

5/25 Year Strategic Capital Plan		5 & 25 Year Summary				5-Yr Plan ('26 - '30) Estimated funding and currently identified CIP projects							
Projects	Strategic Objective	Total Project Costs	5 Year Plan- Costs	Unfunded in 5 Years	6-25 Year Plan- Costs	CRA- CIP Plan 26/30	Stormwater CIP Funds - CIP Plan 26/30	General Funds- CIP Plan 26/30	Parks Acquisition/ Impact Fund	Other Misc. Funded Sources	Borrowed Funds/Sale of Assets	Multi-Modal Impact Fee	Notes
Est. Funding Available			78,799,443		213,200,000	34,018,743	11,875,000	23,001,158	849,023	4,629,519	-	4,426,000	Updated estimates based on 10 Yr. Proformas
Sum of Proposed Projects			(74,597,352)	(6,250,000)	(310,289,000)	(33,250,000)	(11,875,000)	(23,001,158)	-	(4,629,519)	-	(1,841,675)	
Surplus/Deficit			(2,047,909)		(97,089,000)	768,743	-	-	849,023	-	-	2,584,325	
Total Surplus/Deficit over 25 years			(99,136,909)			43%	15%	29%	1%	6%	0%	6%	
Project Cost Summary		391,136,352	80,847,352		310,289,000								
Future Revenue Estimate for 6 - 25 year period available for non-reoccurring projects													
CRA TIF Funding from Orange County and City					98,700,000								Funding contribution estimated from OC and City over extended life of the CRA through 2037.
General Fund - Post CRA expiry, assume some level of investment in CIP, est. at \$3 million annually for 13 years					39,000,000								Some amount of GF contribution to the CRA after its presumed expiry in 2037 will be invested in capital.
General Fund- Misc. Surplus over Reoccurring Funds, Over 20 years; 750k estimate per year					15,000,000								Est. total funding for non-reoccurring capital projects from the GF.
Stormwater Funds - Est at 9 cents Impervious SF or \$2.5 million annually					50,000,000								Long-term capital funding for Stormwater projects based on ultimately raising rates to 9 cents.
Parks Acquisition Funds - Future estimated revenue					2,500,000								Est. total revenue collected by the parks funds over 20 years.
Multi-Modal Impact Funds - Est. at \$400k annually					8,000,000								Est. total revenue collected by the Multi-Modal funds over 20 years.
Est. Total Long Term Available Revenues					213,200,000								Total estimated funding available to support projects in years 6 - 25.
SUMMARY BY TYPE													
Property Acquisition & Renovation		26,600,000	-	-	26,600,000								
Parks Improvements (excluding acquisition of land)		27,400,000	5,100,000	-	22,300,000								
Transportation		179,455,583	44,066,583	6,250,000	135,389,000								
Parking Expansion		18,500,000	-	-	18,500,000								
IT & Cybersecurity		10,200,000	2,200,000	-	8,000,000								
Stormwater		79,325,000	21,825,000	-	57,500,000								
Public Safety (Police & Fire)		24,500,000	2,500,000	-	22,000,000								
City Facilities		25,155,769	5,155,769	-	20,000,000								
Totals		391,136,352	80,847,352	6,250,000	310,289,000								
SUMMARY BY STRATEGIC OBJECTIVE													
Exceptional Quality of Life		82,991,000	17,100,000	-	65,891,000								
Investment in Public Assets & Infrastructure		240,288,677	51,255,677	6,250,000	189,033,000								
Public Health & Safety		27,491,675	5,491,675	-	22,000,000								
Fiscal Stewardship		-	-	-	-								
Intelligent Growth & Development		40,365,000	7,000,000	-	33,365,000								
Totals		391,136,352	80,847,352	6,250,000	310,289,000								
Property Acquisition & Renovation													
Purchase Properties along W. Fairbanks near MLK Park & Denning/Fairbanks Intersection	Investment in Public Assets & Infrastructure	8,000,000	-	-	8,000,000								Placeholder to purchase all properties on that block (excluding ORMC property). City just purchased one site for \$4 million.
St. Andrews Church Property near Cady Way	Exceptional Quality of Life	2,000,000	-	-	2,000,000								Placeholder estimate. Currently not for sale
Property on 436 near 7th hole of Pines course	Exceptional Quality of Life	2,600,000	-	-	2,600,000								Currently in discussions with broker agent about potential offer price to sell.

