Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

### **Department Goal 5**

<u>Utilize technology and social media to advance community education, trust and access; and to</u> <u>enhance Department efficiency.</u>

Strategy 1: Ensure the effective acquisition, allocation, implementation and use of technological and fiscal resources.

Objective 5.1.1: Establish sub-committees to address needed equipment, new technology, relevance of current technology and new resources. (Committees should be based on interest and knowledge and be comprised of all ranks and positions including civilian.) Assigned Responsibility: Division Captains

Timeframe for Implementation: Short-term

Reporting: Quarterly

Objective 5.1.2: Identify additional areas and systems which will provide improved cost efficiencies and reduce paperwork. Assigned Responsibility: Records Manager Timeframe for Implementation: On-going Reporting: Annually

Objective 5.1.3: Explore and identify additional software, hardware and systems which will increase efficiency in dispatching calls for service. Assigned Responsibility: Communications Manager Timeframe for Implementation: On-going Reporting: Annually

Objective 5.1.4: Explore the feasibility of dedicating an information technology position to the Department. Assigned Responsibility: Chief of Police Timeframe for Implementation: Intermediate Reporting: Annually

Objective 5.1.5: Identify and implement technological methods to enhance inter and intra-departmental communications. Assigned Responsibility: Information Technology Liaison Lieutenant and Crime Analyst Timeframe for Implementation: Short-term Reporting: Quarterly Objective 5.1.6: Attend technology-centered functions to explore emerging technologies and their application to the Department. Assigned Responsibility: Information Technology Liaison Lieutenant Timeframe for Implementation: On-going Reporting: Annually

Objective 5.1.7: Provide relevant social media and internet related training to officers as it relates to investigations. Assigned Responsibility: Training Captain Timeframe for Implementation: On-going Reporting: Annually

#### Strategy 2: Provide technology fitted to the needs of this Department.

Objective 5.2.1: Vet emerging technologies and ensure the involvement of the end user in assessing technological capabilities and applications within the Department. Assigned Responsibility: Deputy Chief of Police Timeframe for Implementation: On-going Reporting: Annually

Objective 5.2.2: Continue the Department's compliance with ICJIS and full integration of information sharing with State and local agencies. Assigned Responsibility: IT Liaison Lieutenant and Communications Manager Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 5.2.3: Continue enhancing the Department's crime scene capabilities in terms of advancements in crime scene technology. Assigned Responsibility: Investigations Division Captain Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)

Objective 5.2.4: Continue researching and exploring the efficacy of implementing a Body Camera Program.

Assigned Responsibility: Chief of Police Timeframe for Implementation: On-going Reporting: Bi-annually (2, 4)



Item type	Action Item Requiring Discussion	meeting date	March 14, 2016	
department	John Holland, Director Parks and Recreation Department Administration	approved by	X City Manager X City Attorney N A	
board approval	Parks and Recreation Advisory Board	X yes r	no NIA	final vote 5 - 0
strategic       Exceptional Quality of Life       Fiscal Stewardship         strategic       Intelligent Growth & Development       Public Health & Safety         X       Investment in Public Assets & Infrastructure				

#### subject

Showalter Field Renovation to include installation of artificial playing surface, new running track and entering into new Use Agreements with Orange County Public Schools and Rollins College.

#### motion | recommendation

Approve the funding and operational terms for the installation of synthetic turf and new running track for Showalter Field. Approve the execution of piggyback contract with FieldTurf (A Tarkett Sports Company) for the engineering and installation of the synthetic turf on Showalter Field. Move forward with negotiations for a new Use Agreement with the School Board of Orange County, Florida that would terminate the current Lease Agreement.

#### background

In August 1993 the City and the School Board of Orange County, Florida entered into a 40 year Lease Agreement at \$1 per year for the property known as Showalter Field. The Lease Agreement gives management, maintenance and care of the facilities, field and infrastructure to the School Board in exchange for exclusive use of the property for school sanctioned activities. While Winter Park High School is the primary user the School Board is able to rent the facilities to other schools and private entities.

During the past 23 years the facility has been well used and is currently showing the signs of the heavy use. Local athletics clubs, parenting organizations and foundations have recently come forward offering assistance in bringing the facility back up to the standards of other Orange County High School stadiums. Fundraising for the installation of a synthetic turf playing field has been primary goal of these supporters.

In meeting with the School Board representatives it has become clear the responsibility of installation, maintenance and replacement of a synthetic turf field is not within the future planning or budget of the School Board.

The City is working closely with the School Board to draft a new Use Agreement that will shift the installation costs and maintenance responsibilities of a new synthetic turf playing field, running track and stadium facilities to the City. The new Use Agreement will provide priority use of the turf field and Showalter East to Winter Park High School in exchange for an annual payment. (see attachment) Rollins College would also participate in the funding of the synthetic turf installation in exchange for secondary scheduling privileges of Showalter field and Showalter East for practices. The City would have all open schedule times to rent the fields and facilities to other paying teams and organizations.

#### alternatives | other considerations

The existing 40 year term lease with OCPS could be left in place with 18 years left on the agreement. No field or facility improvements would be made by the City.

#### fiscal impact

See attachment.

## Financial Worksheet for Showalter Field Renovation and Annual Budget

#### **Installation Costs:**

Installation of the FieldTurf Synthetic Turf surface on Showalter Field	\$798,000
(\$618,000 field surface, \$35,000 cool/play infill system, \$145,000 end-zone surface)	

### Total Installation Costs\$798,000

### Cost Sharing for Synthetic Turf installation:

Winter Park Foundation	\$200,000
Rollins College	\$500,000**
City of Winter Park	\$100,000

\$800,000

#### **Annual Maintenance Costs:**

Parks Maintenance Personnel (1 added full-time position)	\$35,000
Field and Grounds Maintenance Annual Budget (misc. supplies)	\$10,000
Facilities Maintenance Annual Budget:	
Facilities Maintenance Personnel (1 added full-time position)	\$35,000
Annual Utilities Cost: (water, waste water, electrical)	\$34,000
Janitorial supplies	\$9,000
Maintenance of existing facilities (restrooms, locker rooms, bleachers, etc.)	\$25,000

