

winter park



community  
redevelopment  
agency

# agenda

August 8, 2016 at 2:30 p.m.

City Hall Commission Chambers  
401 Park Avenue South · Winter Park, Florida

## CRA board

### 1 administrative items

- a. Approval of minutes June 27, 2016

### 2 action items

- a. CRA Budget FY 16-17

### 3 informational items

### 4 new business items

### 5 adjournment

## appeals & assistance

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"If a person decides to appeal any decision made by the Commission with respect to any matter considered at such meeting or hearing, he/she will need a record of the proceedings, and that, for such purpose, he/she may need to ensure that a verbatim record of the proceedings is made, which record includes the testimony and evidence upon which the appeal is to be based." (F. S. 286.0105).

"Persons with disabilities needing assistance to participate in any of these proceedings should contact the City Clerk's Office (407-599-3277) at least 48 hours in advance of the meeting."

**COMMUNITY REDEVELOPMENT AGENCY**  
**June 27, 2016**

The meeting of the Community Redevelopment Agency was called to order by Chairman Steve Leary at 2:00 p.m. in the Commission Chambers, 401 Park Avenue South, Winter Park, Florida.

Members present:

Mayor Steve Leary  
Commissioner Carolyn Cooper  
Commissioner Pete Weldon  
Orange County Rep. Hal George

Also present:

City Manager Randy Knight  
City Clerk Cynthia Bonham  
CRA Manager Kyle Dudgeon  
CRA Attorney Kurt Ardaman

Absent:

Commissioner Greg Seidel  
Commissioner Sarah Sprinkel

**1. Administrative Items**

Commissioner Cooper asked that the December 14, 2015 minutes reflect why she made the motion to move the Denning Drive project to 2018. She stated because they do not know the impact of the development of Whole Foods, Nordstrom's, the new library, and the major impact the I-4 Ultimate may have to Winter Park, she asked that the timing of the project be moved as they should understand any impact by 2018. The December minutes refer to these minutes for explanation.

**Motion made by Commissioner Cooper to approve the minutes of February 22, 2016; seconded by Orange County Rep. Hal George and approved by acclamation with a 4-0 vote.**

**2. Action Items**

a. Denning Drive project review and status

CRA Manager Kyle Dudgeon provided the status of the Denning Drive project. He summarized the public meetings held on May 12 and June 7 where they discussed the following: the design of the roadway, the current road conditions, the lack of sidewalks, development on Denning, traffic counts, bus travel and working with Lynx, level of service from the bicyclist and pedestrian levels, safety concerns, installation of trees, and streetscape.

Traffic Engineer Butch Margraf spoke about the impacts of traffic to Denning Drive, improvements to 17-92, and available funding for trees, landscaping and sidewalks and who is responsible for paying for this. Commissioner Weldon stressed the importance to understand that this is a two way street with regard to improvements to 17-92.

Discussion ensued that the drawings provided are conceptual and that the medians, bike paths, and bus bays can be adjusted. Commissioner Cooper stated she is in favor of bike paths being as wide as possible but not at the expense of shade trees or bus bays. Mayor Leary expressed the importance that staff coordinates with FDOT regarding the bump outs and their plans for buses.

Mr. Margraf spoke about the plans for trees in areas where there is only 5' of greenspace between the sidewalk and right-of-way line. He commented that they were going to contact the neighbors to see about planting a tree on the right-of-way line or just inside it whereby the roots would share the neighbor's homes as well as the right-of-way. He stated the staff recommendation for the medians is 10' wide.

Mr. Dudgeon spoke about Denning Drive being a topic of discussion at various times since the 1990's. He addressed the potential to connect to Mead Gardens and MLK Park, to provide multi-modal connectivity opportunities, add safety enhancements, and opportunities and potential improvements for the PD&E study.

Commissioner Weldon inquired about the existence of any alternatives within the width we have to work with for separating the bike path from the pedestrian path (a 10' path on Denning is required per FDOT). Mr. Margraf spoke about the path being a shared-use, multi-use path and that there is no room to have two separate paths. Mayor Leary asked that when the final design comes in that staff presents options as to how the path can look that takes into consideration the safety of both pedestrians and bicyclists.

Mr. Dudgeon addressed the available funding and that staff believes they can execute the project with the funding available in the budget today. When they get to the budget discussion there may be an opportunity to continue to elevate Denning further for things such as trees or things not included in the initial scope.

City Manager Knight read into the record a comment sent to him by Commissioner Seidel. "I fully support the roadway diet as I see it as a positive change for the corridor with minimal effect on motorist traffic and a very positive effect on safety, bike/pedestrian connectivity and aesthetics. Additionally, replacing the pavement with the greenspace will reduce runoff volumes. Low impact development stormwater practices could be implemented which could further reduce runoff and stormwater pollution." Upon discussion, Public Works will explore low impact development stormwater practices and will bring back information during the design phase so the Commission can make decisions on that.

Public comments:

Max Mogul, Compass Real Estate, 861 W. Morse Boulevard, stated he loves the beautification being proposed but opposed the project because of the amount of construction going on and the large amount of traffic emptying on Denning. He asked that this be put on hold until we see what happens with Lee Road coming onto Denning.

The following spoke in favor of the Denning Drive project being proposed:

Jeffrey Stephens, 500 N. Pennsylvania Avenue  
Tom McMacken, 1821 Shiloh Lane  
Amanda Day, 1890 Demetree Drive  
Tom Hiles, 1025 Braemar Drive  
Joe Terranova, 151 N. Virginia  
Javier Omana, 426 West Lyman Avenue  
Alex Trauger, 1821 Anzle Avenue  
Margo Pedan, Center for Independent Living, 720 N. Denning  
Lance DeCuir, 787 Douglas Avenue

Orange County Representative Hal George addressed his support of the project because of helping with the pedestrian and bicycle access that will enhance safety.

Commissioner Cooper commented she has heard from many neighbors regarding traffic concerns on Denning and has struggled with that but that it will enhance safety and the aesthetics of that corridor. She stated she has been against this for many years because she does not think we have evaluated future traffic well enough and have broadened the scope to look at all the potential we will be dealing with. She stated if they are incorrect in the future with moving forward, it can be changed without a large inconvenience to the community or huge expense. She stated she will support this but only if she is assured that we make sure the buses are far enough off the road that vehicles can get by and make sure we have shade trees up and down Denning in the 5' planting strip. City Manager Knight stated staff will make the shade trees work even if they have to expand the planting strip to 6'.

Mayor Leary stated that a lot of the questions come up this evening will be handled in the design phase and that he is comfortable moving forward.

Commissioner Weldon addressed his support to move forward and the need to make sure it is done right. He recommended not going ahead with a complete project without any detailed plans and wanted to see detailed plans costed out prior to final approval. He also wanted to see what it would cost them to do it from Orange Avenue to Railroad (Solana) and from Orange Avenue to Webster and to see plans that include bus turnouts that are agreed upon with Lynx. He also asked for a forestry plan. He did not believe that a process of engineering the alternatives and costing them out will delay the project but will make the project better and asked for support.

City Manager Knight explained they are being asked to approve the attached Denning concept design and begin engineering so the final plan will come back to the Commission for approval and it will be costed out.

**Motion made by Mayor Leary to approve the recommendation as presented by staff; seconded by Representative Hal George.**

**Motion amended by Commissioner Weldon that staff bring back alternative plans not only from Fairbanks to Webster but also from Orange to Webster and from Orange to Railroad (Solana); and to include details of a forestry plan and arrangements with Lynx on the bus turnouts and design alternatives and cost tradeoff there as well.**

Mayor Leary clarified that everything Commissioner Weldon is asking for is coming back to them the next time the plan comes back except for the extensions of the roadway. City Manager Knight explained that was Phase 2 in staff's mind and that Commissioner Weldon wants to expedite that. Mayor Leary stated he could support the initial work done on the pieces that are not Webster to Fairbanks. He stated he was not sure of the timeframe to get to the next level on the entire length of it. Mr. Attaway addressed in order to get the extension piece completed he needed an extra month above the time already required.

**Motion was seconded by Mayor Leary for discussion purposes.**

Mr. Attaway stated he is not aware of any time deadlines they have to meet but that the extension piece would take about four months. Mayor Leary stated if it is only an additional month and they are not constrained by anyone he will support the motion. He asked that staff inform them if they need additional time once they start.