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Surplus/Deficit			(2,047,909)		(97,089,000)	768,743	-	-	849,023	-	-	2,584,325	Funds in each source category not currently encumbered but may be restricted in their use depending upon the project.
Total Surplus/Deficit over 25 years			(99,136,909)			43%	15%	29%	1%	6%	0%	6%	
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Replacement Land for Combined USPS Facility	Exceptional Quality of Life	14,000,000	-	-	14,000,000								Funding was reallocated out of this project and if pursued in the future, it will require a debt issuance or reprioritization of existing funds.
Parks Improvements													
Mead Gardens- Phase 2	Exceptional Quality of Life	6,000,000	-	-	6,000,000								This is an older project concept that may need to be updated. Also possibility of grant opportunities in the future.
Winter Pines and WP9 Golf Course Improvements	Exceptional Quality of Life	2,280,000	2,280,000	-	-			2,280,000					Capital funding considerations for the courses were added in the proposed FY26 5-Year CIP.
Stadium Lighting - 5 yr. CIP Plan	Exceptional Quality of Life	550,000	550,000	-	-			175,000		375,000			Funded in CIP
Parks Capital Maintenance	Exceptional Quality of Life	250,000	250,000	-	-			250,000					Funded in CIP
Tennis Center	Exceptional Quality of Life	440,000	440,000	-	-			240,000		200,000			Funded in CIP
Ward Park Improvements	Exceptional Quality of Life	400,000	400,000	-	-			400,000					Funded in CIP
Community Center Improvements	Exceptional Quality of Life	180,000	180,000	-	-			180,000					Funded in CIP
Landscaping Office Building Renovation	Exceptional Quality of Life	150,000	150,000	-	-			150,000					Funded in CIP
Kraft Azalea Restroom Rebuild	Exceptional Quality of Life	300,000	-	-	300,000								Moved to long term to support other CIP Parks needs
Lake Baldwin Improvements	Exceptional Quality of Life	200,000	200,000	-	-			200,000					Funded in CIP
Howell Creek Pond Improvements	Exceptional Quality of Life	650,000	650,000	-	-			250,000		400,000			Represents the first phase of a project to improve the retention area and create a walkable park experience. This is expected to be largely funded by a donation from private citizens.
Additional Future Long term Parks Capital Projects	Exceptional Quality of Life	16,000,000	-	-	16,000,000								Added a placeholder on the assumption that there will be future parks project needs similar to now. Est. at \$800k annually.
Transportation, Multi-Modal, and Calming Priorities													
Sidewalk Bike path and Curb repairs (CIP)	Investment in Public Assets & Infrastructure	20,700,000	3,700,000	-	17,000,000			3,700,000					Upgraded funding in the CIP over 5 years. Goal of 9 lane miles annually. Assumes long term annual funding of \$850k annually.
Pavement Resurfacing and Brick Road Repairs	Investment in Public Assets & Infrastructure	6,374,908	6,374,908	-	-			6,374,908					Annual total funding on road maintenance. Future funding is accounted for as part of the operating division of Streets.
Pennsylvania Ave. Rebricking	Investment in Public Assets & Infrastructure	4,000,000	4,000,000	3,750,000	-					250,000			This was submitted as a grant however only \$250k is potentially possible. This leaves the balance unfunded with no short-term funding source available and should be moved to the long-term category.
Bicycle, Pedestrian, and Signalization Improvements	Public Health & Safety	2,600,000	2,600,000	-				1,850,000				750,000	May be some funding here that is already contemplated by TMP items below.

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17/92 City Match & Decorative Lights and Landscaping	Exceptional Quality of Life	12,000,000	12,000,000	-	-	12,000,000							Project was estimated over 4 years ago, likely to be much higher when ready to proceed sometime around 2030, though DOT has no set date. This project may also include an additional \$10 - \$12 million in water utility improvements that could be paid for by the CRA or Water Utility, but that is uncertain at this time.
17-92/Fairbanks Intersection Improvements	Intelligent Growth & Development	4,000,000	4,000,000	-	-	4,000,000							This advances a component of the 17/92 improvement to achieve intersection improvements sooner.
Denning/Fairbanks Intersection Improvements	Intelligent Growth & Development	3,000,000	3,000,000	-	-	3,000,000							CRA placeholder funding for planned future turn lane expansion at the intersection. Staff is currently in conversation with FDOT about design and funding options.