Total Annual Maintenance Costs

\$148,000

### **Use Agreement Annual Revenues:**

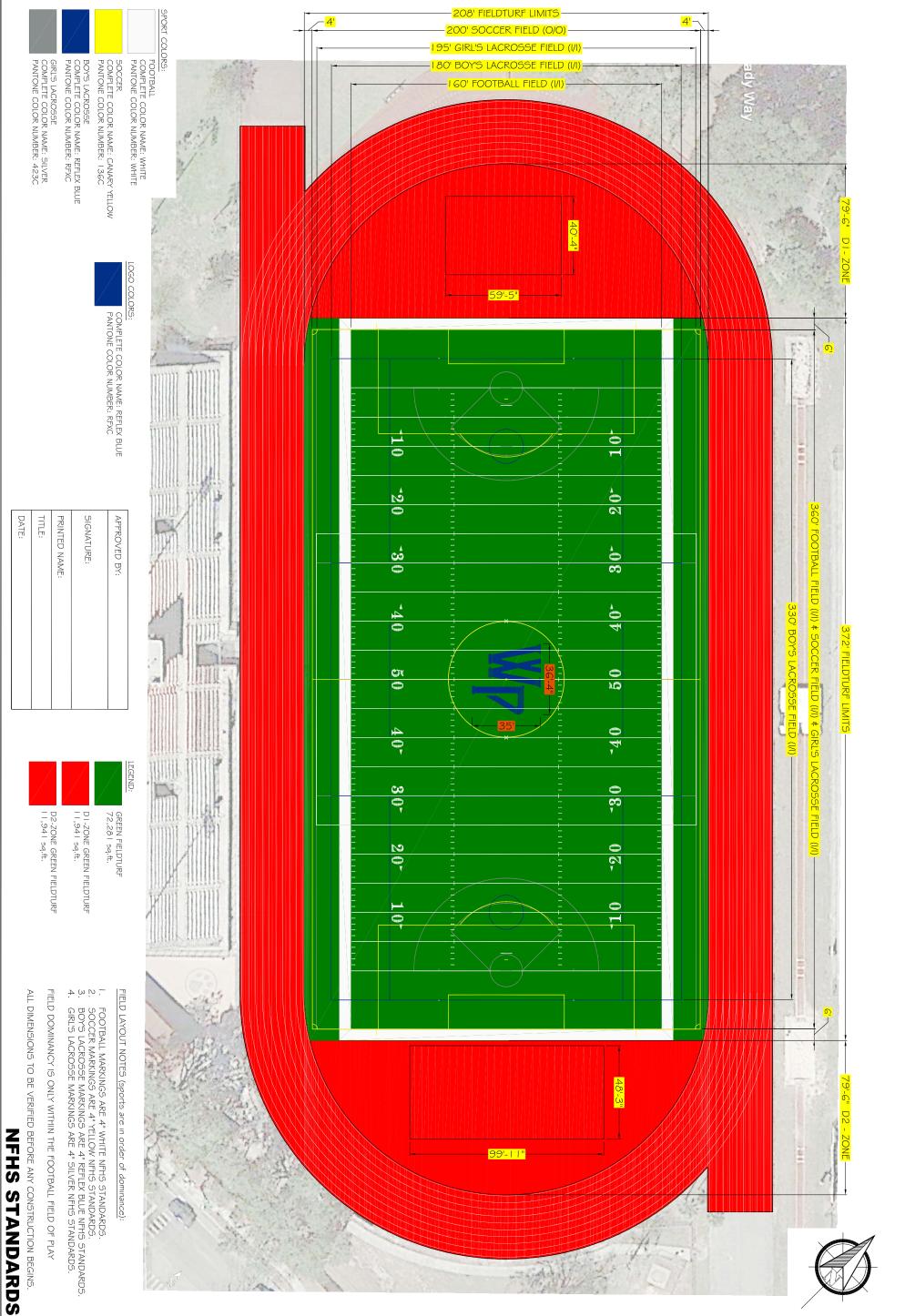
Tatal Annual Davanue Dusiantian	¢240.000
Winter Park Rental Fees (generated by public use)	\$50,000
**Rollins College Credit (\$50,000) for 10 years	(50,000)**
Rollins College Fees for Showalter Field and East	\$120,000
Orange County Public Schools Fees for Showalter East	\$10,000
Orange County Public Schools Fees for Showalter Field	\$80,000

Total Annual Revenue Projection\$210,000

Synthetic Turf Budget Replacement Cost (1	0 Year Life)
\$50,000 X 10 years	\$500,000

Running Track Installation Cost		\$160,000
Orange County Public Schools contribution for track replacement	\$80,000	
Winter Park Capital Improvement Funding	\$80,000	

\*\* Rollins College Cost Sharing of \$500,000 will be credited annually for 10 years by a \$50,000 reduction of their \$120,000 Annual Use Agreement Fee.



## WINTER PARK - SHOWALTER FIELD WINTER PARK, FL



t.
t.

DATE: MARCH 03, 2016

ISSUE: PRESENTATION SHEET: 1/1 FIELD LAYOUT

All Rights Reserved. Confidential Information: No portion of these drawings may be disclosed, used, reproduced, modified or shown, without prior written consent of FieldTurf.



Item type	Public Hearing	meeting date	March 14, 2016
prepared by department division	Wes Hamil, Finance Director Finance	approved by	X City Manager City Attorney N A
board approval		yes no	X N A final vote
strategic       Exceptional Quality of Life       X       Fiscal Stewardship         strategic       Intelligent Growth & Development       Public Health & Safety         objective       Investment in Public Assets & Infrastructure			

#### subject

Ordinance authorizing the refunding of the Electric Refunding Revenue Bonds, Series 2007 **SECOND READING OF ORDINANCE** 

#### motion | recommendation

Approve ordinance on second reading.

#### background

The City has an opportunity to refund the outstanding Electric Refunding Revenue Bonds, Series 2007. The City's Financial Advisor, Public Financial Management (PFM), has estimated net present value savings at \$1,540,000 or 8.5% of the refunded bonds. Annual debt service savings are estimated at about \$100,000. Final maturity of the 2016 bonds is October 1, 2037 which is the same as the 2007 bonds that will be refunded.

The City's Debt Management Policy sets a minimum target net present value savings of at least 5% for an advance refunding. Staff and PFM are planning to refund the bonds using a competitive bond sale.

#### alternatives | other considerations

- 1. Postpone refunding of the bonds and hope for long-term interest rates to go down further
- 2. Don't refund the 2007 bonds

#### fiscal impact

Net present value savings estimated at \$1,540,000 and annual debt service savings estimated at \$100,000.

#### ORDINANCE NO. <u>3031-16</u>

AN ORDINANCE OF THE CITY OF WINTER PARK, FLORIDA, AUTHORIZING THE ISSUANCE OF NOT EXCEEDING \$21,000,000 ELECTRIC REFUNDING REVENUE BONDS OF THE CITY TO FINANCE THE REFUNDING OF A PORTION OF ITS OUTSTANDING ELECTRIC REFUNDING AND IMPROVEMENT REVENUE BONDS, SERIES 2007 AND PAYING THE COSTS OF ISSUANCE THEREOF; PROVIDING FOR THE PAYMENT OF SUCH BONDS FROM THE NET REVENUES DERIVED FROM THE ELECTRIC SYSTEM OF THE CITY ON PARITY WITH THE CITY'S OUTSTANDING ELECTRIC REVENUE BONDS; PROVIDING FOR THE SALE OF SUCH BONDS PURSUANT TO A COMPETITIVE PUBLIC SALE OR A NEGOTIATED PUBLIC SALE; AND PROVIDING AN EFFECTIVE DATE.

#### BE IT ENACTED BY THE PEOPLE OF THE CITY OF WINTER PARK, FLORIDA:

**SECTION 1. AUTHORITY FOR THIS ORDINANCE.** This ordinance is enacted pursuant to the provisions of Chapter 166, Parts I and II, Florida Statutes; Chapter 86, Article III, of the Code of Ordinances of the City of Winter Park, Florida (the "City"); and other applicable provisions of law.

**SECTION 2. DEFINITIONS.** Capitalized terms used herein but not otherwise defined shall have the meaning ascribed to them in Resolution No. 1898-05 duly adopted by the City on May 9, 2005 (the "Original Resolution").

**SECTION 3. FINDINGS.** It is hereby ascertained, determined and declared that:

A. Under current municipal bond market conditions, it is in the best interests of the City to advance refund and prepay a portion of its outstanding Electric Refunding and Improvement Revenue Bonds, Series 2007 (the "2007 Bonds") with proceeds to be derived from the sale of one or more series of its electric revenue bonds to be issued under the Original Resolution.