**Upon a roll call vote on the amendment, Mayor Leary, Commissioners Cooper and Weldon, and Orange County Representative Hal George voted yes. The amendment carried unanimously with a 4-0 vote.**

**Upon a roll call vote on the main motion to accept the report and incorporated into the amendment, Mayor Leary, Commissioners Cooper and Weldon, and Orange County Representative Hal George voted yes. The motion carried unanimously with a 4-0 vote.**

b. CRA Budget FY16-17

Due to the time, **motion made by Mayor Leary to table this item until the next CRA meeting, seconded by Commissioner Weldon and carried unanimously with a 4-0 vote.**

**Other issue**

Commissioner Cooper asked about the Harper electric undergrounding and potential funding partners. City Manager Knight stated they have not had any success with partners and spoke with some who were not interested for their properties.

The CRA Agency meeting adjourned at 3:21 p.m.

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Chairman Steve Leary

ATTEST:

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City Clerk Cynthia S. Bonham



community  
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agency

meeting date August 9, 2016	approved by <input type="checkbox"/> City Manager <input type="checkbox"/> City Attorney <input type="checkbox"/> N A <input checked="" type="checkbox"/> Advisory Board
item type <input type="checkbox"/> Administrative <input checked="" type="checkbox"/> Action <input type="checkbox"/> Information	final vote 6-0

## CRA board

### subject

CRA Budget FY16-17

### motion | recommendation

Recommendation to approve the budget as presented is requested.

### background

#### FY 2016 Budget Update:

Increment revenues have continued to see growth in the district as a result of the growing economy and new developments in the district. As of May 2016, actual expenditures and revenues of the CRA are expected to be in-line with budgeted estimates by fiscal year-end. General operating and staffing costs are expected to each stay below ten percent of total expenditures. Debt Service shows no significant change. Significant spending in capital projects/contractual services may not occur until Q4 2016. Based on board direction, modifications to the capital improvement plan have been reflected in the CIP (**Attachment A**) and budget documents (**Attachment B**).

#### Tax Base Trends:

Over the last couple of years the real estate market has grown consistently. In turn, taxable valuations for CRA properties have mirrored this trend. Early budget estimates suggest increment revenue will increase from about \$2.9 million to \$3.8 million, or about 30%.

#### FY 2017 Proposed Budget:

As a result of the increase in revenue staff has proposed a budget that maintains all debt service payments, supports operations, fulfills all contracts, continues operation of existing programs and includes prioritized projects and programs based on the approved CRA capital improvement plan.

Staff anticipates future increment growth to the CRA as a result of redevelopment and new construction in the district. It highlights the importance of promoting projects that build the tax base within the CRA that in turn fund additional programs and projects.

*Budget Highlights:*

<b><i>Project Funding</i></b>	
New York Avenue Phase I	\$762,183
<b><i>Program Funding</i></b>	
Housing Renovation Program	\$40,000
Summer Youth Employment Program	\$20,000
Driveway Renovation Program	\$12,000
Residential Paint Program	\$5,000
Business Façade Improvement Program	Funded from FY16 Budget
Commercial Sign Replacement Program	Funded from FY16 Budget
<b><i>Event Funding</i></b>	
Heritage Center Operations	\$40,000
Community Center Programs	\$40,000
Winter Park Playhouse	\$25,000
Welbourne Nursery Program	\$15,000
Popcorn Flicks	\$6,000
St. Patrick's Day Parade	\$2,000
<b><i>Total:</i></b>	<b><i>\$967,183</i></b>

Budget highlights indicate almost \$1 million of new investment by the CRA to the district in project and program funding. Additionally included in the budget is a request from the Crealde School of Art to increase support to the Heritage Center in the amount of \$40,000. During the recession, the CRA reduced funding to \$30,000 to maintain fiscal stewardship of the district. A letter from the Crealde School is included as **Attachment C**.

*Projects:*

Currently about \$131,000 in project balances will roll forward to this upcoming fiscal year. The roll forward balance, in conjunction with increment revenue, will be used to fund or partially fund the following project during FY2017:

**New York Avenue Streetscape:**

The project builds on the 2007 CRA strategic plan in which the district prioritized updates to New York Avenue. During the recession, the CRA postponed the project due to budget cuts. From Fairbanks to Canton Ave, the project aims to incorporate improvements to ROW including curbs, hardscapes, furnishings, landscaping, irrigation and outlining of parking spaces through curb cuts and bulbouts. A new manicured New York Avenue attempts to incorporate the feel and characteristics of the downtown core running parallel to Park Avenue. A concept of the proposed project is included in this agenda item as **Attachment D**.



**Proposed Winter Park CRA 5-Year Capital Improvement Plan**

<b>Capital Projects</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Total Est. Cost</b>
Intersection-US 17-92 & Fairbanks Avenue				\$750,000	\$535,648		\$1,285,648
Acquisition of 1111 W. Fairbanks Avenue	\$1,000,000						\$1,000,000
New York Avenue Streetscape	\$80,000	\$762,183	\$1,000,000				\$1,842,183
Denning Drive	\$613,000						\$613,000
<b>Total</b>	<b>\$1,693,000</b>	<b>\$762,183</b>	<b>\$1,000,000</b>	<b>\$750,000</b>	<b>\$535,648</b>	<b>\$0</b>	<b>\$5,445,831</b>
<b>Events</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Total Est. Cost</b>
Winter in the Park	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$225,000	\$1,360,000
Popcorn Flicks	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$36,000
St. Patricks Day Parade	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	\$12,000
<b>Total</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$233,000</b>	<b>\$1,408,000</b>
<b>Programs &amp; Maintenance</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Total Est. Cost</b>
Summer Youth Employment	\$15,000	\$20,000	\$20,000	\$20,000	\$20,000	\$20,000	\$110,000
Community Center Programs	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Welbourne Day	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$80,000
Heritage Center Operation	\$30,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$220,000
WP Playhouse	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$125,000
Small Scale CRA Improvements	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$240,000
Microloan Program (funded)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Maintenance of Parking Garages	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$90,000	\$569,159
<b>Total</b>	<b>\$255,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$270,000</b>	<b>\$1,584,159</b>
<b>Grants</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Total Est. Cost</b>
Business Façade Grant	\$40,000		\$40,000	\$40,000	\$40,000	\$40,000	\$190,000
Business Sign Replacement Grant	\$10,000		\$10,000	\$10,000	\$10,000	\$10,000	\$30,000
Driveway Renovation Grant	\$10,000	\$12,000	\$10,000	\$10,000	\$10,000	\$10,000	\$42,000
Housing Rehabilitation Grant	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$186,998
Organizational Support Grant	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$15,000	\$60,000
Paint Only Grant	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$20,000
<b>Total</b>	<b>\$120,000</b>	<b>\$72,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$120,000</b>	<b>\$528,998</b>
<b>Operational Expenses</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	<b>Total Est. Cost</b>
Staff & Indirect Costs	\$330,845	\$300,713	\$311,238	\$322,131	\$333,406	\$345,075	\$1,777,102
General Operating	\$74,844	\$79,340	\$86,774	\$92,377	\$98,148	\$103,872	\$503,829
Contractual Services	\$150,000	\$185,000	\$150,000	\$150,000	\$150,000	\$150,000	\$881,280
Indirect Costs	\$53,323	\$42,611	\$70,000	\$70,000	\$70,000	\$70,000	\$351,839
Debt Service	\$1,494,053	\$1,493,552	\$1,496,649	\$1,483,491	\$1,489,029	\$1,489,029	\$7,466,123
<b>Total</b>	<b>\$2,107,058</b>	<b>\$2,101,216</b>	<b>\$2,114,661</b>	<b>\$2,117,999</b>	<b>\$2,140,583</b>	<b>\$2,157,976</b>	<b>\$10,336,605</b>
<b>Revenue</b>	<b>FY 2016</b>	<b>FY 2017</b>	<b>FY 2018</b>	<b>FY 2019</b>	<b>FY 2020</b>	<b>FY 2021</b>	
TIF Revenue - City	\$1,390,428	\$1,822,815	\$2,041,552	\$2,204,877	\$2,337,169	\$2,454,028	
TIF Revenue - County	\$1,506,764	\$1,975,328	\$2,130,166	\$2,260,579	\$2,366,214	\$2,459,524	
Investments	\$30,000	\$40,000	\$30,000	\$30,000	\$30,000	\$30,000	
Misc Revenue	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000	\$255,000	
Carry Forward	\$1,357,552	\$131,686	\$786,430	\$1,505,487	\$2,764,944	\$4,454,096	
<b>FY Total Revenue</b>	<b>\$4,539,744</b>	<b>\$4,224,829</b>	<b>\$5,243,148</b>	<b>\$6,255,943</b>	<b>\$7,753,327</b>	<b>\$9,652,648</b>	
<b>Total Expenses</b>	<b>(\$4,408,058)</b>	<b>(\$3,438,399)</b>	<b>(\$3,737,661)</b>	<b>(\$3,490,999)</b>	<b>(\$3,299,231)</b>	<b>(\$2,780,976)</b>	
Remaining Revenue	\$131,686	\$786,430	\$1,505,487	\$2,764,944	\$4,454,096	\$6,871,672	