Park Avenue Refresh	Investment in Public Assets & Infrastructure	8,000,000	8,000,000	2,500,000	-	5,500,000							Initial project estimates put total cost at about \$8 million. Phase I is funded and underway as part of the FY26 budget. The remaining two phases are partially funded in the out-years of the CIP but may be restructured so as not to delay components of this project.
FDOT Contribution to Fix 426	Public Health & Safety	391,675	391,675	-	-							391,675	The original estimate of city contribution was \$1.8 million, however the revised figure is just under \$400k. This is coming from the city's multimodal impact fund and is to address capacity and safety on Aloma.
Transportation Master Plan: Sidewalk Projects	Investment in Public Assets & Infrastructure	14,222,000	-	-	14,222,000								Itemized project listing on Transportation Master Plan Tab. No funding source identified in short-term. Some projects listed may move forward as part of routine city repair and maintenance, as well as capital funding for sidewalks, bikepath, and curbing. However, significant projects cannot be addressed with funding available in the short-term.
Transportation Master Plan: Shared Use Path & Greenway Projects	Exceptional Quality of Life	23,866,000	-	-	23,866,000								
Transportation Master Plan: Crossing Projects	Intelligent Growth & Development	14,415,000	-	-	14,415,000								
Transportation Master Plan: Roadway Reconfiguration & Streetscape Projects (less projects funded elsewhere in CIP)	Investment in Public Assets & Infrastructure	64,311,000	-	-	64,311,000								Itemized project listing on Transportation Master Plan Tab. Commission authorized using Multi-Modal Funds in the CIP in FY26 to complete the Fix426 project. No other short-term funding source for listed projects.
Transportation Master Plan: Technology Projects	Exceptional Quality of Life	1,125,000	-	-	1,125,000								Listing in Transportation Master Plan tab.
Downtown Circulator	Intelligent Growth & Development	450,000	-	-	450,000								This would likely be an annual operating cost of \$200 - \$300k. Models for mini mass transit have been tried in the downtown before and had little demand.
<b>Parking Expansion</b>													

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Downtown Parking Garage	Intelligent Growth & Development	18,500,000	-	-	18,500,000								Previous Commission discussed deferring the balance of a parking structure cost while parking technology and garage alternatives can be examined. Unless a funding source or location become obvious, this is likely to remain in long-term.
IT Cybersecurity and "Smart City" Investments													
IT Infrastructure Upgrades Fund (Replacements, Upgrades, Security, Software)	Investment in Public Assets & Infrastructure	10,200,000	2,200,000	-	8,000,000			1,100,000		1,100,000			Upgraded funding for IT infrastructure over the next five years to address rising costs, cloud conversions, and cybersecurity issues.
Stormwater & Natural Resource Projects													
General Drainage Improvements	Investment in Public Assets & Infrastructure	7,595,000	1,595,000	-	6,000,000		1,595,000						Future spending is based on \$300k annually in support.
Corrugated Metal Pipe Replacement	Investment in Public Assets & Infrastructure	4,000,000	800,000	-	3,200,000		800,000						Future spending is based on \$160k annually in support.
Curb Implementation	Investment in Public Assets & Infrastructure	1,530,000	330,000	-	1,200,000		330,000						Future spending is based on \$60k annually in support.
Design for Killarney Outfall to Lake Gem	Investment in Public Assets & Infrastructure	150,000	150,000	-	-		150,000						These projects are part of the approved CIP.
