5/25 Year Strategic Capital Plan		5 & 25 Yea	ar Summary		5-Yr Plan ('25 - '29) Estimated funding and currently identified CIP projects								
Non-Recurring Project Funding	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	<u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>	<u>CRA- CIP Plan</u> 25/29	Stormwater CIP Funds - CIP Plan 25/29	General Funds- CIP Plan 25/29	Parks Acquisition/ Impact Fund	Other Misc. Funded Sources	Borrowed Funds/Sale of Assets	<u>Mobility</u> Impact Fee	Notes	
Est. Funding Available		76,958	3,460	137,500,000	28,678,481	10,450,000	20,942,785	1,381,835	12,525,000	-	2,980,359	Updated estimates based on 10 Yr. Proformas	
Sum of Proposed Projects		(73,217,785)	(5,650,000)	(228,303,000)	(26,750,000)	(10,450,000)	(20,942,785)	-	(12,525,000)	-	(2,550,000)		
Surplus/Deficit		(1,909	),325)	(90,803,000)	1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently encumbered.	
Total Surplus/Deficit over 25 years			(92,712,325)		37%	14%	27%	2%	16%	0%	4%		
Project Cost Summary	307,170,785	78,86	7,785	228,303,000									
<u>Future Revenue Estimate for 6 - 25 year period available for non-reoccurring projects</u> Orange County TIF funding from CRA <u>General Fund- Misc. Surplus over Reoccurring Funds, Over 20 years; 750k</u> estimate per year				57,000,000 15,000,000								Funding contribution estimated from OC over extended life of the CRA through 2037. Est. total funding for non-reoccurring capital projects from the GF.	
Stormwater Funds - Est at 9 cents Impervious SF or \$2.7 million annually				54,000,000								Long-term capital funding for Stormwater projects based on ultimately raising rates to 9 cents.	
Parks Acquisition Funds - Future estimated revenue Mobility Impact Funds - Est. at \$450k annually				2,500,000 9,000,000								Est. total revenue collected by the parks funds over 20 years. Est. total revenue collected by the mobility funds over 20 years.	
Est. Total Long Term Available Revenues				137,500,000								Total estimated funding available to support projects in years 6 - 25.	
EXECUTIVE SUMMARY													
1.0 Property Acquisition & Renovation	36,600,000	10,000,000	-	26,600,000									
2.0 Parks Improvements (excluding acquisition of land)	9,353,000	3,178,000	-	6,175,000									
3.0 <u>Transportation</u>	153,447,785	33,689,785	3,950,000	119,758,000									
4.0 Parking Expansion	18,500,000	-	-	18,500,000									
5.0 IT & Cybersecurity	2,200,000	2,200,000	-	-									
6.0 <u>Stormwater</u>	55,570,000	24,100,000	1,700,000	31,470,000									
7.0 Public Safety (Police & Fire)	13,300,000	2,500,000	-	10,800,000									
8.0 <u>City Facilities</u>	5,200,000	3,200,000	-	2,000,000									
Totals	294,170,785	78,867,785	5,650,000	215,303,000									

	5/25 Year Strategic Capital Plan		5 & 25 Ye	ar Summary			5-Yr Plan ('25						
	Non-Recurring Project Funding	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	<u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>	<u>CRA- CIP Plan</u> 25/29	Stormwater <u>CIP Funds -</u> <u>CIP Plan</u> <u>25/29</u>	<u>General Funds-</u> <u>CIP Plan 25/29</u>		<u>Other Misc.</u> <u>Funded</u> <u>Sources</u>	Borrowed Funds/Sale of Assets	<u>Mobility</u> Impact Fee	Notes
	Est. Funding Available		76,95	8,460	137,500,000	28,678,481	10,450,000	20,942,785	1,381,835	12,525,000	-	2,980,359	Updated estimates based on 10 Yr. Proformas
	Sum of Proposed Projects		(73,217,785)	(5,650,000)	(228,303,000)	(26,750,000)	(10,450,000)	(20,942,785)	-	(12,525,000)	-	(2,550,000)	
	Surplus/Deficit		(1,909	9,325)	(90,803,000)	1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently encumbered.