Assumption: TIF year revenues to increase based on FY 2017 Budget Template  
CIP Plan is not intended to replace budget for total revenue/expenditure values

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
		Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
<b>Staffing Costs</b>						
	Salaries and Employee Related Costs	300,713	90,327	330,845	178,769	316,940
	Contractual Services	185,000	2,500	150,000	96,280	12,532
	Indirect Costs	42,611	-	53,323	45,905	25,000
	<b>Totals</b>	<b>528,324</b>	<b>92,827</b>	<b>534,168.00</b>	<b>320,954.00</b>	<b>354,471.08</b>
	<b>Rate of Change</b>	<b>-1.1%</b>		<b>66.4%</b>	<b>-9.5%</b>	<b>13.3%</b>
<b>Revenues</b>						
	TIF Revenue	3,798,143		2,897,192	2,391,268	2,127,789
	Investment Revenue	40,000		30,000	63,100	47,027
	Misc Revenue	255,000		255,000	260,177	279,919
	<b>Total Revenues</b>	<b>4,093,143</b>		<b>3,182,192</b>	<b>2,714,545.00</b>	<b>2,454,735.13</b>
	<b>Rate of Change</b>	<b>28.6%</b>		<b>17.2%</b>	<b>10.6%</b>	<b>14.4%</b>
		<b>0.31</b>				
<b>Expenditures</b>						
	Operational Costs	603,671	118,926	612,492	391,633	424,322
	Community Initiative	163,000	45,675	148,000	90,500	74,318
	Capital Maintenance	90,000	72,671	90,000	119,159	82,266
	<b>Total Expenditures</b>	<b>856,671</b>		<b>850,492.00</b>	<b>601,292.00</b>	<b>580,905.58</b>
	<b>Rate of Change (Actual)</b>	<b>0.7%</b>		<b>41.4%</b>	<b>3.5%</b>	<b>7.7%</b>
<b>Debt Service</b>						
	Debt Service (Principal)	1,120,000		1,085,000	1,055,000.00	1,010,000.00
	Debt Service (Interest)	373,552		409,053	443,378.00	476,425.00
	<b>Debt Service Totals</b>	<b>1,493,552</b>		<b>1,494,053</b>	<b>1,498,378.00</b>	<b>1,486,425.00</b>
	<b>Net Operating Gain/Loss (funding available for projects)</b>	<b>1,742,920.00</b>		<b>837,647.00</b>	<b>614,875.00</b>	<b>387,404.55</b>
	<b>Rate of Change</b>	<b>108.1%</b>		<b>36.2%</b>	<b>58.7%</b>	<b>-43.1%</b>
<b>Capital Outlay</b>						
	Projects	1,088,176		2,768,299	427,923	832,477
<b>Other Financing Sources</b>						
	Issuance of Debt				-	-
	<b>Change in Fund Balance</b>	<b>654,744.00</b>		<b>(1,930,652.00)</b>	<b>186,952.00</b>	<b>(445,072.12)</b>
	<b>Beginning Fund Balance</b>	<b>131,686</b>		<b>2,062,338</b>	<b>1,875,385.68</b>	<b>2,320,457.80</b>
	<b>Ending Fund Balance</b>	<b>786,430</b>		<b>131,686</b>	<b>2,062,337.68</b>	<b>1,875,385.68</b>

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-0000-104.00-00	BANK OF AMERICA / EQUITY IN POOLED CASH					1904932.88
104-0000-104.02-00	EQUITY IN POOLED CASH / MARKET VAL OF INVESTMENTS					
104-0000-115.10-00	ACCOUNTS RECEIVABLE / OTHER - MISC REC					
104-0000-115.10-05	OTHER - MISC REC / MR-DOUBTFUL ACCOUNTS					
104-0000-115.10-30	OTHER - MISC REC / ACCRUED INTEREST					
104-0000-115.30-10	CRA / NOTES REC - COWHERD					
104-0000-133.00-00	ASSET / DUE FROM OTHER GOVERNMENT					
104-0000-151.50-48	OPERATING PORTFOLIO / COMMUNITY CENTER BOND					
104-0000-172.00-00	REVENUE / REVENUE					
104-0000-201.00-00	LIABILITY / VOUCHERS PAYABLE					
104-0000-201.02-00	VOUCHERS PAYABLE / P-CARD PAYABLE					
104-0000-201.04-00	VOUCHERS PAYABLE / CITY WATER BILL PAYABLE					
104-0000-216.01-00	ACCRUED PAYROLL / PAYROLL LIABILITY					
104-0000-218.01-36	PAYROLL DEDUCTIONS / Unum Life Insurances					
104-0000-223.00-00	LIABILITIES / DEFERRED REVENUE					
104-0000-236.01-00	ADVANCE FROM GENERAL FUND / ADVANCE FROM GENERAL FU					
104-0000-242.00-00	LIABILITY / EXPENDITURES					
104-0000-243.00-00	LIABILITY / ENCUMBRANCES					
104-0000-245.00-00	LIABILITY / RESERVE FOR ENCUMBRANCES					
104-0000-271.00-00	RETAINED EARNINGS / FUND BALANCE					
104-0000-311.10-00	AD VALOREM TAXES / CURRENT AD VALOREM TAXES				1,147,624	1,021,174
104-0000-381.01-00	AD VALOREM TAXES / CURRENT AD VALOREM TAXES	1,822,815		1,390,428		
104-0000-311.10-05	CURRENT AD VALOREM TAXES / FROM COUNTY FOR CRA				1,243,644	1,106,615
104-0000-338.50-01	CURRENT AD VALOREM TAXES / FROM COUNTY FOR CRA	1,975,328		1,506,764		
104-0000-331.49-10	OTHER TRANSPORTATION / FDOT PASS THRU PROJECTS					6,500
104-0000-331.90-01	OTHER FEDERAL GRANTS / CDBG HOUSING REHAB					
104-0000-344.10-00	TRANSPORTATION / TROLLEY FARES					
104-0000-344.50-01	PARKING FACILITIES / CBD EMPLOYEE PARKING PROG					25
	Winter in the Park Total Revenues			225,000	210,177	219,055
104-0000-347.41-01	WINTER IN PARK - ICE RINK / GENERAL ADMISSION	225,000	152,395		158,276	133,591
104-0000-347.41-02	WINTER IN PARK - ICE RINK / GROUP ADMISSION (10-19)				8,071	1,473
104-0000-347.41-03	WINTER IN PARK - ICE RINK / GROUP ADMISSION (20+)					2,389
104-0000-347.41-04	WINTER IN PARK - ICE RINK / CONCESSIONS				6,108	24,436
104-0000-347.41-05	WINTER IN PARK - ICE RINK / ICE RINK SPONSORSHIPS				37,722	53,135
104-0000-347.41-06	WINTER IN PARK - ICE RINK / VENDOR CONCESSIONS					
104-0000-347.41-07	WINTER IN PARK - ICE RINK / PARTIES					4,031
104-0000-361.10-10	INTEREST / CHECKING AND SAVINGS				(1,332)	(1,192)
104-0000-361.10-13	INTEREST / INVESTMENT PORTFOLIO	40,000		30,000	64,432	48,048
104-0000-361.10-16	INTEREST / BANKFIRST SRB ACCOUNT					170
104-0000-361.10-17	INTEREST / CITIZENS BANK CD ACCOUNT					
104-0000-361.20-10	STATE INVESTMENT BOARD / STATE INVESTMENT BOARD					
104-0000-362.80-00	RENT & ROYALTIES / ADVERTISING ON TROLLEY					