B. It is necessary and desirable by the City to issue electric refunding revenue bonds to be designated by the City in an amount not exceeding \$21,000,000 to advance refund and prepay a portion of its outstanding 2007 Bonds and to pay the costs of issuance thereof (the "Bonds") pursuant to a competitive public sale or a negotiated public sale upon the advice of the City's financial advisor, Public Financial Management, Inc.

**SECTION 4. AUTHORIZATION OF BONDS.** The issuance by the City of not exceeding \$21,000,000 electric refunding revenue bonds for the purpose described above; to bear interest at a rate or rates not exceeding the maximum legal rate per annum, to be payable, to mature, to be subject to redemption and to have such designations and other characteristics

as shall be provided by subsequent resolution or resolutions of the Commission prior to their delivery; and to be secured on a parity with the lien of the holders of its outstanding electric revenue bonds under the Original Resolution upon and pledge of the net revenues derived by the City from its electric system; is hereby authorized. The Commission may adopt a specific bond resolution (including any necessary resolutions supplemental to the Original Bond Resolution) supplemental to this ordinance, setting forth the maturities (or a mechanism for determining such maturities on or prior to the sale of such Bonds) and the fiscal details and other covenants and provisions necessary for the marketing, sale and issuance of such Bonds. In addition the bond resolution may authorize various interest rate modes and appropriate agreements for such modes, and may establish special accounts and include provisions for the sole benefit of the holders of such Bonds, as circumstances dictate, in order to fully protect the rights of the holders of such Bonds.

The Bonds, when delivered by the City pursuant to the terms of the Original Resolution and any resolution supplemental thereto as contemplated hereby shall not constitute general obligations or indebtedness of, or a pledge of the faith, credit or taxing power of, the City or of the State of Florida or any agency or political subdivision thereof, but are limited, special obligations of the City, the principal of, premium, if any, and interest on which are payable from the net revenues. Neither the City nor the State of Florida, or any agency or political subdivision thereof, will be obligated (i) to exercise its ad valorem taxing power or any other taxing power in any form on any real or personal property to pay the principal of, premium, if any, or interest on the Bonds, or other costs incident thereto, or (ii) to pay the same from any funds of the City except from the net revenues in the manner provided in the Original Resolution and any resolution supplemental thereto. The Bonds do not constitute a lien upon any other property of or in the City.

**SECTION 5. GENERAL AUTHORITY.** The Mayor, City Manager and Finance Director of the City, or any of them, are hereby authorized, pending adoption of the above resolutions, to do all things and to take any and all actions on behalf of the City, without further action by the Commission, to provide for issuance of the Bonds; to furnish disclosures, representations, certifications and confirmations concerning the City; to solicit bids from financial institutions for the purchase of the Bonds; and to execute and deliver any commitments from financial institutions regarding the Bonds and all other documents and instruments deemed appropriate by any of such officers, the approval of the City and all corporate power and authority for such actions to be conclusively evidenced by the execution and delivery thereof by any of such officers.

**SECTION 6. REPEALER.** All ordinances, resolutions or parts thereof in conflict with this ordinance are hereby repealed to the extent of such conflict.

**SECTION 7. EFFECTIVE DATE.** This ordinance shall take effect immediately upon its final passage and enactment.

ENACTED after reading by title at a regular meeting of the City Commission of the City of Winter Park, Florida, held in City Hall, Winter Park, Florida, on this 14th day of March, 2016.

ATTEST:

Mayor Steve Leary

City Clerk Cynthia S. Bonham



prepared by department division	Jeff Briggs Planning Department	approved by City Manager City Attorney N A
board approval	Planning & Zoning Board	■yes  no  NA 7-0 final vote

#### Subject: Second Reading of the Request to Rezone 1240 Fairview Avenue.

This public hearing involves the request by Alfredas Sumanas (property owner) to change the Comp. Plan future land use and Zoning for 1240 Fairview Avenue from Office to Commercial (C-3A). Mr. Sumanas is experiencing difficulty in leasing this property as office space and desires commercial zoning that would allow a wide range of potential tenants such as beauty salons. The building on this property is a former converted duplex of 2,500 sq. ft. with four parking spaces. Half of it is rented as an insurance office and the other half would be rented for a one or two person salon if the zoning were changed.

#### Summary:

This block of property between Orlando Avenue and Grove Avenue has split zoning with Commercial (C-3) zoning on the east half of the block on the properties fronting on Orlando Avenue and Office zoning on the west half of the block. The purpose of the split zoning, established in 1971, was to have less intense office businesses on the west half of the block that is adjacent to the residential neighborhood. Generally commercial businesses have more traffic and longer hours than office businesses that tend to be more weekday, 9-5 operations. Thus office businesses are more compatible to be adjacent to residential homes because their activity is during the day when residents are often at work and then quieter at nights and on weekends when the residents tend to be at home.

In the specific case of 1240 Fairview Avenue, this property sits in between office and commercial properties. This location provides the opportunity to be rezoned to commercial without impacting the general philosophy of maintaining office uses adjacent to residential areas.

The City frequently receives inquiries from salons, spas and other personal care businesses about renting spaces in office buildings. Traditionally almost all zoning codes tend to treat salons, spas and such as "personal services" that are permitted in commercial zoning and not as professional or business offices allowed in office zoning. The larger franchise operations such as The Hair Cuttery, Great Clips, Floyd's and other spas are appropriately zoned only for commercial areas. However there are a large number of sole proprietor businesses that have developed clienteles that want to own their own business space versus leasing a "chair" or being an employee. In Winter Park, we have seen the Phenix salons at the corner of Fairbanks and New York Avenues and the Porte Noire Salon Collective at 1408 Gay Road with business models that rent individual salon suites for single proprietors. The operational characteristics of these single person suites are compatible with the traffic and activity within office buildings.

#### **Planning Staff Recommendation:**

The location of this property allows rezoning to commercial without violating the general desire and protections of having office zoning adjacent to residential areas. The parking and traffic impact from a single person salon will not be any different than if leased as office space. The staff is recommending establishment of C-3A zoning (versus C-3) since there are greater residential protections within that zoning district.

#### Planning and Zoning Board Recommendation:

Motion made by Tom Sacha, seconded by Peter Gottfried to APPROVE the request amend the "Comprehensive Plan" Future Land Use Map to change from Office to a Commercial designation on the property at 1240 Fairview Avenue. Motion carried unanimously, 7-0.

Motion made by Tom Sacha, seconded by Peter Gottfried to APPROVE the request to amend the official zoning map to change from Office (O-1) district zoning to commercial (C-3A) on the property located at 1240 Fairview Avenue. Motion carried unanimously, 7-0.

**REQUEST OF ALFREDAS SUMANAS TO:** AMEND THE "COMPREHENSIVE PLAN" FUTURE LAND USE MAP TO CHANGE FROM OFFICE TO A COMMERCIAL DESIGNATION ON THE PROPERTY AT 1240 FAIRVIEW AVENUE.

**REQUEST OF ALFREDAS SUMANAS TO:** AMEND THE OFFICIAL ZONING MAP TO CHANGE FROM OFFICE (O-1) DISTRICT ZONING TO COMMERCIAL (C-3A) DISTRICT ZONING ON THE PROPERTY AT 1240 FAIRVIEW AVENUE.