	Total Surplus/Deficit over 25 years	207 470 705	70.00	(92,712,325)		37%	14%	27%	2%	16%	0%	4%	
1.0	Project Cost Summary Property Acquisition & Renovation	307,170,785	78,86	/,/85	228,303,000								
1.0	Winter Park Playhouse Property	10,000,000	10,000,000	-	-					10,000,000			The TDT grant of \$8 million was approved. The Playhouse is raising the other \$2 million. The city expects to close on the property within the next couple months and then construction will begin.
	Purchase Properties along W. Fairbanks near MLK Park & Denning/Fairbanks Intersection	8,000,000	-	-	8,000,000								Placeholder to purchase all properties on that block (excluding ORMC property). City just purchased one site for \$4 million.
	St. Andrews Church Property near Cady Way	2,000,000	-	-	2,000,000								Placeholder estimate. Currently not for sale
	Property on 436 near 7th hole of Pines course	2,600,000	-	-	2,600,000								Currently in discussions with broker agent about potential offer price to sell.
	Replacement Land for Combined USPS Facility (half of the \$15 million est. cost is already in the CRA budget from past years.)	14,000,000	-	-	14,000,000								Funding was reallocated out of this project and if pursued in the future, it will require a debt issuanc or reprioritization of existing funds.
2.0	Parks Improvements												
Underway	MLK Park Improvements												Project is currently underway with previously budgeted funds. Memorial corner will be complete in February and the contract for the playground construction is underway.
Underway	West Meadow Restroom & Storage Facility												These projects were funded as part of a budget reallocation request. Construction expected to star in 2025 and end by September of that year.
	Mead Gardens- Phase 2	6,000,000	175,000	-	5,825,000			175,000					This is an older project concept that may need to b updated.
	Winter Pines and WP9 Golf Course Improvements	520,000	520,000	-	-			520,000					Capital funding considerations for the courses were
	Stadium Lighting - 5 yr. CIP Plan	925,000	925,000	-	-			550,000		375,000			added in the proposed FY25 5-Year CIP. Funded in CIP
	Parks Capital Maintenance	200,000	200,000	-	-			200,000					Funded in CIP
	Tennis Center Cady Way Pool	360,000 250,000	360,000 250,000	-	-			360,000 250,000					Funded in CIP Funded in CIP
	Community Center Improvements	243,000	243,000	-	-			243,000					Funded in CIP
	Farmers' Mkt AV System	25,000	25,000	-	-			25,000					Funded in CIP
	Kraft Azalea Restroom Rebuild Park Pavilion Replacement	300,000 180,000	300,000 180,000	-	-			300,000 180,000					Funded in CIP Funded in CIP
	Lake Baldwin Improvements	350,000	-	-	350,000			180,000					In long-term needs in CIP.
	Placeholder for Future Parks Capital Projects over Long-Term	13,000,000	-	-	13,000,000								Added a placeholder on the assumption that there will be future parks project needs similar to now. Est. at \$650k annually

5/25 Year Strategic Capital Plan <u>Non-Recurring Project Funding</u>	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	ar Summary <u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>		Stormwater <u>CIP Funds -</u> <u>CIP Plan</u>	5 - '29) Estimated <u>General Funds-</u> <u>CIP Plan 25/29</u>	<u>Parks</u> Acquisition/	Other Misc. Funded	Borrowed Funds/Sale	<u>Mobility</u> Impact Fee	Notes	
Fat. For the Augustation		76.056	460	437 500 000		<u>25/29</u>		Impact Fund	Sources	of Assets	2 000 250		
Est. Funding Available Sum of Proposed Projects	·	76,958 (73,217,785)	(5,650,000)	137,500,000 (228,303,000)	28,678,481 (26,750,000)	10,450,000 (10,450,000)	20,942,785 (20,942,785)	1,381,835	12,525,000 (12,525,000)		(2,550,000)	Updated estimates based on 10 Yr. Proformas	
Surplus/Deficit		(1,909		(90,803,000)	1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently	
Total Surplus/Deficit over 25 years	·		(92,712,325)		37%	14%	27%	2%	16%	0%	4%	encumbered.	