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-0000-364.40-19	SALE OF ASSETS / PLANNING					
104-0000-369.90-10	OTHER / OTHER MISC REVENUE	30,000		30,000	50,000	4,339
104-0000-381.01-00	INTERFUND TRANSFER / TRANS FROM GENERAL FUND					
104-0000-381.10-10	INTERFUND TRANSFER / TRANSFER FROM DONATIONS					50,000
104-0000-381.50-80	INTERNAL SERVICE FUND / EMPLOYEE INSURANCE FUND					
104-0000-381.50-90	INTERNAL SERVICE FUND / TRANSFER FROM GEN. INSRN.					
104-0000-382.10-00	FUND BALANCE CARRYFORWARD / FUND BALANCE CARRYFORWA					
104-0000-382.10-11	FUND BALANCE CARRYFORWARD / ENCUMBRANCE ROLLOVER					
104-0000-382.10-12	FUND BALANCE CARRYFORWARD / PROJECT BUDGET ROLLOVER					
104-0000-382.10-40	FUND BALANCE CARRYFORWARD / BOND PROCEEDS					
104-0000-386.10-10	NOTES PAYABLE / DAN BELLOWS - NE STREET L					
104-2306-515.12-10	SALARIES / REGULAR WAGES	223,292	56,649	246,609	134,784	255,018
104-2306-515.13-10	SALARIES / PART TIME/TEMPORARY WAGES					(1,551)
104-2306-515.14-10	SALARIES / OVERTIME WAGES		1,007		1,408	176
104-2306-515.15-40	SPECIAL PAY / LONGEVITY					
104-2306-515.15-60	SPECIAL PAY / MEDICAL ABSENCE SELL BACK					
104-2306-515.21-10	TAX BENEFITS / FICA TAXES	16,444	4,250	17,552	9,908	18,512
104-2306-515.22-10	RETIREMENT BENEFITS / PENSION	15,631	4,036	17,004	(2,184)	18,425
104-2306-515.22-20	RETIREMENT BENEFITS / ICMA CITY CONTRIBUTION	3,038	576	2,411	1,844	4,076
104-2306-515.23-10	INSURANCE BENEFITS / GROUP HEALTH INSURANCE	40,000	23,097	44,000	31,260	20,225
104-2306-515.23-11	INSURANCE BENEFITS / LIFE INSURANCE	486	123	474	291	546
104-2306-515.23-12	INSURANCE BENEFITS / AD&D INSURANCE	54	14	53	32	61
104-2306-515.23-13	INSURANCE BENEFITS / DISABILITY INSURANCE	539	136	527	323	607
104-2306-515.24-10	WORKER'S COMPENSATION / WORKER'S COMPENSATION	1,188	426	2,179	1,076	811
104-2306-515.25-10	UNEMPLOYMENT BENEFIT / UNEMPLOYMENT COMPENSATION	41	13	36	27	33
104-2306-515.31-10	PROFESSIONAL SERVICES / CITY ATTORNEY	20,000	7,057	20,000	18,333	18,333
104-2306-515.31-20	PROFESSIONAL SERVICES / OTHER LEGAL SERVICES			-		
104-2306-515.34-40	CONTRACTUAL SERVICES / CONTRACTUAL SERVICE	185,000	2,500	150,000	96,280	12,532
104-2306-515.34-46	CONTRACTUAL SERVICES / SOCIAL PROGRAMMING					
104-2306-515.34-47	CONTRACTUAL SERVICES / SUMMER YOUTH EMPLOYMENT	20,000		15,000	8,999	10,722
104-2306-515.34-48	CONTRACTUAL SERVICES / HERITAGE CENTER OPERATION	40,000	30,000	30,000	30,000	30,000
104-2306-515.34-50	CONTRACTUAL SERVICES / CONDUIT-FUTURE PROJECTS					
104-2306-515.34-52	CONTRACTUAL SERVICES / COMMUNITY CENTER PROGRAMS	40,000	15,075	40,000	38,501	30,964
104-2306-515.34-60	CONTRACTUAL SERVICES / INTRACITY CONNECTOR					
104-2306-515.40-10	TRAVEL / TRAVEL & TRAINING	8,000	2,557	8,000	6,083	5,902
104-2306-515.40-20	TRAVEL / CAR ALLOWANCE					
104-2306-515.41-10	COMMUNICATION SERVICES / TELEPHONE - LONG DISTANCE					
104-2306-515.41-15	COMMUNICATION SERVICES / TELEPHONE - EQUIP CHGS	1,036		1,077	1,450	1,616
104-2306-515.41-16	COMMUNICATIONS SERVICES / AIRCARDS			1,000	857	214
104-2306-515.41-20	COMMUNICATION SERVICES / CELL PHONES/BEEPERS	2,400		2,400	1,817	1,556
104-2306-515.41-30	COMMUNICATION SERVICES / TELEPHONE MAINTENANCE					
104-2306-515.42-10	TRANSPORTATION / POSTAGE & FREIGHT	1,000		1,000		14

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-2306-515.44-60	RENTALS & LEASES / VEHICLE RENTAL					
104-2306-515.44-62	RENTALS & LEASES / EXCESS VEH. RENTAL ADJUST					
104-2306-515.44-63	COPIER RENTAL	1,000				
104-2306-515.44-70	RENTALS & LEASES / DATA PROCESSING USAGE CHG					
104-2306-515.44-71	RENTALS & LEASES / DATA EQUIPMENT CHARGE					
104-2306-515.45-10	INSURANCE / GENERAL LIABILITY	9,237	4,505	9,009	9,377	8,639
104-2306-515.45-11	INSURANCE / RISK MGMT OPERATIONS	1,761	903	1,807	1,149	1,189
104-2306-515.45-30	INSURANCE / VEHICLE INSURANCE					
104-2306-515.45-40	INSURANCE / OTHER INSURANCE	8,231	4,116	8,231	8,231	7,700
104-2306-515.46-20	REPAIR SERVICES / BUILDING MAINTENANCE					
104-2306-515.46-40	REPAIR SERVICES / EQUIPMENT MAINTENANCE					
104-2306-515.46-50	REPAIR SERVICES / VEHICLE MAINTENANCE					
104-2306-515.46-60	REPAIR SERVICES / FLEET MAINT. OVERHEAD					
104-2306-515.46-65	REPAIR SERVICES / PARKING GARAGE MAINT.	90,000	72,671	90,000	119,159	82,266
104-2306-515.47-10	PRINTING & BINDING / PRINTING & BINDING	4,000	2,612	4,000	2,679	4,761
104-2306-515.47-20	PRINTING & BINDING / PHOTOGRAPHY					
104-2306-515.47-30	PRINTING & BINDING / COPIER	482		3,600	3,634	4,317
104-2306-515.48-10	PROMOTIONAL ACTIVITIES / PROMOTIONAL ACTIVITIES	5,000	184	5,000	9,743	1,598
104-2306-515.48-15	PROMOTIONAL ACTIVITIES / UNITY HERITAGE FESTIVAL		600			
104-2306-515.49-01	OTHER EXPENDITURES / SCHOLARSHIP FUND					
104-2306-515.49-02	OTHER EXPENDITURES / MICRO LOAN PROGRAMS					
104-2306-515.52-10	OPERATING EXPENSES / GENERAL OPERATING SUPPLY	7,000	4,000	7,000	4,902	10,294
104-2306-515.52-20	OPERATING EXPENSES / FUEL					
104-2306-515.52-90	OPERATING EXPENSES / EQUIPMENT UNDER \$1,000	2,500		2,500	360	999
104-2306-515.54-10	PUBLICATIONS/MEMBERSHIPS / BOOKS & PERIODICALS	200	35	200		250
104-2306-515.54-20	PUBLICATIONS/MEMBERSHIPS / MEMBERSHIPS	3,500	130	3,500	1,010	770
104-2306-515.64-40	FIXED ASSET PURCHASES / FURNITURE					
104-2306-515.64-50	FIXED ASSET PURCHASES / MACHINERY & EQUIPMENT				1,054	1,699
104-2307-515.71-02	DEBT SERVICE / REPAY ADVANCE FROM G/F					
104-2307-582.71-04	PRINCIPAL / CRA LOAN #67					
104-2307-582.71-05	PRINCIPAL / CRA LOAN #83					
104-2307-582.71-06	PRINCIPAL / 2005-1 LOAN					
104-2307-582.71-18	PRINCIPAL / 2005-2 LOAN					
104-2307-582.71-19	PRINCIPAL / 2006 LOAN	120,000		115,000	110,000	105,000
104-2307-582.71-20	PRINCIPAL / 2007 LOAN				-	-
104-2307-582.71-20	PRINCIPAL / ORANGE AVE. NOTE, 2007	465,000		445,000	430,000	-
104-2307-582.71-21	PRINCIPAL / COMMUNITY CENTER LOAN	535,000		525,000	515,000	410,000
104-2307-582.71-28	CRA NOTE, SERIES 2012				-	495,000
104-2307-582.72-04	INTEREST / CRA LOAN #67				-	-
104-2307-582.72-05	INTEREST / CRA LOAN #83				-	-
104-2307-582.72-06	INTEREST / 2005-1 LOAN				-	-
104-2307-582.72-18	INTEREST / 2005-2 LOAN				55,044	-