Planning Manager Jeffrey Briggs presented the staff report and explained that this public hearing involves the request by the Alfredas Sumanas (property owner) to change the Comp. Plan future land use and zoning for 1240 Fairview Avenue from Office to Commercial. Mr. Sumanas is experiencing difficulty in leasing this property as office space and desires commercial zoning that would allow a wide range of potential tenants such as beauty salons. The building on this property is a former converted duplex of 2,500 sq. ft. with four parking spaces. Half of it is rented as an insurance office and the other half would be rented for a single person salon if the zoning were changed. Mr. Briggs provided an overview of the neighborhood dynamics as well as discussed personal service business in the commercial zoning versus office zoning. He noted that in the specific case of 1240 Fairview Avenue, this property sits in between office and commercial properties. This location provides the opportunity to be rezoned to commercial without impacting the general philosophy of maintaining office uses adjacent to residential areas. Mr. Briggs summarized by stating that the location of this property allows rezoning to commercial without violating the general desire and protections of having office zoning adjacent to residential areas. The parking and traffic impact from a small salon will not be any different than if leased as office space. The staff is recommending establishment of C-3A zoning (versus C-3) since there are greater residential protections within that zoning district. Staff recommendation is for approval of the request for Commercial FLU and C-3 Zoning for 1240 Fairview Avenue. Mr. Briggs responded to Board member questions and concerns.

Alfredas Sumanas, the applicant, explained to the Board members the difficulty he has in securing tenants for his property due to the current comprehensive plan designation and zoning category. He has been contacted by persons that want to rent the space for a small hair salon but the zoning prohibits such.

Joe Linartas, neighboring property owner, addressed the Board in favor of the request. He agreed with the comments made by Mr. Sumanas.

No one else wished to speak concerning the request. Public Hearing closed.

The Planning Board members agreed that in this circumstance, this property could be rezoned and still retain the office buffer on the corner adjacent to the residential neighborhood.

Motion made by Tom Sacha, seconded by Peter Gottfried to APPROVE the request amend the "Comprehensive Plan" Future Land Use Map to change from Office to a Commercial designation on the property at 1240 Fairview Avenue. Motion carried unanimously by a 7-0 vote.

Motion made by Tom Sacha, seconded by Peter Gottfried to APPROVE the request to amend the official zoning map to change from Office (O-1) district zoning to Commercial (C-3A) on the property located at 1240 Fairview Avenue. Motion carried unanimously by a 7-0 vote.

#### ORDINANCE NO. \_\_\_\_\_

AN ORDINANCE OF THE CITY OF WINTER PARK, FLORIDA AMENDING CHAPTER 58, "LAND DEVELOPMENT CODE", ARTICLE I "COMPREHENSIVE PLAN" FUTURE LAND USE MAP SO AS TO CHANGE THE FUTURE LAND USE DESIGNATION OF OFFICE TO COMMERCIAL DESIGNATION ON THE PROPERTY AT 1240 FAIRVIEW AVENUE, MORE PARTICULARLY DESCRIBED HEREIN, PROVIDING FOR CONFLICTS, SEVERABILITY AND AN EFFECTIVE DATE.

**WHEREAS,** the Winter Park City Commission adopted its Comprehensive Plan on February 23, 2009 via Ordinance 2762-09, and

**WHEREAS**, Section 163.3184, Florida Statutes, establishes a process for adoption of comprehensive plans or plan amendments amending the future land use designation of property; and

**WHEREAS,** this Comprehensive Plan amendment meets the criteria established by Chapter 163 and 166, Florida Statutes; and pursuant to and in compliance with law, notice has been given to Orange County and to the public by publication in a newspaper of general circulation to notify the public of this proposed Ordinance and of public hearings to be held; and

**WHEREAS,** the Winter Park Planning and Zoning Board, acting as the designated Local Planning Agency, has reviewed and recommended adoption of the proposed Comprehensive Plan amendment, having held an advertised public hearing on February 2, 2016, provided for participation by the public in the process, and rendered its recommendations to the City Commission; and

**WHEREAS,** the Winter Park City Commission has reviewed the proposed Comprehensive Plan amendment and held advertised public hearings on February 22, 2016 and March 14, 2016 and provided for public participation in the process in accordance with the requirements of state law and the procedures adopted for public participation in the planning process.

## NOW THEREFORE BE IT ENACTED BY THE CITY COMMISSION OF THE CITY OF WINTER PARK, FLORIDA, AS FOLLOWS:

**SECTION 1.** That Chapter 58 "Land Development Code", Article I, "Comprehensive Plan" future land use plan map is hereby amended so as to change the future land use map designation of office to commercial on the property at 1240 Fairview Avenue, more particularly described as follows:

LOT 13, BLOCK 6 PER THE PLAT OF KILLARNEY ESTATES RESURVEY, AS RECORDED IN PLAT BOOK "L", Page 19 OF THE PUBLIC RECORDS OF ORANGE COUNTY, FLORIDA.

Property Tax ID # 12-22-29-4172-06-130

**SECTION 2. Severability.** If any Section or portion of a Section of this Ordinance proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Ordinance.

**SECTION 3. Conflicts.** All Ordinances or parts of Ordinances in conflict with any of the provisions of this Ordinance are hereby repealed.

**SECTION 4. Effective Date.** An amendment adopted under this paragraph does not become effective until 31 days after adoption. If timely challenged, an amendment may not become effective until the state land planning agency or the Administration Commission enters a final order determining that the adopted small scale development amendment is in compliance.

**ADOPTED** at a regular meeting of the City Commission of the City of Winter Park, Florida, held in City Hall, Winter Park, on this \_\_\_\_\_ day of \_\_\_\_\_, 2016.

Mayor

Mayor Steve Leary

Attest:

City Clerk

#### ORDINANCE NO.

#### AN ORDINANCE AMENDING CHAPTER 58 "LAND DEVELOPMENT CODE" ARTICLE III, "ZONING" AND THE OFFICIAL ZONING MAP SO AS TO CHANGE OFFICE (0-1) DISTRICT ZONING TO COMMERCIAL (C-3A) DISTRICT ZONING ON THE PROPERTY AT 1240 FAIRVIEW AVENUE, MORE PARTICULARLY DESCRIBED HEREIN, PROVIDING FOR CONFLICTS, SEVERABILITY AND AN EFFECTIVE DATE.

**WHEREAS,** the owners of property at 426 West Lyman Avenue have requested a Zoning map amendment consistent with the amended Comprehensive Plan, and the requested zoning text change will achieve conformance with the Comprehensive Plan for the property and such municipal zoning meets the criteria established by Chapter 166, Florida Statutes and pursuant to and in compliance with law, notice has been given to Orange County and to the public by publication in a newspaper of general circulation to notify the public of this proposed Ordinance and of public hearings to be held; and

**WHEREAS,** the Planning and Zoning Board of the City of Winter Park has recommended approval of this Ordinance at their February 2, 2016 meeting; and

**WHEREAS,** the City Commission of the City of Winter Park held a duly noticed public hearing on the proposed zoning change set forth hereunder and considered findings and advice of staff, citizens, and all interested parties submitting written and oral comments and supporting data and analysis, and after complete deliberation, hereby finds the requested change consistent with the City of Winter Park Comprehensive Plan and that sufficient, competent, and substantial evidence supports the zoning change set forth hereunder; and

**WHEREAS,** the City Commission hereby finds that this Ordinance serves a legitimate government purpose and is in the best interests of the public health, safety, and welfare of the citizens of Winter Park, Florida.