Project Cost Summary	307,170,785	78,867	7,785	228,303,000									
3.0 Transportation, Multi-Modal, and Calming Priorities													
Sidewalk Bike path and Curb repairs (CIP)	3,900,000	3,900,000	-	-			3,900,000					Upgraded funding in the CIP over 5 years. Goal of lane miles annually.	
Pavement Resurfacing and Brick Road Repairs	5,689,785	5,689,785	-	-			5,689,785					Annual total funding on road maintenance.	
Expanded Brick and Paved road repair	500,000	500,000	500,000	-								Placeholder option for increasing additional fundi in short term.	
												This was submitted as a grant however only \$250 potentially possible. This leaves the \$3.5 million	
Pennsylvania Ave. Rebricking	3,700,000	3,700,000	3,450,000	-					250,000			balance unfunded with no short-term funding source available and should be moved to the long term category.	
Bicycle, Pedestrian, and Signalization Improvements	2,600,000	2,600,000	-				1,850,000				750,000	May be some funding here that is already	
17/92 City Match & Decorative Lights and Landscaping	12,000,000	10,000,000	-	2,000,000	10,000,000							Project was estimated over 4 years ago, likely to b much higher when ready to proceed sometime around 2030, though DOT has no set date. This project may also include an additional \$10 - \$12 million in water utility improvements that could b paid for by the CRA or Water Utility, but that is uncertain at this time.	
17-92/Fairbanks Intersection Improvements	4,000,000	4,000,000	-	-	4,000,000							This advances a component of the 17/92 improvement to achieve intersection improvement sooner.	
Killarney Estates Brick & Drainage Refresh	500,000	500,000	-	-	500,000								
Park Avenue Refresh	1,000,000	1,000,000	-	-	1,000,000							Project is still being defined. This was funding support approved by the CRA Agency. Additional funding may come from the Electric utility and otl funds once design is complete.	
Transportation Master Plan: Sidewalk Projects	14,222,000	-	-	14,222,000								Itemized project listing on Transportation Master	
Transportation Master Plan: Shared Use Path & Greenway Projects	23,866,000	-	-	23,866,000								Plan Tab. No funding source identified in short-ter Some projects listed may move forward as part of routine city repair and maintenance, as well as	
Transportation Master Plan: Crossing Projects	14,415,000	-	-	14,415,000							capital funding for sidewalks, bikepath, and curbin However, significant projects cannot be addressed with funding available in the short-term.		
Transportation Master Plan: Roadway Reconfiguration & Streetscape Projects	65,480,000	1,800,000	-	63,680,000							1,800,000	Itemized project listing on Transportation Master Plan Tab. Commission authorized using Mobility Funds in the CIP in FY26 to complete the Fix426 project. No other short-term funding source for listed projects.	
Transportation Master Plan: Technology Projects	1,125,000	-	-	1,125,000								Previous Commission had discussed looking for \$700k to do technology improvements in lieu of actual net addition of parking spaces. No funding source was identified nor project suggested, this just a placeholder amount.	
Downtown Circulator	450,000	-	-	450,000								This would likely be an annual operating cost of \$200 - \$300k.	

5/25 Year Strategic Capital Plan		5 & 25 Yea	ar Summary			5-Yr Plan ('25	5 - '29) Estimated	funding and c	urrently identif	ied CIP proje	t:	
Non-Recurring Project Funding	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	<u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>	<u>CRA- CIP Plan</u> 25/29	Stormwater <u>CIP Funds -</u> <u>CIP Plan</u> <u>25/29</u>	(10 Plan 75/74	Parks Acquisition/ Impact Fund	<u>Other Misc.</u> <u>Funded</u> <u>Sources</u>	Borrowed Funds/Sale of Assets	<u>Mobility</u> Impact Fee	Notes
Est. Funding Available		76,958,460		137,500,000	28,678,481	10,450,000	20,942,785	1,381,835	12,525,000	-	2,980,359	Updated estimates based on 10 Yr. Proformas
Sum of Proposed Projects		(73,217,785)	(5,650,000)	(228,303,000)	(26,750,000)	(10,450,000)	(20,942,785)	-	(12,525,000)	-	(2,550,000)	
Surplus/Deficit		(1,909	),325)	(90,803,000)	1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently encumbered.