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-2307-582.72-19	INTEREST / 2006 LOAN	46,097		50,667	-	59,225
104-2307-582.72-20	INTEREST / ORANGE AVE. NOTE, 2007	246,512		266,896	286,496	-
104-2307-582.72-21	INTEREST / COMMUNITY CENTER LOAN					305,312
104-2307-582.72-28	CRA NOTE, SERIES 2012	80,943		91,490	101,838	111,888
104-2308-515.01-01	CRA PROJECTS / EXPAND SHADY PARK					
104-2308-515.01-02	CRA PROJECTS / HOUSING REHAB. ASSISTANCE	40,000		40,000	27,643	
104-2308-515.01-03	CRA PROJECTS / EXTEND ENGLISH ST.-CANTON					
104-2308-515.01-04	CRA PROJECTS / PEDESTRIAN CROSSWALKS					
104-2308-515.01-05	CRA PROJECTS / IMP. FOR CANTON PARK PRPY					
104-2308-515.01-06	CRA PROJECTS / DEMONSTRATION HOUSE					
104-2308-515.01-07	CRA PROJECTS / 17-92 P.D. & E. STUDY					
104-2308-515.01-08	CRA PROJECTS / COMMUNITY CENTER IMPROVM					
104-2308-515.01-09	CRA PROJECTS / CENTL BUS. DIST. PARKING					
104-2308-515.01-10	CRA PROJECTS / HANNIBAL SQ PARK LAND ACQ					
104-2308-515.01-11	CRA PROJECTS / HANNIBAL SQ PG FACILITIES					
104-2308-515.01-12	CRA PROJECTS / TRAFFIC CALMING					
104-2308-515.01-13	CRA PROJECTS / TRAFFIC PLANNING STUDIES					
104-2308-515.01-14	CRA PROJECTS / LEE ROAD ROW ACQUISITION					
104-2308-515.01-15	CRA PROJECTS / WESTSIDE NEIGHBORHOOD SCH					
104-2308-515.01-16	CRA PROJECTS / 17/92 P.D. & E. STUDY					
104-2308-515.01-17	CRA PROJECTS / HERITAGE CENTER FACILITY					

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-2308-515.01-18	CRA PROJECTS / PENN. AVE. ENHANCEMENTS					
104-2308-515.01-19	CRA PROJECTS / AFFORDABLE RENTAL HOUSING					
104-2308-515.01-20	CRA PROJECTS / COMMUNITY CENTER POOL					
104-2308-515.01-21	CRA PROJECTS / COMM. CENT. STAFF SUPPORT					
104-2308-515.01-22	CRA PROJECTS / MINORITY BUS. FACADE PROG					
104-2308-515.01-23	CRA PROJECTS / STREET ENHANCEMENT PLANS					
104-2308-515.01-24	CRA PROJECTS / BANK OF AMERICA PARKING					
104-2308-515.01-25	CRA PROJECTS / POST OFFICE REDEVELOPMENT					
104-2308-515.01-26	CRA PROJECTS / HERITAGE CENTER FACILITY					
104-2308-515.01-27	CRA PROJECTS / CANTON PK HOUSING-SEED \$					
104-2308-515.01-28	CRA PROJECTS / UNDERGD ELEC.-CANTON & VA					
104-2308-515.01-29	CRA PROJECTS / NEW ENGLAND - STREETScape					
104-2308-515.01-30	CRA PROJECTS / MISC. ENHANCEMENTS/OPP	40,000		40,000		
104-2308-515.01-31	CRA PROJECTS / AFFORDABLE SENIOR HOUSING					
104-2308-515.01-35	CRA PROJECTS / DEMO CHAMBER					
104-2308-515.01-36	CRA PROJECTS / 329 N. PARK PLACE PARKING					
104-2308-515.01-37	CRA PROJECTS / ENZIAN THEATER PROJECT					
104-2308-515.01-38	CRA PROJECTS / GARFIELD/PENN. BUS. CENT.					
104-2308-515.01-39	CRA PROJECTS / LK ISLD PERFORMANCE STAGE					
104-2308-515.01-40	CRA PROJECTS / E MORSE BV-STREETScape					
104-2308-515.01-41	CRA PROJECTS / ORANGE AVENUE IMPROVEMENT					
104-2308-515.01-42	CRA PROJECTS / DENNING DR INT. IMPROVE			613,662		
104-2308-515.01-43	CRA PROJECTS / PURCHASE MCCARTHY BLDG.					
104-2308-515.01-44	CRA PROJECTS / WP WELCOME CENTER					
104-2308-515.01-45	CRA PROJECTS / HANNIBAL SQ LAND ACQ					
104-2308-515.01-46	CRA PROJECTS / FAIRBANKS ENHANCEMENT					
104-2308-515.01-47	CRA PROJECTS / COMMUNITY CENTER					
104-2308-515.01-48	CRA PROJECTS / CENTRAL PK-EAST SIDE IMPR					
104-2308-515.01-49	CRA PROJECTS / WEBSTER STREETScape IMP.					
104-2308-515.01-50	CRA PROJECTS / BUSINESS FACADE MATCH PRG		1,200	118,677		
104-2308-515.01-51	CRA PROJECTS / CIVIC VENUES-ECONOMIC OPP					
104-2308-515.01-52	CRA PROJECTS / COMMUTER RAIL MATCH					
104-2308-515.01-53	CRA PROJECTS / CENTRAL PARK LOT B					
104-2308-515.01-54	CRA PROJECTS / BUS SHELTER IMPROVEMENTS					
104-2308-515.01-55	CRA PROJECTS / PARK AVE SURVEY/STUDY					
104-2308-515.01-56	CRA PROJECTS / HISTORIC DISTRICT EST					
104-2308-515.01-57	CRA PROJECTS / BUSINESS DISTRICT EVENT					
104-2308-515.01-58	CRA PROJECTS / HOUSING REHAB - CDBG PROJ					
104-2308-515.01-60	CRA PROJECTS / NEW YORK/NEW ENGLAND UNDG					
104-2308-515.01-59	CRA PROJECTS / WEST MEADOW ICE RINK	225,000	222,149	225,000	235,364	215,894
104-2308-515.01-60	CRA PROJECTS / NEW YORK/NEW ENGLAND UNDG					
104-2308-515.01-61	CRA PROJECTS / E. MORSE BLVD STREETScape					

**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-2308-515.01-62	CRA PROJECTS / W. MORSE BLVD STREETScape			350,000		
104-2308-515.01-63	CRA PROJECTS / PARK AVE. STRATEGIC PLAN			43,167	26,833	
104-2308-515.01-64	CRA PROJECTS / NEW ENG-SHADY PK TO CAPEN					
104-2308-515.01-65	CRA PROJECTS / QUALIFIED TARGET IND PROG			20,800	19,800	19,800
104-2308-515.01-66	CRA PROJECTS / SIGNS AND WAYFINDING PJT		7,533		84,290	44,806
104-2308-515.01-67	CRA PROJECTS / E WELBOURNE STREETScape					9,283
104-2308-515.01-69	CRA PROJECTS / ADAPTIVE SIGNALIZATION			200,000		
104-2308-515.01-70	CRA PROJECTS / WP WOMEN'S CLUB RENOVATIO			10,000	30,000	
104-2308-515.01-71	NEW YORK STREETScape	762,183	50,000	80,000		
104-2308-515.01-72	BUSINESS SIGN REPLACEMENT PROG			10,000		
104-2308-515.01-73	DRIVEWAY IMPROVE PROG	12,000		10,000		
104-2308-515.01-74	PAINT ONLY PROGRAM	5,000		5,000		
104-2308-515.41-16	COMMUNICATIONS SERVICES / AIRCARDS					
104-2308-515.41-20	COMMUNICATIONS SERVICES / CELL PHONES/BEEPERS					
104-2308-515.52-10	OPERATING EXPENSES / GENERAL OPERATING SUPPLY					