## NOW THEREFORE BE IT ENACTED BY THE CITY COMMISSION OF THE CITY OF WINTER PARK, FLORIDA, AS FOLLOWS:

**SECTION 1.Official Zoning Map Amendment**. That Chapter 58 "Land Development Code", Article III, "Zoning" and the Official Zoning Map is hereby amended so as to change the zoning designation of Office (O-1) District to Commercial (C-3A) District zoning on the property at 1240 Fairview Avenue, more particularly described as follows:

LOT 13, BLOCK 6 PER THE PLAT OF KILLARNEY ESTATES RESURVEY, AS RECORDED IN PLAT BOOK "L", Page 19 OF THE PUBLIC RECORDS OF ORANGE COUNTY, FLORIDA.

Property Tax ID # 12-22-29-4172-06-130

**SECTION 2. Severability.** If any Section or portion of a Section of this Ordinance proves to be invalid, unlawful, or unconstitutional, it shall not be held to invalidate or impair the validity, force, or effect of any other Section or part of this Ordinance.

**SECTION 3. Conflicts.** All Ordinances or parts of Ordinances in conflict with any of the provisions of this Ordinance are hereby repealed.

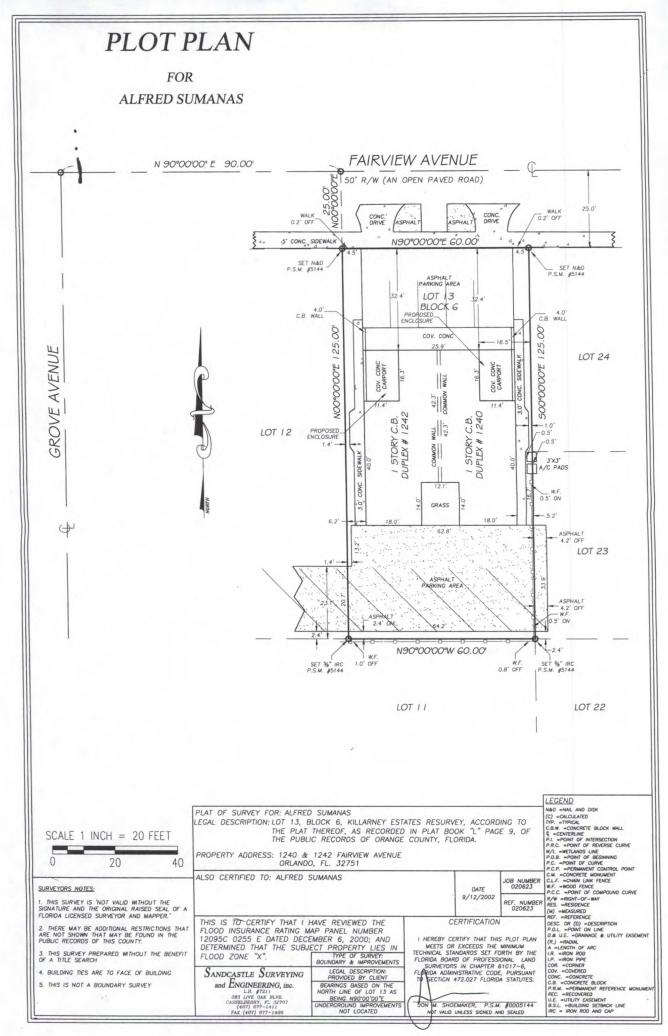
**SECTION 4. Effective Date.** This Ordinance shall become effective upon the effective date of Ordinance \_\_\_\_\_\_. If Ordinance \_\_\_\_\_\_ does not become effective, then this Ordinance shall be null and void.

**ADOPTED** at a regular meeting of the City Commission of the City of Winter Park, Florida, held in City Hall, Winter Park, on this \_\_\_\_\_ day of \_\_\_\_\_, 2016.

Attest:

Mayor Steve Leary

City Clerk



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#### CITY OF WINTER PARK PLANNING AND ZONING BOARD

#### Staff Report February 2, 2016

**REQUEST OF ALFREDAS SUMANAS TO:** AMEND THE "COMPREHENSIVE PLAN" FUTURE LAND USE MAP TO CHANGE FROM OFFICE TO A COMMERCIAL DESIGNATION ON THE PROPERTY AT 1240 FAIRVIEW AVENUE.

**REQUEST OF ALFREDAS SUMANAS TO:** AMEND THE OFFICIAL ZONING MAP TO CHANGE FROM OFFICE (O-1) DISTRICT ZONING TO COMMERCIAL (C-3) DISTRICT ZONING ON THE PROPERTY AT 1240 FAIRVIEW AVENUE.

This public hearing involves the request by the Alfredas Sumanas (property owner) to change the Comp. Plan future land use and zoning for 1240 Fairview Avenue from Office to Commercial. Mr. Sumanas is experiencing difficulty in leasing this property as office space and desires commercial zoning that would allow a wide range of potential tenants such as beauty salons. The building on this property is a former converted duplex of 2,500 sq. ft. with four parking spaces. Half of it is rented as an insurance office and the other half would be rented for a single person salon if the zoning were changed.

#### Neighborhood Context:

This block of property between Orlando Avenue and Grove Avenue has split zoning with Commercial (C-3) zoning on the east half of the block on the properties fronting on Orlando Avenue and Office zoning on the west half of the block. The purpose of the split zoning established in 1971 was to have less intense office businesses on the west half of the block that is adjacent to the residential neighborhood. Generally commercial businesses have more traffic and longer hours than office businesses that tend to be more weekday, 9-5 operations. Thus office businesses are more compatible to be adjacent to residential homes because their activity is during the day when residents are often at work and then quieter at nights and on weekends when the residents tend to be at home.

In the specific case of 1240 Fairview Avenue, this property sits in between office and commercial properties. This location provides the opportunity to be rezoned to commercial without impacting the general philosophy of maintaining office uses adjacent to residential areas.

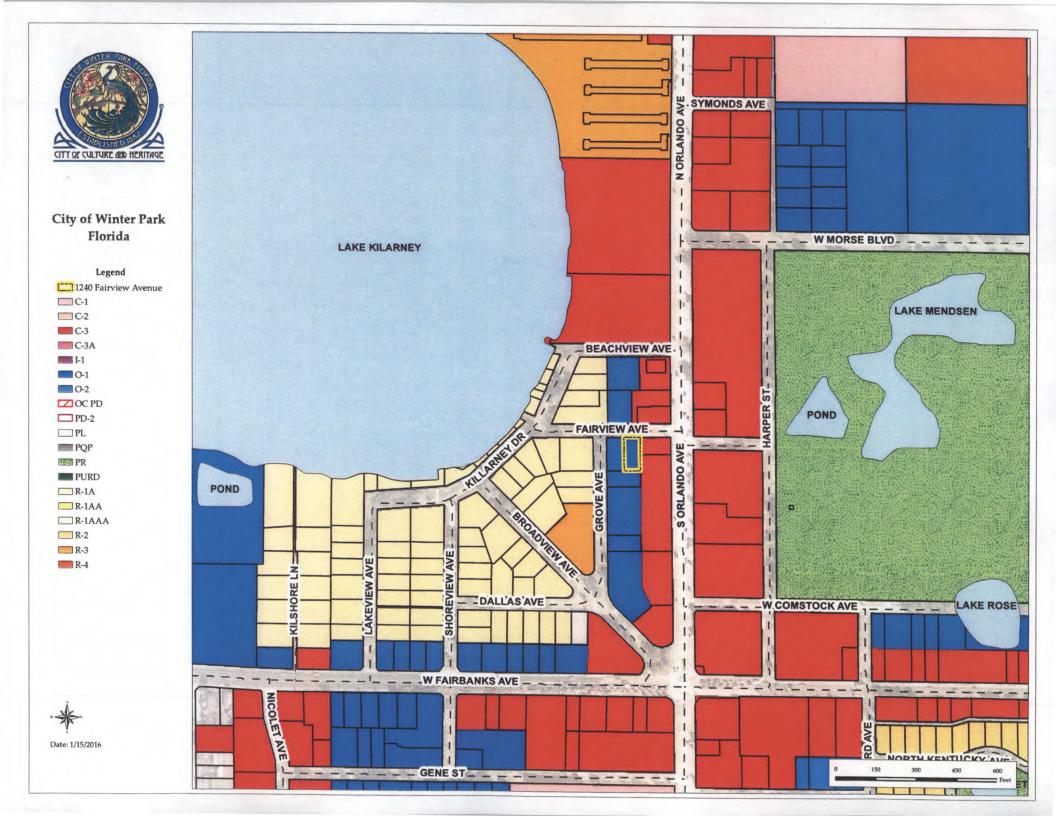
#### Personal Service Businesses in Commercial versus Office Zoning:

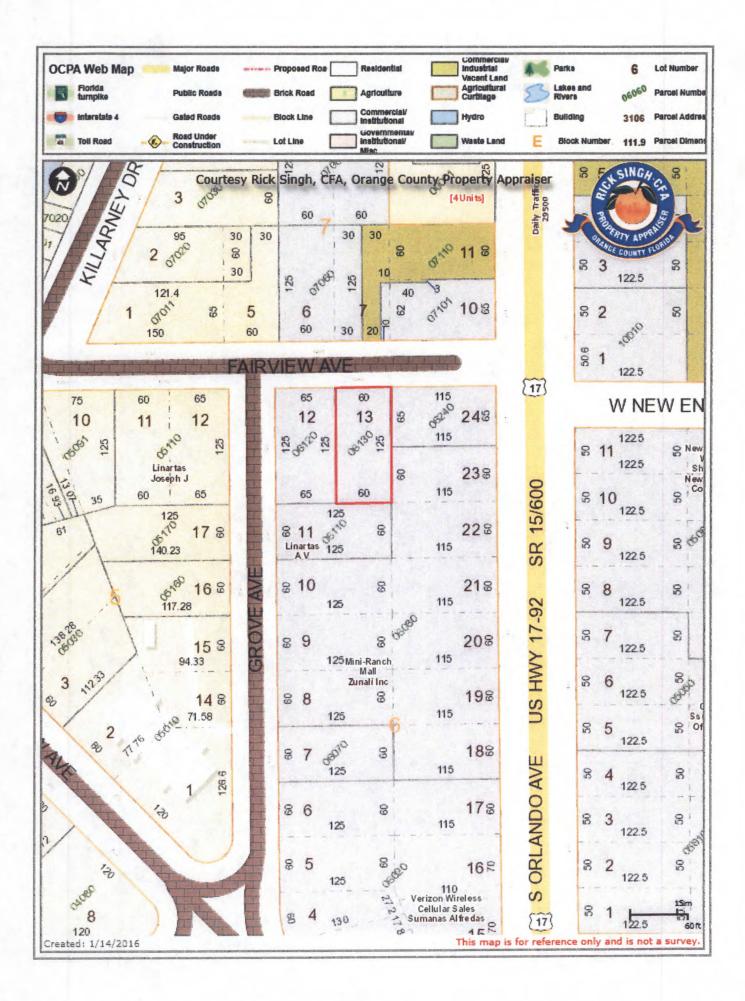
The City frequently receives inquiries from salons, spas and other personal care businesses about renting spaces in office buildings. Traditionally almost all zoning codes tend to treat salons, spas and such as "personal services" that are permitted in commercial zoning and not as professional or business offices allowed in office zoning. The larger franchise operations such as The Hair Cuttery, Great Clips, Floyd's and other spas are appropriately zoned only for commercial areas. However there are a large number of sole proprietor businesses that have developed clienteles that want to own their own business space versus leasing a "chair" or being an employee. In Winter Park, we have seen the Phenix salons at the corner of Fairbanks and New York Avenues and the Porte Noire Salon Collective at 1408 Gay Road with business models that rent individual salon suites for single proprietors. The operational characteristics of these single person suites are compatible with the traffic and activity within office buildings. This application then provides an opportunity for a discussion as to whether our office zoning could make some allowance for these single person personal service barbers or salons. The planning staff would favor such an allowance so that in circumstances like this one, a single person salon could go into this building without having to rezone to commercial.

#### Staff Analysis of the Applicant's Requests:

The location of this property allows rezoning to commercial without violating the general desire and protections of having office zoning adjacent to residential areas. The parking and traffic impact from a single person salon will not be any different than if leased as office space. The staff is recommending establishment of C-3A zoning (versus C-3) since there are greater residential protections within that zoning district.

STAFF RECOMMENDATION IS FOR APPROVAL of the request for Commercial FLU and C-3A Zoning for 1240 Fairview Avenue.







# 292212417206130 03/13/2007



item type	Public Hearing	meeting date March 14, 2016
prepared by department division	Allison McGillis Planning Department	approved by City Manager City Attorney N A
board approval	Planning & Zoning Board	yes no NA 7-0 final vote

#### **Subject:** Request for Subdivision or Lot Split Approval at 360 Beloit Avenue.

Z Properties, Inc. (contract purchaser) is requesting subdivision or lot split approval to divide the property at 360 Beloit Avenue into two (2) single-family lots. The zoning of this property is R-1A. The property is currently occupied by one single-family home, which is to be demolished.

#### Summary:

**ZONING CONFORMANCE:** The proposed lots are to be split (vertically) and will measure approximately 67 feet in width, and 8,815-square feet and 7,836-square feet in size. The R-1A zoning requires a minimum of 75 feet of lot width, and a minimum of 8,500-square feet of land area. Thus, this request needs variances for the lot widths and one of the lots for land area. The applicant commented that it is the impact of the cul-de-sac bulb that reduces the lot area requiring that variance.

**COMPREHENSIVE PLAN CONFORMANCE:** The practice outlined in the Comprehensive Plan and the Subdivision Code is to look at the surrounding neighborhood to see what standard is for typical lot sizes with the same zoning. By lot "size" the City uses the same two criteria for "size" as outlined in the R-1A "minimum building site" standard, which is bot lot width and lot area. The Code dictates that the compatibility review area is within a 500-foot radius of the subject property, and is limited to those properties within in the same R-1A zoning category.

There are 51 properties zoned R-1A within the 500 foot radius. The average lot width of these 51 homes is 65.8 feet, and median lot width is 53.1 feet. Of the 51 homes, 65% of them are on lots less than 75 feet in width, and the other 35% of the homes are on lots of 75 feet or greater.

While the proposed lot to the east meets the minimum land area requirements for R-1A (8,500-square feet), the west lot is smaller than the minimum, and measures approximately 7,836-square feet. The average lot area from this 51 home survey is 11,333-square feet, and the median lot area is 11,322-square feet. In the immediate neighborhood area, within the 500-foot radius, there are some lots with exceptions to the R-1A minimum land area requirements (23%), but a majority of the homes (77%) either conform to or exceed the R-1A minimum land area requirements.

**DEVELOPMENT PLANS:** The applicant has provided a generalized front elevation for the types of home that their company builds, and a general site plan for the layout of the proposed homes. They will comply with the normal single-family development standards, setbacks, etc. Per our Subdivision Code, the City can condition any approval upon the subsequent submission, review and approval of house plans, as well as place conditions upon this approval.