Total Surplus/Deficit over 25 years			(92,712,325)		37%	14%	27%	2%	16%	0%	4%	
Project Cost Summary	307,170,785	78,867,785		228,303,000								
Downtown Parking Garage	18,500,000	-	-	18,500,000								Previous Commission discussed deferring the balance of a parking structure cost while parking technology and garage alternatives can be examined. If a CRA extension is granted, staff would recommend these funds be reallocated to other priorities.
5.0 <u>IT Cybersecurity and "Smart City" Investments</u> IT Infrastructure Upgrades Fund (Replacements, Upgrades, Security, Software)	2,200,000	2,200,000	-	-			1,100,000		1,100,000			Upgraded funding for IT infrastructure over the next five years to address rising costs, cloud conversions, and cybersecurity issues.

	5/25 Year Strategic Capital Plan		5 & 25 Ye	ar Summary			5-Yr Plan ('25	- '29) Estimated	funding and c	urrently identi	fied CIP proje	cts	
	Non-Recurring Project Funding	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	<u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>	<u>CRA- CIP Plan</u> 25/29	Stormwater CIP Funds - CIP Plan 25/29	<u>General Funds-</u> <u>CIP Plan 25/29</u>	<u>Parks</u> Acquisition/ Impact Fund	<u>Other Misc.</u> <u>Funded</u> <u>Sources</u>	Borrowed Funds/Sale of Assets	<u>Mobility</u> Impact Fee	<u>Notes</u>
	Est. Funding Available		76,95	8,460	137,500,000	28,678,481	10,450,000	20,942,785	1,381,835	12,525,000	-	2,980,359	Updated estimates based on 10 Yr. Proformas
	Sum of Proposed Projects		(73,217,785)	(5,650,000)	(228,303,000)	(26,750,000)	(10,450,000)	(20,942,785)	-	(12,525,000)	) -	(2,550,000)	
	Surplus/Deficit		(1,909	9,325)	(90,803,000)	1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently encumbered.
	Total Surplus/Deficit over 25 years			(92,712,325)		37%	14%	27%	2%	16%	0%	4%	
	Project Cost Summary	307,170,785	78,86	7,785	228,303,000								
6.0	Stormwater Projects	000 000	000.000				000.000						The Commission recently approved the concept of increasing the fee by a penny a SF of impervious coverage per year for three years. This model assumes that this is achieved.
	General Drainage Improvements Corrugated Metal Pipe Replacement Curb Implementation Lake Nutrient Studies Nutrient Reductions to Lakes Howell Preserve Funds Seawall Cap Refurbishment/ Chain of Lakes Canal Nutrient Reduction Techniques Sediment Removal/Dredging Lk Waumpi Sediment Removal Palmer Ave at Old England-Drainage Improvements- Phase 1 Mayflower- Drainage Ditches Dredging	900,000 600,000 200,000 850,000 75,000 180,000 940,000 505,000 2,500,000 250,000 170,000	900,000 600,000 200,000 650,000 75,000 180,000 940,000 505,000 - 250,000 170,000		- - 850,000 - - - 2,500,000 - -		900,000 600,000 200,000 650,000 180,000 940,000 505,000 250,000 170,000						These projects are part of the approved CIP.
	Venetian Canal Boat Bypass Lake Knowles Interconnect	600,000 2,250,000	-	-	600,000 2,250,000								
	Canton at Knowles drainage improvements	4,750,000	4,750,000	-	-	4,750,000							Basin study project being funded by CRA.