**CRA FY2017 Budget Forecast and FY2014 - FY2016 Budget History**

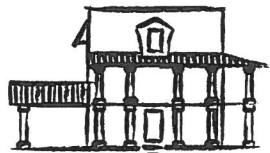
Account Number	Account Name	Request	mid year	Budget	Actual	Actual
		2017	2016	2016	2015	2014
104-7100-550.52-01	OPERATING EXPENSES / ORG. SUPPORT TO ALLOCATE	15,000		15,000		
104-7100-550.52-27	OPERATING EXPENSES / PARK AVE ASSOCIATION					
104-7100-550.52-30	OPERATING EXPENSES / CREALDE ART CENTER					
104-7100-550.52-38	OPERATING EXPENSES / WELBOURNE NURSERY	15,000		15,000	5,000	
104-7100-550.52-39	OPERATING EXPENSES / ENZIAN THEATRE	6,000		6,000	6,000	
104-7100-550.52-42	OPERATING EXPENSES / WINTER PARK PLAYHOUSE	25,000		25,000		
104-7100-550.52-46	OPERATING EXPENSES / ST. PATRICK'S DAY PARADE	2,000		2,000	2,000	2,633
104-8502-581.01-00	INTERFUND TRANSFER / TRANS TO GENERAL FUND					
104-8502-581.10-10	INTERFUND TRANSFER / CONTRIBUTIONS/DESIGNATION					
104-8502-581.10-30	INTERFUND TRANSFER / AFFORDABLE HOUSING FUND					
104-8502-581.20-30	INTERFUND TRANSFER / TRANS TO DEBT SERVICE					542,693
104-8502-581.30-10	INTERFUND TRANSFER / TRANS TO CAPITAL PROJECTS	3,993	1,001,997	1,001,993	3,993	
104-8502-581.30-30	INTERFUND TRANSFER / STORMWATER-CAPITAL PROJ					
104-8502-581.30-70	INTERFUND TRANSFER / TRANSFER TO PUB. SAFE. CP					
104-8502-581.40-60	INTERFUND TRANSFER / TRANSFER TO ELECTRIC OPER					
104-8502-584.01-10	REIMBURSEMENTS / REIMB ADMIN TO GEN FUND	42,611		53,323	45,905	25,000
104-9200-585.04-10	EXPENSE / CONTINGENCY RESERVE					
104-9200-585.12-10	PAY PLAN ADJUSTMENTS / PAY PLAN ADJUSTMENTS					
104-9200-585.12-14	PAY PLAN ADJUSTMENTS / PAY & CLASS. STUDY					
104-9200-585.12-15	PAY PLAN ADJUSTMENTS / GEN. EMP. PENSION IMPROVE					
104-9200-585.71-01	PRINCIPAL / FUND REFUND ESCROW ACCT.					



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hannibalsquareheritagecenter.org

May 10, 2016

Dori Stone  
Director, Planning and Community Development  
City of Winter Park  
401 South Park Avenue  
Winter Park, FL 32789

Dear Dori,

As you know, since 2007, **Crealdé School of Art has wholeheartedly embraced the Hannibal Square Heritage Center and developed it into a unique and significant cultural center that has received national attention** and has become an inspiration to other municipalities seeking to integrate the arts and cultural preservation into civic engagement and community redevelopment.

**Crealdé spends an average of \$125,000 annually** to operate the Hannibal Square Heritage Center (2016 budget is \$127,280), which represents 13% of our annual budget. **When the HSHC was established in 2007, the Community Redevelopment Agency initiated an annual payment to Crealdé in the amount of \$40,000** to assist our non-profit organization with the center's operating expenses. Then Chairman Harry Barley stated publicly **that this amount could grow over the coming years as the program became more established and demonstrated a strong community impact.**

Shortly thereafter, our entire community entered the worst economic recession since WWII. **Despite the ensuing financial challenges of the recession, the Crealdé Board of Directors stayed true to its commitment to the community and the City of Winter Park. As a result, no programs were interrupted or eliminated,** even though staffing on our main campus had to be reduced. **At the same time the Community Redevelopment Agency reduced its support from \$40,000 to \$35,000 for one year, and then to the \$30,000 level where it has remained.**

**Over the past nine years, Crealdé has invested substantial development resources to fund high-quality programming at the HSHC, but must continually balance this investment with the needs of its many other programs. As we are poised to enter another year with reduced CRA funding, the Crealdé Board of Directors has asked me to request a reinstatement of the \$40,000 funding for 2016-2017.**

Fortunately, Crealdé has been successful in procuring nine years of the highly competitive Orange County Cultural Tourism grant award, **totaling \$530,000. This income has been used to promote Winter Park regionally and nationally and to produce a total of 28 nationally-significant exhibitions, several public art projects, and seven years of the Hannibal Square Heritage Center Folk & Urban Art Festival.**

While Crealdé has worked hard to enable the HSHC to become a world-class cultural center that attracts visitors, **the most significant impact has been in the Community Redevelopment Agency district and the Hannibal Square neighborhood.** We have provided 18 years of free weekly youth art classes during the school year, 16 years of free weekly art classes to seniors, field trips for middle school youth and annual scholarships to Crealdé's Summer ArtCamp. We also offer ongoing free lectures and workshops for adults and youth to engage with our exhibiting national and regional artists in conversation and in hands-on art-making experiences.

Most important, we have provided a **permanent, engaging and inspirational vehicle through which to share the rich history of Winter Park's African American community**: *The Heritage Collection: Photographs and Oral Histories of West Winter Park*, which, now in its eighth phase, totals 130 archival framed works of art, and is permanently on display five days per week. Likewise, the community is honored through *The Sage Project: Hannibal Square Elders Tell Their Stories* and the newly installed sculpture of Winter Park's decorated Hannibal Square Hero, Tuskegee Airman Richard Hall, which are also permanently on display for the public to enjoy. The HSHC has produced several other community-created works of art including the *Sewn Together* quilt project, the *Community Picnic* painting led by folk artist Ruby Williams, and the *Memory Wall*, led by the late Smithsonian folk artist Mr. Imagination.

To continue excellence in programming, **additional, smaller grants have been awarded** from the Florida Humanities Council (*The Sage Project*), the Orlando Magic Youth Foundation (youth outreach), the Rotary Club of Winter Park (scholarships), the Winter Park Health Foundation (audio program), **and for the first time in 2016, the National Endowment for the Arts (free workshops with national artists)**. Together with **individual contributions**, these grants have helped Crealdé produce and sustain our high-quality, free outreach programs.

Following are a few **highlights that document the prestige brought to the City of Winter Park through the Hannibal Square Heritage Center** and the economic development brought to the local business community through our patrons:

- As an aspect of the Orange County Cultural Tourism Grant process, Crealdé has documented attendance the economic impact of visitors associated HSHC spending. Last year, **overall attendance for the HSHC and the Cultural Tourism grant-funded programs was 10,346, with 27% from out-of-town, creating a total economic impact of \$523,678.**
- Several national newspapers and travel guides have listed the Heritage Center as a must-see destination when visiting Winter Park and Central Florida, including **the Washington Post and New York Times.**
- Crealdé 's work in West Winter Park has been recognized by the Bank of America in 2010 and by the State of Florida, Department of State in 2016 with the **"Diversity and Inclusion Award."**
- **The Hannibal Square Heritage Center played a key role in Winter Park's top award from America in Bloom.** According to City of Winter Park media release, "Judges were particularly taken by the efforts at the Hannibal Square Heritage Center (HSHC). Their evaluation noted *'The HSHC was one of the most noteworthy heritage efforts in Winter Park. The African-American community has always been an integral part of the heritage of Winter Park, and the residents of this community have a long, important role in the dynamics of the city.'*"

**Crealdé has partnered with numerous local organizations to cultivate community spirit and elevate the contributions of West Winter Park.** Partners have included the Winter Park Institute at Rollins College to bring Andrew Young, Julian Bond and Martin Luther King III to Winter Park. For 10 years, Crealdé has hosted Winter Park Leadership at the HSHC. We have also partnered with the Winter Park Historical Association, Cornell Fine Arts Museum, Rollins College, Bach Festival Society, Casa Feliz, Valencia College, University of Central Florida, Full Sail University, the University Club, the Hannibal Square Merchants Association and various other clubs and fraternal organizations to produce special programs.