#### **Planning Staff Recommendation:**

From Staff's prospective, this lot split request generally meets the Comprehensive Plan comparisons and is not markedly different from the previous subdivision approved for the four lots at 1004 North Pennsylvania that were 60 feet wide and 9,480-square feet in size. The Planning Staff recommendation was for approval, of the lot split and the variance request.

#### **Planning & Zoning Board Recommendation:**

The Planning & Zoning Board received 10 letters that were in favor of the request. One speaker supported the request but asked for the homes to look more like they fronted on Beloit Avenue as all the patio homes across the street look like. Another resident spoke in opposition because he felt including the Beloit patio homes in the neighborhood comparisons created an unfair comparison with the neighborhood on the south side of Beloit.

The Planning Board felt that the comparison method that the City uses looks at the entire surroundings. The members however did agree that the future homes should appear as if the "fronts" are on Beloit Avenue and agreed that since the plans presented are the ones that have generated letters in support that those plans should be the actual ones that are constructed.

Motion made by Peter Weldon, seconded by James Johnston to APPROVE the request to subdivide the property at 360 Beloit Avenue into two single-family building lots subject to conformance to the site plans and the elevations presented at the February 2, 2016 public hearing and with the request for emphasis on creating the appearances of front entrances on Beloit Avenue. All building permit materials are to be consistent with those presented at the February 2<sup>nd</sup> public hearing. If staff feels that there are any substantial changes, the revisions will be brought back to the Planning and Zoning Board for public hearing review.

Motion carried unanimously with a 7-0 vote.

#### P&Z Minutes: February 2, 2016:

## **<u>REQUEST OF Z PROPERTIES FOR:</u>** SUBDIVISION APPROVAL TO DIVIDE THE PROPERTY AT 360 BELOIT AVENUE, INTO TWO SINGLE FAMILY BUILDING LOTS.

Planning Manager Jeffrey Briggs presented the staff report and explained that Z Properties, Inc. (contract purchaser) is requesting subdivision or lot split approval to divide the property at 360 Beloit Avenue into two (2) single-family lots. The zoning of this property is R-1A. He reviewed the zoning and comprehensive plan test as relates to the City's review process of subdivisions or lot split requests and provided an overview of the applicant's development plans. He said that the applicant has provided generalized elevations and floor plans for the types of homes anticipated to be built on these lots, if approved.

From staff's prospective, this lot split request generally meets the Comprehensive Plan test and is not markedly different from the previous subdivision approved for the four lots at 1004 N. Pennsylvania that were 60 feet wide and 9,480 sq. ft. in size. Staff recommended approval of the request. Mr. Briggs responded to Board member questions and concerns.

Zane Williams, 271 North Pennsylvania Avenue, explained that various options were weighed for this site including the construction of one large single-family home. He said that consideration was given to the character of Beloit Avenue and the decision was made to construct two homes. He agreed with the staff report presented by Mr. Briggs.

Gary Hancock, Architect for the homes, spoke in support of the request.

John McDade, 450 Beloit Avenue, stated that he is the neighboring property owner but also the listing agent for the seller of the property. He spoke in support of the request and stated that he feels that two homes will be a nice fit for the neighborhood.

Dennis Casey, 443 Beloit Avenue, stated that he was not opposed to the lot split, but that he feels that the homes should face Beloit Avenue with garages in the rear keeping in character with the homes that already exist. He asked for plan changes to give the homes more of a "front door" look on Beloit Avenue.

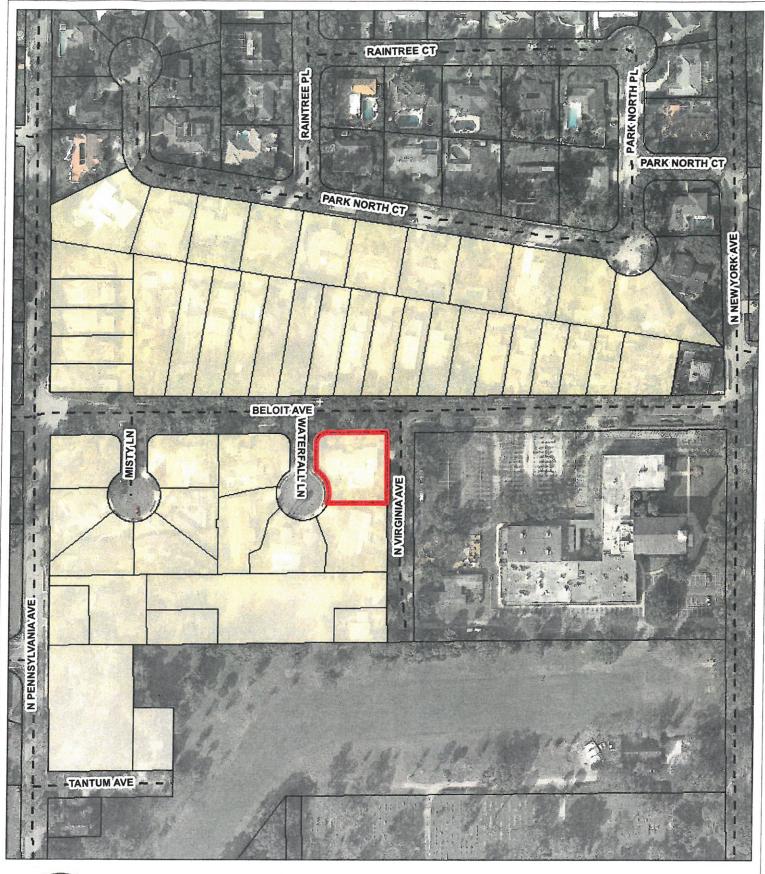
Dick Gregor, 380 Waterfall Lane, spoke in opposition to the request. He did not feel that the homes are in keeping with the character in the neighborhood because the neighborhood affected is Waterfall Lane and not Beloit Avenue. He felt that it was not appropriate to use the Beloit patio homes to establish a lot size standard for this neighborhood on the south side of Beloit. He discussed his concerns with regard to the orientation of the homes and design.

Ira Kitograd, co-applicant, 731 Pansy Avenue, stated that he feels that they were sensitive to street views from Beloit and have made an effort to give appearance of 2 street frontages with the garages in the rear.

No one else wished to speak concerning this issue. Public Hearing closed.

Chairman Johnston confirmed that the method of comparison is the same for this request as was done for the previous one at 1004 S. Pennsylvania. Mr. Weldon, Mr. Slocum and Mr. Hahn all expressed the importance of conformance to the plans presented for assurance to the neighbors as to design layout and for trying to increase the front door look on Beloit. Mr. Gottfried dis-agreed with the City's system for evaluation because the character on both sides of Beloit differed substantially. Staff confirmed that approvals could be conditioned to specific plans and substantial changes returned to P&Z for review, following notice.

Motion made by Peter Weldon, seconded by James Johnston to APPROVE the request to subdivide the property at 360 Beloit Avenue into two single-family building lots subject to conformance to the site plans and the elevations presented at the February 2, 2016 public hearing and with the request for emphasis on creating the appearances of front entrances on Beloit Avenue. All building permit materials are to be consistent with those presented at the February 2<sup>nd</sup> public hearing. If staff feels that there are any substantial changes, the revisions will be brought back to the Planning and Zoning Board for public hearing review. Motion carried unanimously with a 7-0 vote.