Design & Construction for Sherbrooke Rd, WPHS, & Cady Way Ditch Drainage	Investment in Public Assets & Infrastructure	2,200,000	2,200,000	-	-		2,200,000						
Fawsett Rd CDS	Investment in Public Assets & Infrastructure	550,000	550,000	-	-		550,000						
Golfside Dr Pipe Replacement	Investment in Public Assets & Infrastructure	600,000	600,000	-	-		600,000						
Lake Corrine Outfall Canal Improvement	Investment in Public Assets & Infrastructure	1,140,000	1,140,000	-	-		1,140,000						
Temple Dr Drainage Improvements	Investment in Public Assets & Infrastructure	1,500,000	1,500,000	-	-		1,500,000						
Nutrient Reduction Improvements to Lakes	Investment in Public Assets & Infrastructure	1,270,000	1,270,000	-	-		1,270,000						
Howell Preserve Funds	Investment in Public Assets & Infrastructure	135,000	135,000	-	-		135,000						
Seawall Cap Refurbishment/ Chain of Lakes Canal	Investment in Public Assets & Infrastructure	650,000	650,000	-	-		650,000						
Stormwater Maintenance Dredging	Investment in Public Assets & Infrastructure	60,000	60,000	-	-		60,000						
Sediment removal/Dredging	Investment in Public Assets & Infrastructure	195,000	195,000	-	-		195,000						

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Mead Garden Invasive Mitigation Funds	Investment in Public Assets & Infrastructure	125,000	125,000	-	-		125,000						
Palmer Ave at Old England-Drainage Improvements- Phase 1	Investment in Public Assets & Infrastructure	500,000	500,000	-	-		500,000						
Lake Kilarney Sediment Inactivation Study	Investment in Public Assets & Infrastructure	75,000	75,000	-	-		75,000						
Venetian Canal Boat Bypass	Investment in Public Assets & Infrastructure	600,000	-	-	600,000								Long term possible project as funds allow
Lk Waumpi Sediment Removal	Investment in Public Assets & Infrastructure	1,000,000	-	-	1,000,000								Long term possible project as funds allow
Lake Knowles Interconnect	Investment in Public Assets & Infrastructure	2,250,000	-	-	2,250,000								Long term possible project as funds allow
Canton at Knowles drainage improvements	Investment in Public Assets & Infrastructure	4,750,000	4,750,000	-	-	4,750,000							Study completed, project will be phased beginning in FY26
Stirling Bridge Replacement	Investment in Public Assets & Infrastructure	1,200,000	1,200,000	-	-					500,000		700,000	Design is currently underway but repair cost is estimated at over \$1 million.
MLK Park drainage area stormwater improvements	Investment in Public Assets & Infrastructure	2,000,000	2,000,000	-	-	2,000,000							CRA funds will supplement potential funding from a CDBG-DR grant request.
West Fairbanks Stormwater/Infrastructure Improvements	Investment in Public Assets & Infrastructure	2,000,000	2,000,000	-	-	2,000,000							Killarney outfall project was just approved and will begin in the next few weeks. Larger meeting with Orange County is being planned to address Minnesota stormwater drainage issues.
Additional future long term Natural Resources Stormwater Projects	Investment in Public Assets & Infrastructure	12,000,000	-	-	12,000,000								CIP currently provides \$600k annually for natural resource stormwater improvements. This is assumed to continue over the long term.
Additional Stormwater Projects from the Basin Studies - less items funded by CRA (\$5 million MLK, \$4.75 million Canton)	Investment in Public Assets & Infrastructure	31,250,000	-	-	31,250,000								Stormwater recently completed a study of outstanding stormwater work that originally totaled a little over \$40 million. This was supposed to be a long term plan, it's possible that other projects will be introduced over the 25 year time period that weren't contemplated.
Public Safety Enhancements													
Station 62 Replacement (Lakemont)	Public Health & Safety	6,000,000	-	-	6,000,000								Replacement cost for existing station.
Ravaudage/Killarney Area Annexation - New Fire Station	Public Health & Safety	6,000,000	-	-	6,000,000								Would be part of Fire Training Facility complex if funding is identified.
Fire Safety and Equipment Fund	Public Health & Safety	7,500,000	1,500,000	-	6,000,000			1,500,000					Funds capital replacement of major FD equipment. Long term funding est. at \$300k annually.
Police Safety and Equipment Fund	Public Health & Safety	5,000,000	1,000,000	-	4,000,000			1,000,000					Has funded police radios for past four years, FUSUS, and now access and security improvements at the station. Long term funding est. at \$200k annually.

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City Facilities	Investment in Public Assets & Infrastructure	25,155,769	5,155,769	-	20,000,000			3,351,250		1,804,519			City's provided funding for capital maintenance of facilities. Recent city hall renovation has highlighted cost of maintaining aging facilities. May need more funding consideration in future budget years. Long term est based on spending of \$1 million annually.	
Facility Replacement Account (roofs, painting, flooring, HVAC, Generators, etc.)														
Total Cost Estimates		391,136,352	80,847,352	6,250,000	310,289,000	33,250,000	11,875,000	23,001,158	-	4,629,519	-	1,841,675		

## City of Winter Park Action Plan Roadmap (Draft Example, Not Adopted)

Objective Category	Strategy	Action Steps	Measures
Fiscal Stewardship	Diversify the Tax Base	Promote commercial redevelopment	Increase new taxable value of commercial property by more than 7% annually.