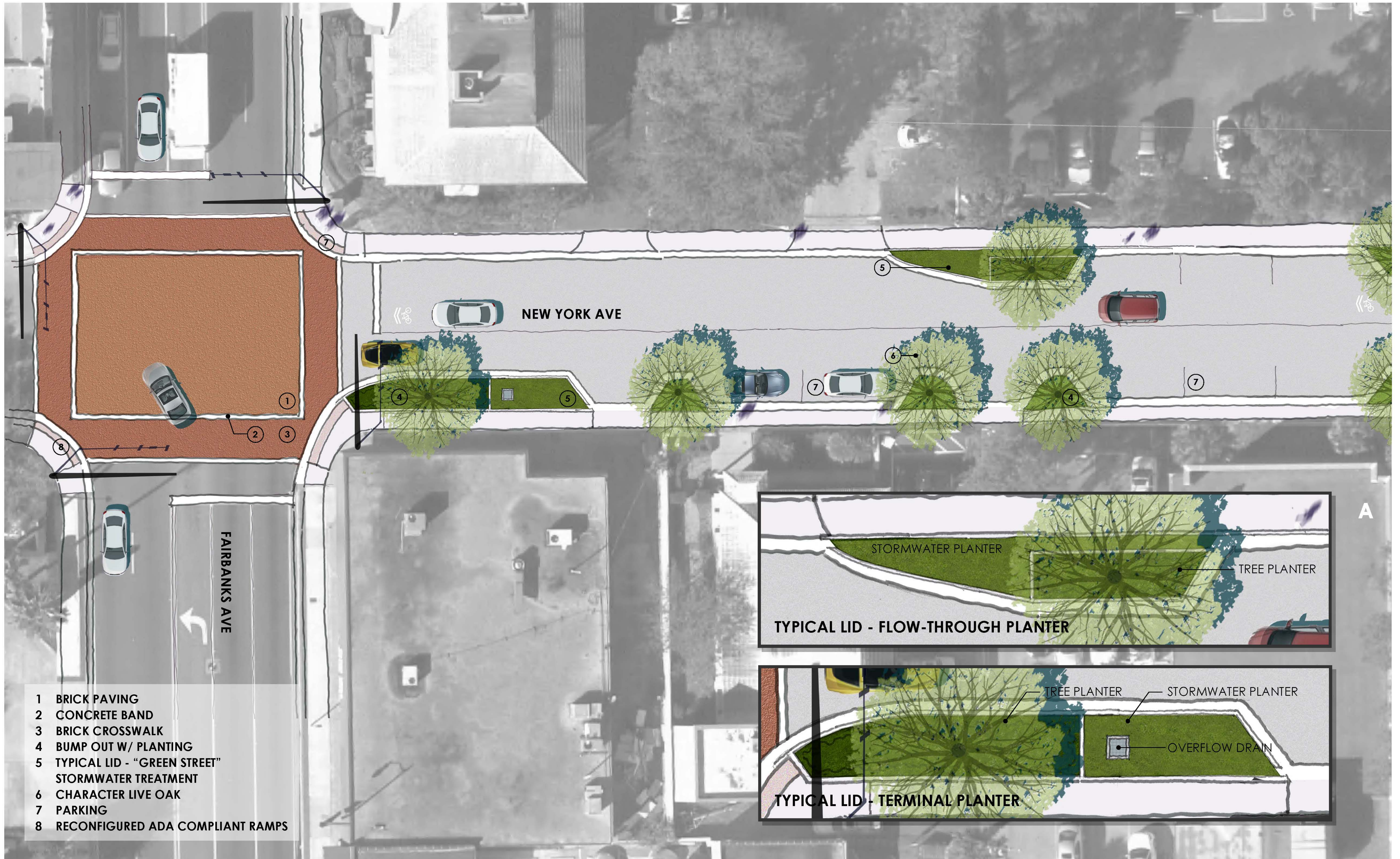
The partnership with the City of Winter Park Community Redevelopment Agency shows that Winter Park is indeed a world-class city that values culture and heritage. **We are grateful for this ongoing partnership and for all the support you have given us over the years, and we hope that you, the City Commission, and CRA Board will seriously consider the substantial effort we have put forth as merit to return to the \$40,000 funding level.**

With Kind Regards,

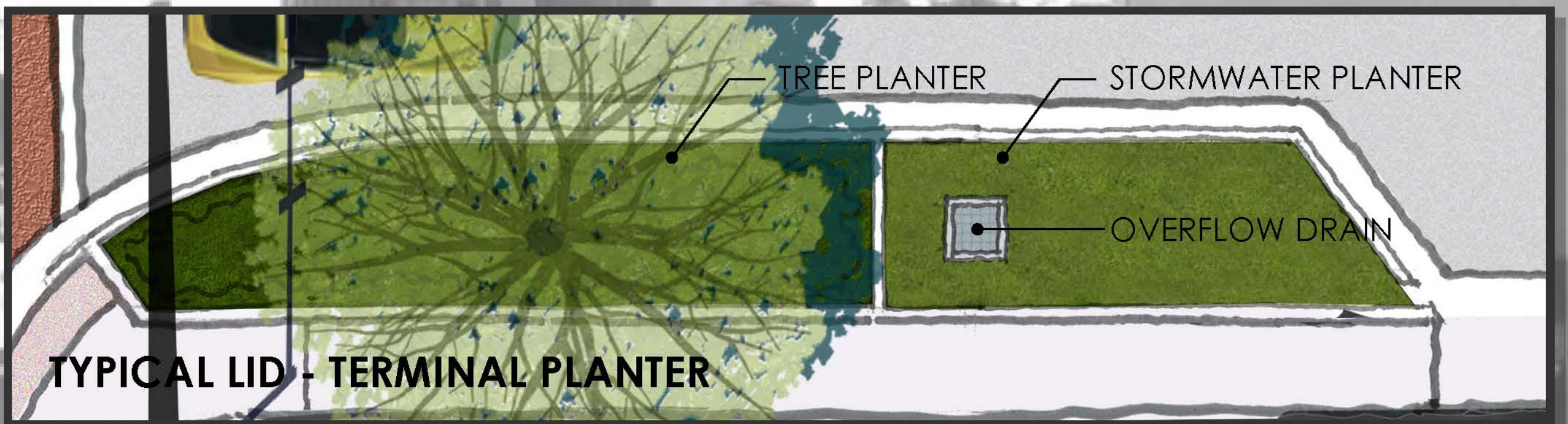


Peter Schreyer, CEO & Executive Director

Cc: Steve Leary, Mayor, City of Winter Park  
Wes Hamil, Director of Finance, City of Winter Park  
Cecelia Bonifay, President of the Board of Directors, Crealdé School of Art



- 1 BRICK PAVING
- 2 CONCRETE BAND
- 3 BRICK CROSSWALK
- 4 BUMP OUT W/ PLANTING
- 5 TYPICAL LID - "GREEN STREET" STORMWATER TREATMENT
- 6 CHARACTER LIVE OAK
- 7 PARKING
- 8 RECONFIGURED ADA COMPLIANT RAMPS