### **Comprehensive Plan Test** 360 Beloit Avenue Lot Split

150 100

Feet Date: January 2016

## NOTES

360 Beloit Avenue Average Lot Width = 65.8 feet R-1A Lots Within 500' of Site Median Lot Width = 53.1 feet Median Lot Size = 11,322 square feet

Average Lot Size = 11,333 square feet

#### Members of Planning & Zoning:

Allow us to introduce ourselves; my name is Ira Kitograd, Owner of IBK Construction, a custom home building company in Winter Park. My partner, Zane Williams, owner of Z Properties, is a custom homebuilder in Winter Park as well. Zane and I have been building homes in the Winter Park for a combined total of 30+ years and have collaborated on multiple properties in recent years.

We have the home located at 360 Beloit Avenue under contract. We intend to redevelop this property one of two ways; both options involve demolition of the current structure. Current zoning allows us to replace the current home with a new single-family residence. Preliminary design is a 6,000+ s.f home under air with a (3) car garage. Given the width of the lot we have the ability to build a 35 high structure. Our second option, pending approval, is to divide the property into two (2) parcels that will accommodate two smaller garden style homes of approximately 3,000 s.f each with rear loading garages and 30 foot in height.

Beloit Ave. is a special street, a street that has a series of smaller cottage/garden style homes each complementing each other in scale and style. Currently, twenty (20) of the twenty-three (23) homes on Beloit sit on 50 foot wide lots. If subject lot is divided each lot will be sixty-seven (67) feet in width.

Our preference is to divide the lot and build 2 smaller homes in keeping with the personality of the street.

There has been much precedent for the approval of this proposed lot division, most recently a similar property located just steps away on Pennsylvania Ave.

We look forward to meeting with the Neighbors and Board Members to discuss our plans in further detail.

Thank You

Ira Kitograd & Zane Williams





WINTER PARK DESIGH

Z PROPERTIES BELOIT IL

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#### February 21, 2016

#### Dear Commissioner Sprinkel,

My family has lived in Winter Park at 380 Waterfall Lane since 1994. I am a Chemistry Professor at Rollins College. I love Winter Park and I love my neighborhood. I am writing to urge you to vote against the proposed subdivision of the lot at 360 Beloit Avenue which will come before you on February 22, 2016 as Item (f) under the Public Hearings agenda. I am asking for nothing beyond reasonable application of existing standards.

There are two specific reasons for my request. The first is procedural, perhaps even legal in nature. The **Public Notice circulated for this request did not state that the request was for a variance in the minimum lot area requirement of 8,500 sq ft.** This is especially disappointing since the staff report from the Planning and Community Development Department actually states that **"the neighborhood lot area comparison does not support the requests"** for variance. It is quite clear to me that this omission is a significant error, giving the appearance of impropriety, when the only variance specified on the notice is not significant or controversial (minimum lot width). At the very least, the public deserve a complete, clear notification of **both** of the variances requested.

Secondly, I urge you to look closely at the large difference between the 7,836 sq ft area of one of the proposed lots and the average lot area of 11,333 sq ft in the study neighborhood. This is **31% smaller** than the average, hardly a small difference. These will be rather large (3369 sq ft), two story houses crammed onto small lots, **unlike the 80% majority of the homes in the study area,** which do conform to the 8,500 sq ft minimum area. These lots will be even smaller, by 16%, than the recently approved 'Genius' subdivision on 1004 North Pennsylvania. I would also note that 100% of the homes along the south side of Beloit and in the two cul-de-sacs, also on the south side of Beloit, far exceed the minimum area rule. The idea that the developer floated that the proposed lot would have met the minimum area if only it somehow miraculously acquired the paved street area of the "bulb of the cul-de-sac" is frankly, ludicrous. If that reasoning is allowed, I will certainly consider adding some of that 'bulb' area to my 13,000 sq ft lot when I request it to be subdivided.

I strongly disagree with the explanation offered by the Planning Staff and Zoning Board in deciding to recommend and pass the request, despite staff actually stating that the lot area test fails. Somehow, the notion seems to be that just the lot width test passing can lead to a 'pass' decision. Certainly the minimum area test, which staff admits should lead to a denial, should trump any smaller variances that might be more easily waived. A large variance and a small variance should not combine to result in a favorable vote. It seems as if two 'wrongs', one large and one small, are somehow making a 'right'. I think any reasonable person would say that their lot and home area are more important than the width. The minimum area test fails.

Finally, there is also controversy about which way the proposed homes will face. A quick look at the plans by any reasonable person will show that **neither home will face Beloit** like the current home. One will face Virginia and the other **will face my street**, **Waterfall Lane**. Garages will not be in the back of the homes, but on the sides. In fact, from my point of view, the proposal has exactly the effect of adding one additional home to the three that have faced Waterfall Lane for over forty five years. There will be a new driveway, garage, front sidewalk, front door, front porch, and all the associated traffic on what had always been a very quiet street. The added curb cut will reduce parking. Many of

the residents of the patio/garden homes on the North side of Beloit want the home to face Beloit, like their homes. This is clearly not what the builder intends. One home and garage will face mine on Waterfall, no matter how developers try to spin it.

In summary, I urge you to (1) require proper public notification, (2) uphold the minimum area rule, and resist this attempt to make this beautiful part of Winter Park look more like Baldwin Park. Thank you for your consideration in this matter.

Sincerely,

Richard W. Gregor, Ph.D. 380 Waterfall Lane Winter Park, FL 32789

i.

## **Ellen Prague**

321 Beloit Ave Winter Park, FL 32789

Date: January 24, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with Zane Williams and fully support removing the current home and building two smaller residences.

In favor of this project, Julle, Ellen Prague 321 Beloit

## Lynn Howle

1144 N Pennsylvania Ave Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission.

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

In favor of this project,

Martha & Lynn Howle

Lynn Howle 1144 N Pennsylvania Ave

## James & Virginia Stuart

360 Beloit Ave, Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

In favor of this project, nia Stuar

### Mr & Mrs Bourne

1091 N Pennsylvania Av Winter Park, FL 327

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

## Page Ritter

1181 N Pennsylvania Ave Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

In favor of this project,

Page Ritter

1184 N Pennsylvania Ave

## **Rick Proctor**

153 Beloit Ave Winter Park, FL 32789

Date: January 24, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with Zane Williams and fully support removing the current home and building two smaller residences.

Infavor of this project,

Rick Proctor 458 Beloit

## **Ruth Kazeck**

335 Beloit Ave Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with the owners representative and fully support removing the current home and building two smaller residences.

In favor of this project,

RuthKazeck

Ruth Kazeck 335 Beloit

### **Dennis & Virginia Casey**

148 Beloit Ave, Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences. LOT SPLIT, TRUST APCH. REVIEW WILL BE PART OF SPLIT APPROVAL

In favor of this project,

Dennis & Virginia Casey 443 Beloit Av

## Dr & Mrs Gerscovich

1143 N Pennsylvania Av Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

In favor of this project,

Frescovich Extreme

Katherine & Gene 1143 N Pennsylvania Ave

## Mr & Mrs Wallace

339 Beloit Ave Winter Park, FL 32789

Date: January 17, 2016

Planning & Zoning Commission

Reference: 361 Beloit Ave, Lot Division

Dear Commission,

I am a neighbor of the above referenced property. I have met with John Mcdade and fully support removing the current home and building two smaller residences.

In favor of this project,

TWILL ASHAC

Julia & Alex Wallace 339 Beloit Ave

\* we would prefer the frent doors face Beloit Avanue.