		Review potential commercial property annexations and complete annexations that are financially prudent	
	Benchmark Internal Operational Efficiencies ("Right-Sizing")	Review and compare City services with other local governments based on benchmarks and desired level of service.	Complete annual review of comparable benchmarks.
		Adopt a budget and pro-forma coordinated with the CIP & approved master plans.	Budget adopted annually and receive GFOA Triple Crown each year.
		Develop departmental and division annual goals & benchmarks and review quarterly as part of the budgeting process.	90% of Departments meet or exceed established goals/benchmarks.
	Pension Reform	Perform assessment of planned Pension obligations, review other gov't "best practices," and adopt a plan to reduce costs.	Track pension allocations to be in-line with 30 yr 100% funded actuarial reports.
Infrastructure	Electric Undergrounding Program	Adopt a policy to rank, resource, and implement the undergrounding of electric service in the City.	Underground 5 miles of lines per year. Complete underground of all lines by 2030
		Improve SAIDI	Performance at < 60 minutes per year.
	Water/Sewer, Streetscape, & Stormwater Infrastructure Program	Prioritize & coordinate Water/Sewer, Streetscape, & Stormwater improvement projects to promote efficiency.	Develop 5 year plan tied to CIP and Budget.
Quality of Life	Parks & Recreation	Provide quality park and recreation experiences throughout the City.	Maintain the 1 acre per 1,000 residents parks space allocation.
		Provide exceptional treed and landscaped public areas.	Number of new trees planted or replaced annually. Maintain inventory of public trees.
		Promote events and programs that build community.	% of city residents that attend at least 2 community events per year > 75%.
	Lifelong Learning	Promote awareness of lifelong local educational opportunities.	75% of survey respondents aware of educational opportunities.
	Arts & Culture	Create a Cultural Consortium of influential local arts organizations.	Create a cultural activities brochure and produce at least two co-op marketing pieces annually.
	Traffic	Work with DOT to improve intersection rankings.	No failing intersections within 5 years.
	Lakes and Waterways	Implement a Water clarity program.	Water clarity maintained at 10 feet or better.
	Water Quality	Continue to pursue the best tasting water awards.	Maintain a top three award annually.

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Public Health & Safety	<i>Emergency Medical Response</i>	Maintain a leading response time to emergency medical calls.	40% of EMS call response times under 5 minutes.
		Provide life-saving measures for residents.	% of patients in cardiac arrest who are successfully resuscitated and delivered to a medical facility > 30%.
	<i>Provide exceptional Fire Safety</i>	Maintain a leading response time.	80% of building fire call response times under 5 minutes.
		Provide a leading ISO rating.	Maintain an ISO rating of 1.
		Promote preventative safety through fire inspections.	> 75% of the square footage of buildings subject to inspection are inspected each year.
	<i>Provide Exceptional Police Safety</i>	Maintain a leading response time to emergency calls.	Average response time to priority 1 calls for service under 3 minutes.
		Ensure safety through crime prevention.	Crime rate below national average by 10%.
Intelligent Development	<i>Promote redevelopment through streamlined permitting and approval process.</i>	Maintain a leading permit review and approval process.	Building permit turnaround time under 3 weeks.
		Provide exceptional customer service.	Customer satisfaction ranking of 75% or greater from customer experience surveys.
	<i>Implement Economic Development Plan</i>	Continue to implement the initiatives of the Economic Development Advisory Board	Track new business and job creation. Vacancy rates.
	<i>Assess Parking Demand and Inventory</i>	Pursue expanding parking opportunities throughout the downtown core.	Count of additional spaces added annually.