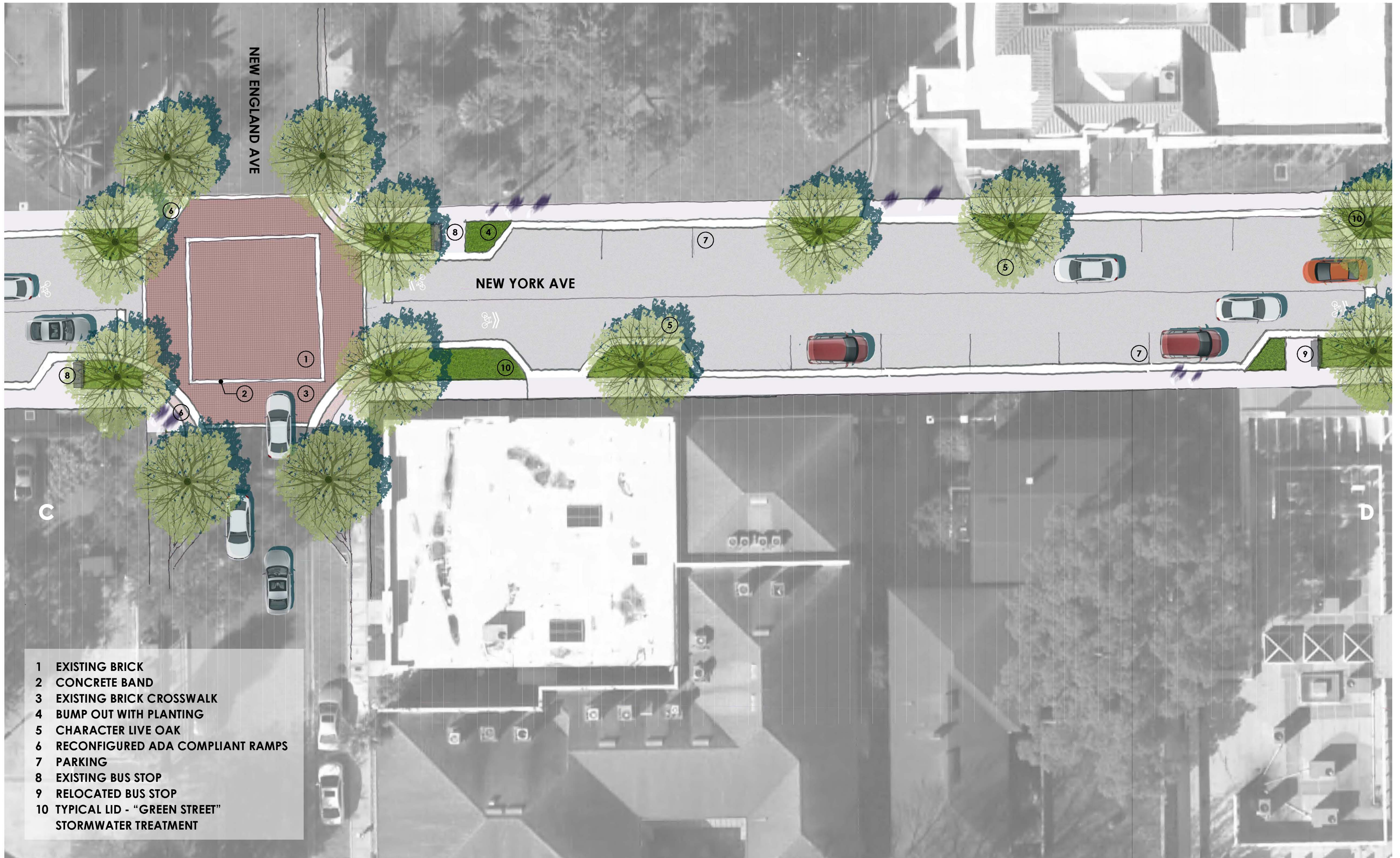


- 1 BRICK PAVING
- 2 CONCRETE BAND
- 3 BUMP OUT W/ PLANTING
- 4 CHARACTER LIVE OAK
- 5 PARKING
- 6 RECONFIGURED ADA COMPLIANT RAMPS
- 7 TYPICAL LID - "GREEN STREET"  
STORMWATER TREATMENT



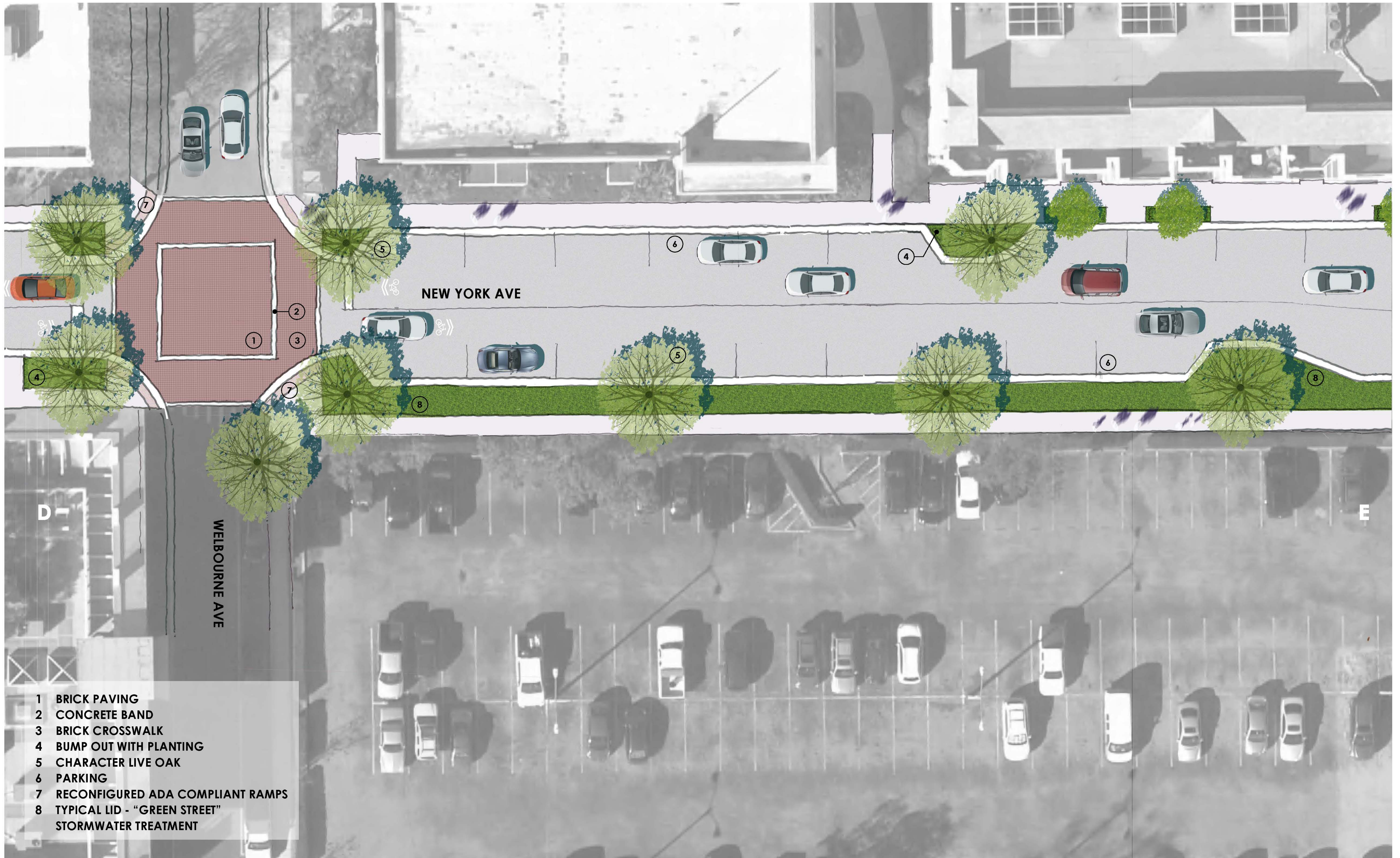


- 1 BRICK PAVING
- 2 CONCRETE BAND
- 3 PARKING
- 4 BUMP OUT W/ PLANTING
- 5 CHARACTER LIVE OAK
- 6 BRICK CROSSWALK
- 7 RECONFIGURED ADA COMPLIANT RAMPS
- 8 BUS STOP
- 9 TYPICAL LID - "GREEN STREET" STORMWATER TREATMENT



- 1 EXISTING BRICK
- 2 CONCRETE BAND
- 3 EXISTING BRICK CROSSWALK
- 4 BUMP OUT WITH PLANTING
- 5 CHARACTER LIVE OAK
- 6 RECONFIGURED ADA COMPLIANT RAMPS
- 7 PARKING
- 8 EXISTING BUS STOP
- 9 RELOCATED BUS STOP
- 10 TYPICAL LID - "GREEN STREET" STORMWATER TREATMENT





- 1 BRICK PAVING
- 2 CONCRETE BAND
- 3 BRICK CROSSWALK
- 4 BUMP OUT WITH PLANTING
- 5 CHARACTER LIVE OAK
- 6 PARKING
- 7 RECONFIGURED ADA COMPLIANT RAMPS
- 8 TYPICAL LID - "GREEN STREET"  
STORMWATER TREATMENT



- 1 BRICK PAVING
- 2 CONCRETE BAND
- 3 BRICK CROSSWALK
- 4 RECONFIGURED ADA COMPLIANT RAMPS
- 5 BUMP OUT W/ PLANTING
- 6 TYPICAL LID - "GREEN STREET"  
STORMWATER TREATMENT