	Lake Spier Drainwell Stirling Bridge Replacement	1,200,000 1,200,000	1,200,000 1,200,000	500,000 1,200,000	-					700,000			Partially funded by ARPA but project cost exceeded initial estimates and existing project priorities will Design is currently underway but repair cost is estimated at over \$1 million.
	MLK Park drainage area stormwater improvements	3,500,000	3,500,000	-	-	3,500,000							Basin study project being funded by CRA.
	West Fairbanks Stormwater/Infrastructure Improvements	3,000,000	3,000,000	-	-	3,000,000							Cooperative project with OC and Orlando being funded by CRA. Design concept is currently underway.
	Additional Stormwater Projects from the Basin Studies - less items funded by CRA (\$5 million MLK, \$4.75 million Canton)	31,250,000	5,980,000	-	25,270,000		5,980,000						Assumes that future capital projects will continue in the long-term at the threshold of funding established after raising rates to 9 cents a SF. Est. at \$2.7 million annually.
7.0	Public Safety Enhancements												
	Station 62 Replacement (Lakemont)	5,800,000	-	-	5,800,000								Replacement cost for existing station.
	Ravaudage/Killarney Area Annexation - New Fire Station	5,000,000	-	-	5,000,000								Would be part of Fire Training Facility complex if funding is identified.
	Fire Safety and Equipment Fund	1,500,000	1,500,000	-	-			1,500,000					Funds capital replacement of major FD equipment. Added more funding as costs have climbed. New cost increases for LifePaks could be \$650k for replacement of ten units.
	Police Safety and Equipment Fund	1,000,000	1,000,000	-	-			1,000,000					Has funded police radios for past four years and is planned to support FUSUS in the near-term. These costs continue to rise significantly.
8.0	<u>City Facilities</u> City Hall - Major Renovation	2,000,000	-	-	2,000,000								This is listed in long-term in the CIP. Moved to long- term and could be funded as a debt issue. Below threshold so doesn't require referendum.

5/25 Year Strategic Capital Plan		5 & 25 Yea	ar Summary			5-Yr Plan ('25	5 - '29) Estimated	funding and o	currently identif	fied CIP projec	t	
Non-Recurring Project Funding	<u>Total Project</u> <u>Costs</u>	<u>5 Year Plan-</u> <u>Costs</u>	<u>Unfunded in 5</u> <u>Years</u>	<u>6-25 Year Plan-</u> <u>Costs</u>	<u>CRA- CIP Plan</u> 25/29		(1P Plan 25/29	Parks Acquisition/ Impact Fund	<u>Other Misc.</u> <u>Funded</u> <u>Sources</u>	Borrowed Funds/Sale of Assets	<u>Mobility</u> Impact Fee	<u>Notes</u>
Est. Funding Available		76,958	76,958,460		28,678,481	10,450,000	20,942,785	1,381,835	12,525,000	-	2,980,359	Updated estimates based on 10 Yr. Proformas
Sum of Proposed Projects		(73,217,785)	(5,650,000)	(228,303,000)	(26,750,000)	(10,450,000)	(20,942,785)	-	(12,525,000)	-	(2,550,000)	
Surplus/Deficit		(1,909	(1,909,325)		1,928,481	-	-	1,381,835	-	-	430,359	Funds in each source category not currently encumbered.
Total Surplus/Deficit over 25 years			(92,712,325)		37%	14%	27%	2%	16%	0%	4%	
Project Cost Summary	307,170,785	78,867	7,785	228,303,000								
Fleet Washbay	200,000	200,000	-	-			100,000		100,000			Funded in FY25 CIP
Facility Replacement Account (roofs, painting, flooring, HVAC, Generators, etc.)	3,000,000	3,000,000	-	-			3,000,000					City's provided funding for capital maintenance of facilities. Added significant funding over 5 Year CIP.
Subtotal- Non-Recurring Costs	307,170,785	78,867,785	5,650,000	228,303,000	26,750,000	10,450,000	20,942,785	-	12,525,000	-	2,550,000	