Transportation Master Plan (TMP) Project Listing (Pricing in 2023 dollars)					
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Type	Priority	Roadway	Location	Improvements	Cost Estimate
Sidewalk	1	Loch Berry Road	Phelps Avenue to Lakemont Avenue	Both sides missing	\$1,892,000
Sidewalk	2	Phelps Avenue	Loch Berry Road to Aloma Avenue	East side	\$445,000
Sidewalk	3	Park Avenue	Ridgewood Avenue to City Limit (N)	Both sides incomplete	\$1,356,000
Sidewalk	4	Wymore Road	Lee Road to City Limit (N)	Both sides missing	\$1,402,000
Sidewalk	5	Louisiana Avenue	Park Avenue to Wilma Avenue	Both sides missing	\$76,000
Sidewalk	6	Minnesota Avenue	Nicolet Avenue to Schultz Avenue	North side gap	\$267,000
Sidewalk	7	Glenridge Way S	St. George Street to Lakemont Avenue	South side - includes boardwalk	\$1,544,000
Sidewalk	8	Lakemont Avenue	Gray Avenue to Glenridge Way	West side - includes boardwalk	\$442,000
Sidewalk	9	Park Avenue	Webster Avenue to Palmer Avenue	West side	\$253,000
Sidewalk	10	Loch Berry Road	Lakemont Avenue to Darcy Drive	South side	\$259,000
Sidewalk	11	Lake Sue Avenue	Winter Park Road to Laurel Road	North side	\$84,000
Sidewalk	12	Palmer Avenue	Park Avenue to Old England Avenue	South side	\$105,000
Sidewalk	13	Palmer Avenue	Alabama Drive to Temple Drive	North side	\$146,000
Sidewalk	14	Park Avenue	Green Cove Road to Pennsylvania Avenue	North side	\$138,000
Sidewalk	15	Park Avenue	Pennsylvania Avenue to Denning Drive	South side	\$317,000
Sidewalk	16	Park Avenue	Palmer Avenue to New York Avenue	South side	\$232,000
Sidewalk	17	Phelps Avenue	Aloma Avenue to Lakehurst Avenue	West side	\$259,000
Sidewalk	18	Louisiana Avenue	Wilma Avenue to Denning Drive	Both sides	\$326,000
Sidewalk	19	Stovin Avenue	Park Avenue to Palmer Avenue	North side	\$65,000
Sidewalk	20	Temple Drive	Palmer Avenue to Woodmere Drive	West side	\$291,000
Sidewalk	21	Temple Drive	Via Lugano to Howell Branch Road	West side	\$1,726,000
Sidewalk	22	Temple Trail	Howell Branch Road to 300' N of Cove Trail	East side	\$426,000
Sidewalk	23	Wymore Road	Franklin Avenue to Lee Road	West side	\$958,000
Sidewalk	24	Virginia Drive	Dead End	Curb and sidewalk	\$688,000
Sidewalk	25	Webster Avenue	Pennsylvania Avenue to Interlachen Avenue	South side	\$525,000
Shared Use	1	City Bike Map	Citywide	Finalize design and print map	\$100,000
Shared Use	2	Northeast Connector Trail	Lander Road to Suffield Drive	Shared use path	\$159,000
Shared Use	3	S Denning Drive	Minnesota Avenue to Mead Gardens	Shared use path	\$1,233,000
Shared Use	4	Routes: North & East	North/East of Webster Avenue	Signs, sharrows, traffic calming	\$142,000
Shared Use	5	St. Andrews Trail	SR 426 to Cady Way Trail	Shared use path	\$9,498,000
Shared Use	6	Routes: Downtown & West	Webster Avenue to Oxford Road	Signs, sharrows, traffic calming	\$209,000
Shared Use	7	Routes: South	South of Oxford Road	Signs, sharrows, traffic calming	\$142,000
Shared Use	8	Church Trail	Perth Lane to Lakemont Avenue	Shared use path	\$1,080,000

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Shared Use	9	Railroad Trail	New York Avenue to Central Park	Shared use path	\$2,176,000
Shared Use	10	Railroad Trail	N. Denning Drive to New York Avenue	Shared use path	\$412,000
Shared Use	11	Ward Park Trail	Cady Way Trail to St. Andrews	Shared use path	\$602,000
Shared Use	12	17-92 Overpass	Solana Avenue	Overpass & shared use path	\$6,578,000
Shared Use	13	Howell Branch Road	Maitland City Line to Seminole Co. Line	Shared use path	\$1,535,000
Shared Use	14	Tennis Center Trail	Denning Drive to Melrose Avenue	Current City project	Underway
Shared Use	15	Cady Way	Reconfigure bikeway, Perth Lane to Cady Way Trail	Current City project	Underway
Crossings	1	Temple Drive	Via Salerno (brick pavers)	Curb ramps & RRFB	\$163,000
Crossings	2	Pennsylvania Avenue	Melrose Avenue (brick pavers)	Curb ramps & RRFB	\$161,000
Crossings	3	Lake Sue Avenue	Highland Avenue/Forest Road (brick pavers)	Curb ramps & RRFB	\$153,000
Crossings	4	Fairbanks Avenue	Ohio Street (east leg)	Full median & signal	\$1,775,000
Crossings	5	Fairbanks Avenue	Jackson Avenue	Full median & signal	\$1,821,000
Crossings	6	Fairbanks Avenue	Shoreview Avenue	Full median & signal	\$1,775,000
Crossings	7	Temple Drive	Whitesell Drive (brick pavers)	Curb ramps & RRFB	\$140,000
Crossings	8	Howell Branch Road	Sanbina St/Mandan Trail	Full median & signal	\$1,967,000
Crossings	9	Lakemont Avenue	Goodrich Avenue	Curb ramps & RRFB	\$155,000
Crossings	10	Phelps Avenue	Lakehurst Avenue (brick pavers)	Curb ramps & RRFB	\$145,000
Crossings	11	Lee Road	Turner Road	Full median & signal	\$1,904,000
Crossings	12	Winter Park Road	Spring Lane/Wright Avenue	Curb ramps & RRFB	\$153,000
Crossings	13	Lakemont Avenue	Oakhurst Avenue	Full median & signal	\$1,717,000
Crossings	14	Lakemont Avenue	Loch Berry Road	Curb ramps & RRFB	\$171,000
Crossings	15	Aloma Avenue	Strathy Lane (west leg)	Full median & signal	\$1,887,000
Crossings	16	Glenridge Way	Stonehurst Road/Brandywine Drive	Curb ramps & RRFB	\$160,000
Crossings	17	Glenridge Way	St. George Street	Curb ramps & RRFB	\$168,000
Roadway	1	Aloma Avenue	Park Avenue to Lakemont Avenue	Reconfiguration, pedestrian safety	Underway by FDOT
Roadway	2	US 17/92	City Limits	Reconfiguration, streetscape, signals	Underway by FDOT
Roadway	3	Morse Boulevard Study	US 17/92 to New York Avenue	Complete Streets study	\$300,000
Roadway	4	Solana Avenue	US 17/92 to Denning Drive	Bike lanes	\$4,102,000
Roadway	5	Lakemont Avenue	Glenridge Way to Glenridge Way	Roadway reconfiguration	\$12,942,000

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Type	Priority	Roadway	Location	Improvements	Cost Estimate
Roadway	6	Lakemont Avenue	Goodrich Avenue to City Limits	Complete Streets reconfiguration	\$6,082,000
Roadway	7	Orange Avenue	US 17/92 to Pennsylvania	Complete Streets reconfiguration	\$6,200,000
Roadway	8	Orange Avenue	Denning/Minnesota	Roundabout	\$7,400,000
Roadway	9	Morse Boulevard	US 17/92 to New York Avenue	Complete Streets reconfiguration	\$12,000,000
Roadway	10	Minnesota Avenue	Denning Drive to RR tracks	Bike lanes	\$785,000
Roadway	11	Fairbanks Avenue	At Denning Drive	Add east and west turn lanes	\$1,169,000
Roadway	12	Fairbanks Avenue	US 17/92 to Pennsylvania Avenue	Complete Streets reconfiguration	\$18,500,000
Technology	1	Traffic Management Center	Underway in partnership with Smart Cities and additional City Departments.	N/A	Cost TBD
Technology	2	Traffic Management Plan	Identify TMC & VMS locations, CAV readiness, fiber priority needs, emergency preemption, cybersecurity, and timing coordination plans	N/A	\$150,000
Technology	3	Signal Upgrades for Pedestrians	Hardware upgrades & timing plans for 6 locations - APS, LPI, phasing, etc.	N/A	\$300,000
Technology	4	Real-Time Parking Availability System: Garages	Pilot project to install equipment, operate, and evaluate system for a 1-year period	N/A	\$100,000
Technology	5	Gateway Variable Message Signs	4 locations	N/A	\$400,000
Technology	6	Real-Time Parking Availability System: On Street	Fee-based service	N/A	\$15,000
Technology	7	Universal Valet Program	1-year pilot project	N/A	\$60,000
Technology	8	Speed Feedback Signs	4 locations	N/A	\$100,000
Technology	9	Downtown Parking Garage & Transit Hub	TBD	N/A	\$18,500,000